

Basic Life Support EMS Services

A Proposal to the Township of Piscataway

July 8, 2021

HMH JFK Emergency Medical Services

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Executive Summary

Hackensack Meridian Health (HMH) JFK Emergency Medical Services proposes to provide Basic Life Support (BLS) Emergency Medical Services (EMS) to the Township of Piscataway for a term of five (5) years, as specified in the scope of services request.

Three HMH JFK EMS Basic Life Support ambulances will be dedicated to serving the Township of Piscataway, with additional units available to assist from neighboring municipalities serviced by HMH JFK EMS. JFK's Central Regional Communications Center (CRC) pledges to work closely with Piscataway Police Department to ensure emergency requests are received and responses are initiated without undue delay.

Based on the existing effective partnership between Piscataway Police dispatch resources and HMH JFK's Central Regional Communications Center, Basic Life Support units can continue to be dispatched by HMH JFK EMS CRC once the Piscataway Police Department Communications Center determines there is a need for a BLS response. The Police Dispatcher would maintain the ability to contact the CRC via phone and relay all pertinent information for the response, as is the current process for requesting both Basic and Advanced Life Support. The closest available unit will be dispatched using the tools deployed in the CRC to assure the closest unit is responding. In the interest of full transparency, HMH JFK EMS welcomes the opportunity to share this technology with Piscataway Police dispatch. All reasonable efforts will be made to respond and arrive on the scene in ten (10) minutes or less for greater than 90% of all BLS emergency responses.

HMH JFK EMS agrees to work closely with existing Piscataway volunteer EMS services as directed by Piscataway Police and municipal leadership. This collaboration will closely mirror the response schemes and cooperative nature of the work currently being performed with numerous volunteer-based EMS partners, including Raritan Valley Regional EMS in Edison, Metuchen First Aid Squad in Metuchen, Sayreville EMS and Morgan First Aid in Sayreville, and Scotch Plains First Aid and Rescue Squad in Scotch Plains. HMH JFK EMS further pledges to engage stakeholders from Piscataway Police, Fire, and EMS to create a comprehensive mutual aid plan to cover instances when call volume exceeds the number of ambulances capable of response within the Borough, regardless of time of day or day of week.

Since 2018, HMH JFK EMS has provided 234 mutual aid BLS responses into the Township of Piscataway, boasting a median response time of just over 9 minutes. Additionally, our mutual aid response volume has increased year over year in Piscataway, with 25 of the above calls happening in calendar year 2018, 62 in 2019, and 95 in 2020. JFK EMS has already completed 52 mutual aid responses from January to June in 2021. Only 36 requests for mutual aid have gone unfulfilled by HMH JFK BLS over approximately 42 months.

Off-ambulance EMS Field Supervisors are available to respond from the field or from nearby stations at 308 Talmadge Rd, Edison or 205 Raritan Center Parkway, Edison. The JFK EMS CRC is staffed 24/7/365 with an additional Communications Supervisor, and an Administrator-On-Call is available for system support at all times.

As a New Jersey EMS Task Force entity, HMH JFK EMS maintains and staffs MAB 16, a Middlesex County medical ambulance bus capable of providing mass casualty and fire rehab response upon request through the JFK CRC.

As a current provider of Advanced Life Support services and frequent Basic Life Support services to the township, HMH JFK EMS prides itself on the relationship we have built with our partners in Piscataway Police, Fire, and EMS over the years. We are no strangers to Piscataway geography or the unique aspects of township emergency response, and we have a sincere interest in the health and safety of this vibrant community. Our track record of hundreds of timely mutual aid responses without contractual obligation to do so is a testament to this commitment, and we welcome the opportunity to strengthen our existing partnership more formally over the next five years.

Scope

HMH JFK EMS will provide primary ambulance services as described within the Township of Piscataway 24/7 throughout the duration of the agreement, and enter into the specified subscription agreement, securing all individuals referenced in 6.2 of the document from any out-of-pocket expenses related to the use of all ambulance services that meet the compliance requirements established by Federal and State reimbursement programs. JFK will supply personnel, equipment, vehicles and supplies to provide BLS emergency ambulance service to stabilize and transport any person who becomes injured or ill within the corporate limits of Piscataway, and who requires emergency medical treatment or emergency transport to a medical facility. JFK understands that it may be called upon, and proposes to provide, said services in neighboring municipalities with whom the Township has a Mutual Aid Agreement.

HMH JFK EMS delivers best-practice clinical care on every patient encounter, employing High Performance and mechanical CPR, tourniquets and comprehensive bleeding control kits, Aspirin, Continuous Positive Airway Pressure (CPAP), Narcan, Auto Injector Epi Pens, and BLS pulse oximetry when appropriate. These services, seamlessly integrated with the Advanced Life Support response from JFK EMS, have been proven to reduce time to treatment for trauma, strokes, heart attacks, sepsis, and other time-sensitive emergencies, as well as providing measurable benefits to morbidity, mortality, and hospital length of stay.

HMH JFK EMS has an established track record of alignment with and support of existing volunteer agencies. The relationships with volunteer agencies in neighboring towns are designed to support these vital local resources while ensuring high-quality clinical care and operational efficiency. JFK EMS embraces the opportunity to support and work with existing Piscataway volunteer resources, as directed by municipal leadership.

HMH JFK EMS acknowledges that the Township does not guarantee any minimum or maximum number of calls that will be received by JFK EMS, and agrees to additional staffing of up to 12 Township special events as designated by Township leadership.

HMH JFK EMS will respond immediately to dispatched calls received from Piscataway Police Communications. JFK EMS shall maintain a record of activity/calls received, and will report operating and financial data on such calls as outlined by the Township's Request for Proposals to be provided to the Mayor's Office and Chief of Police on a quarterly basis.

In accordance with federal law, HMH JFK EMS shall transport patients to such hospital or healthcare facilities as may be requested by or on behalf of the patient. Under conditions where JFK's EMS personnel deem a patient's condition critical, the patient will be transported to the closest appropriate medical facility consistent with the medical protocols of the State of New Jersey and our physician Medical Director.

Experience and Capabilities

HMH JFK EMS provides swift access to appropriate prehospital resources, consistently outstanding clinical care, and most recently, a vital link between the community and the health care facilities that provide services within that community. These are the expectations of today's patients that call 911 during times of need and of the forward-thinking municipalities that focus on making sure those expectations are met whenever such need arises. These ever-important benchmarks of quality are the central focus of HMH JFK EMS. 2020 was a year of unrivaled challenges for Hackensack Meridian Health and for the medical centers that make up its expansive and comprehensive network of care. As members of this progressive landscape, JFK University Medical Center prides itself on our unique and forward-thinking Emergency Medical Service resources. With the integration of the Basic and Advanced Life Support divisions from Union to Ocean counties as a single cohesive department under the existing JFK EMS license, HMH JFK EMS has grown in size, scope, and geography, while remaining focused on the quality and compassion for which our department has always been known. Together, we honor the legacy and traditions our combined EMS units have brought together within our new system of pre-hospital care, and we look forward to creating our new shared culture as we shape the future of EMS in New Jersey.

HMH JFK EMS uses a data-driven, technology-rich approach to providing efficient and effective Emergency Medical Services while keeping the primary focus on outstanding and timely patient-centric care. HMH JFK EMS has been the Basic Life Support (BLS) provider of choice for Edison Township - the 5th largest municipality in New Jersey - since August 1, 2013. Throughout that service period JFK EMS has met the performance metrics of the current contract 89% of the time (above the contracted 85% threshold). In addition, HMH JFK EMS has been the primary BLS provider for the Borough of Metuchen since February 1, 2012 and has met the performance metrics of the current contract 91% of the time.

Most recently, Perth Amboy and Sayreville were added to the BLS response primary, with daytime hours in Perth Amboy being covered since May 23, 2019, and 24/7 coverage beginning on July 1, 2019. Daytime coverage in Sayreville began December 1, 2019, and our initial 6 month term was renewed through 2022 based on the performance we have delivered to date.

With the integration of Alert Ambulance Service into the JFK EMS family on January 1, 2020, additional BLS contracts in Red Bank, Matawan, Aberdeen and Highlands were added, and we continue to refine our response algorithms and improve performance in these municipalities in Monmouth County as well.

HMH JFK EMS was also recently granted the ability to participate in a CMS pilot program known as ET3. The "Emergency Triage, Treat, and Transport" model allows for flexibility in the traditional EMS transportation algorithm, including the ability to transport to destinations other than emergency departments (such as urgent care facilities) and perform Telehealth treatment encounters without the need to subsequently transport the patient when a trip to the hospital is not deemed necessary. HMH JFK EMS is one of only

three entities in New Jersey, and the only EMS provider in Middlesex County, awarded participation in this pilot program, along with HMH Hackensack University Medical Center EMS and University EMS in Newark. As a network, HMH continues to evaluate participation in this pilot program, and JFK EMS hopes to be among the first involved in changing the EMS paradigm of care here in New Jersey.

We take great pride in our track record of EMS innovation and support to the communities in which we live and work, and we are committed to the health and well-being of Piscataway's residents with the same level of passion and commitment. By replicating the successes achieved throughout our expanded geography based on history and experience, we have every confidence that the HMH JFK EMSresponse system can once again exceed the expectations of the township.

Municipal References

The following community leaders from the above municipalities can be contacted as references to the positive working relationships we have fostered and the quality of operational response and clinical care we have provided as contracted EMS service providers:

Maureen P. Ruane
Business Administrator, Twp. of Edison
100 Municipal Boulevard, Edison, NJ 08817
732-248-7298 Phone
mruane@edisonnj.org

David Irizarry
Chief of Police, Metuchen Borough
500 Main Street, Metuchen, NJ 08840
732-632-8500
dirizarry@metuchenpd.org

Dan Frankel
Borough Administrator, Sayreville Borough
167 Main Street, Sayreville, NJ 08872
732-390-7071
dfrankel@sayreville.com

Ed Mullen
Chief of Fire Services, Perth Amboy
365 New Brunswick Ave, Perth Amboy, NJ 08861
732-324-3501
emullen@perthamboynjfd.org

Darren McConnell
Chief of Police and Business Administrator, Red Bank
90 Monmouth Street, Red Bank, NJ 07701
732-530-2710
dmccConnell@redbanknj.org

Payment for Services

Hackensack Meridian Health believes that no uninsured or underinsured patients should ever be forced to think twice about calling 911 for fear that it could place them in financial jeopardy. HMH JFK EMS will provide Basic Life Support services without regard to a person's ability to pay for the services.

HMH JFK EMS applauds Piscataway Township for including a subscription fee meant to lessen the financial burden that residents, employees and visitors are faced with after a medical or traumatic emergency. We further acknowledge that this structure can only be successful with the partnership of a reliable provider capable of meeting township volume needs. For such a fee to be compliant with regulatory agencies such as the Center for Medicare & Medicaid Services, the fee JFK EMS proposes to Piscataway must closely resemble what we would expect to collect from patients themselves. Creating that approximation requires the provider first have a solid understanding of the area's payor mix.

HMH JFK EMS has significant experience providing emergency medical services to the Township of Piscataway. Our Advanced Life Support primary coverage area includes the sections of town that are north of Highway 287 and east of Possumtown Road. In addition, JFK EMS frequently provides mutual aid Basic Life Support throughout all of Piscataway when the township's current provider is unable to respond. Thus far in 2020, JFK EMS Advanced and Basic Life Support units responded to Piscataway and transported patients to the hospital over 500 times. This depth of experience serves as the foundation to develop the proposed subscription fee.

JFK EMS anticipates the Piscataway payor mix to be detailed as follows:

Payor	%
Medicare	42%
Commercial Insurance	26%
Compassionate Care	23%
Medicaid	9%

Considering the RFP documents and the Township's responses to questions in Addendum #1, JFK EMS anticipates the total volume per year to be approximately 1,250 transports, with 1.5% growth in volume each year. Since the contract will not start until September 5, 2021, and ends on September 6, 2026, both the first and final year's volume are prorated based on the number of calendar days for each of those periods.

JFK EMS anticipates the following patient transport volume each year:

Payor	2021*	2022	2023	2024	2025	2026*
Medicare	168	533	541	549	557	386
Commercial Insurance	104	330	335	340	345	239
Compassionate Care	92	292	296	301	305	211
Medicaid	36	114	116	118	119	83
Total Anticipated Annual Volume	400	1,269	1,288	1,308	1,326	919

* Partial Year

HMH JFK EMS also assessed typical out-of-pocket expenses related to copayments and deductibles for various insurance carriers. Medicare utilizes a fee schedule to reimburse for the cost of transporting a patient at the Emergency Basic Life Support level. Conversely, commercial insurance carrier's copays and deductibles have significant variability between different companies. JFK EMS evaluated the five most common commercial insurance carriers as it relates to recent patient transports and developed an average out-of-pocket expense. Please note that patients who are covered by Medicaid or qualify for JFK University Medical Center's Compassionate Care program do not pay out-of-pocket fees.

HMH JFK EMS estimates the following out-of-pocket fees for each insurance category:

Payor	Out-of-Pocket Fee
Medicare	\$203
Commercial Insurance	\$274
Compassionate Care	\$0
Medicaid	\$0

Finally, JFK EMS multiplied the total volume by payor categories times the expected out of pocket expense for each to develop a total **estimated** annual cost for the proposed subscription plan:

Payor	2021*	2022	2023	2024	2025	2026*
Medicare	\$34,104	\$108,199	\$109,823	\$111,447	\$113,071	\$78,358
Commercial Insurance	\$28,496	\$90,420	\$91,790	\$93,160	\$94,530	\$65,486
Compassionate Care	\$0	\$0	\$0	\$0	\$0	\$0
Medicaid	\$0	\$0	\$0	\$0	\$0	\$0
Total Annual Estimated Subscription Fee	\$62,600	\$198,619	\$201,613	\$204,607	\$207,601	\$143,844

*Partial Year

In order for a subscription plan such as this to remain compliant with federal and state law, the amount of the Subscription Fee must align with the actual amounts that JFK EMS would receive from each payor for copayments or deductibles.. In accordance with the request for proposal document, JFK EMS will evaluate the subscription fee on a quarterly basis. Should the fee be in excess of the amount that should have been collected, JFK EMS will reimburse the Township the difference. Similarly, should the fee fall short of the expected amount, JFK EMS will invoice the Township for the difference.

Performance Standards

HMH JFK EMS proposes to arrive on scene to ninety percent (90%) or greater of all assigned responses in ten (10) minutes or less (with exceptions for circumstances which are either not known, or not under the control of the organization which would cause a reasonable person to expect a delay under the circumstances, including, but not limited to severe weather conditions, construction, road closure, police or fire activity, or other unforeseen circumstances). JFK EMS proposes to document any such delay and provide the same to the Township within the previously-referenced reports. JFK EMS shall verify by written report that all treatment provided complies with appropriate regulations.

HMH JFK EMS also closely watches other performance standards that include a ninety (90) second acceptable time from dispatch to “wheels turning” toward an incident (most agencies use 120 seconds) and BLS medical assessment expectations beyond the minimum required by regulation.

In addition, as HMH JFK EMS currently provides 911 BLS services in Edison, Metuchen, Perth Amboy, Sayreville, and Scotch Plains, we are confident that our existing posting plans and additional response resources will meet subsequent ambulance needs beyond those handled by the dedicated primary response unit without incurring unacceptable response delays.

Reporting

HMH JFK EMS will provide a comprehensive quarterly report to the Township of Piscataway that represents the following data from the previous quarter:

Operating:

- Total number of BLS responses for the period;
- The response time to each BLS call, identifying the time of dispatch and time of arrival on scene;
- The number of response times over ten (10) minutes;
- The number of incidents a BLS unit was not available;
- The number of incidents when a mutual aid ambulance was called into the Township;
- The total number of calls where a patient was not transported;
- The total number of patient emergency transports;

Financial:

- Total number of BLS calls for the three (3) month period;
- Number of calls and associated dollar amounts considered uncollectible (if available to the provider);
- Amount billed and amount received for BLS calls for the three (3) month period, including the payor mix of collections

Concern and Complaint Resolution

HMH JFK EMS will provide a written report of each service-related complaint that is received. This report shall state name, address, and telephone number of the caller when available, nature of complaint, and exact status of ambulance and personnel involved. JFK EMS will reply to all complaints of service received within one (1) week of receipt of complaint. In the event the complaint involves the Township of Piscataway, notification will be made to the identified point of contact within one (1) week of receipt of said complaint.

HMH JFK EMS shall maintain all records and reports required and make these reports available during the term of the agreement and for a period of six (6) years following the termination of the agreement.

HMH JFK EMS welcomes the Township of Piscataway to conduct periodic program audits, vehicle inspections, patient care equipment inspections, and fiscal audits as often as it deems necessary for the purposes of monitoring the effectiveness of this agreement. JFK EMS agrees to present any aspect of the operation for inspection with two (2) days written notice (as offered in RFP) to ensure inspections do not

detract from optimal system operating conditions. HMH JFK EMS welcomes any constructive feedback provided to continue the collaborative stewardship of a high-quality EMS system for the residents of Piscataway.

HMH JFK EMS is happy to report that with the integration of Alert Ambulance Service into the department in early 2020, an EMS-specific customer service division is now part of our diverse team. This addition allows for us to address the concerns of our clients and patients in the most comprehensive and timely manner possible, and offers regular customer service training to our team of front line providers.

Communications

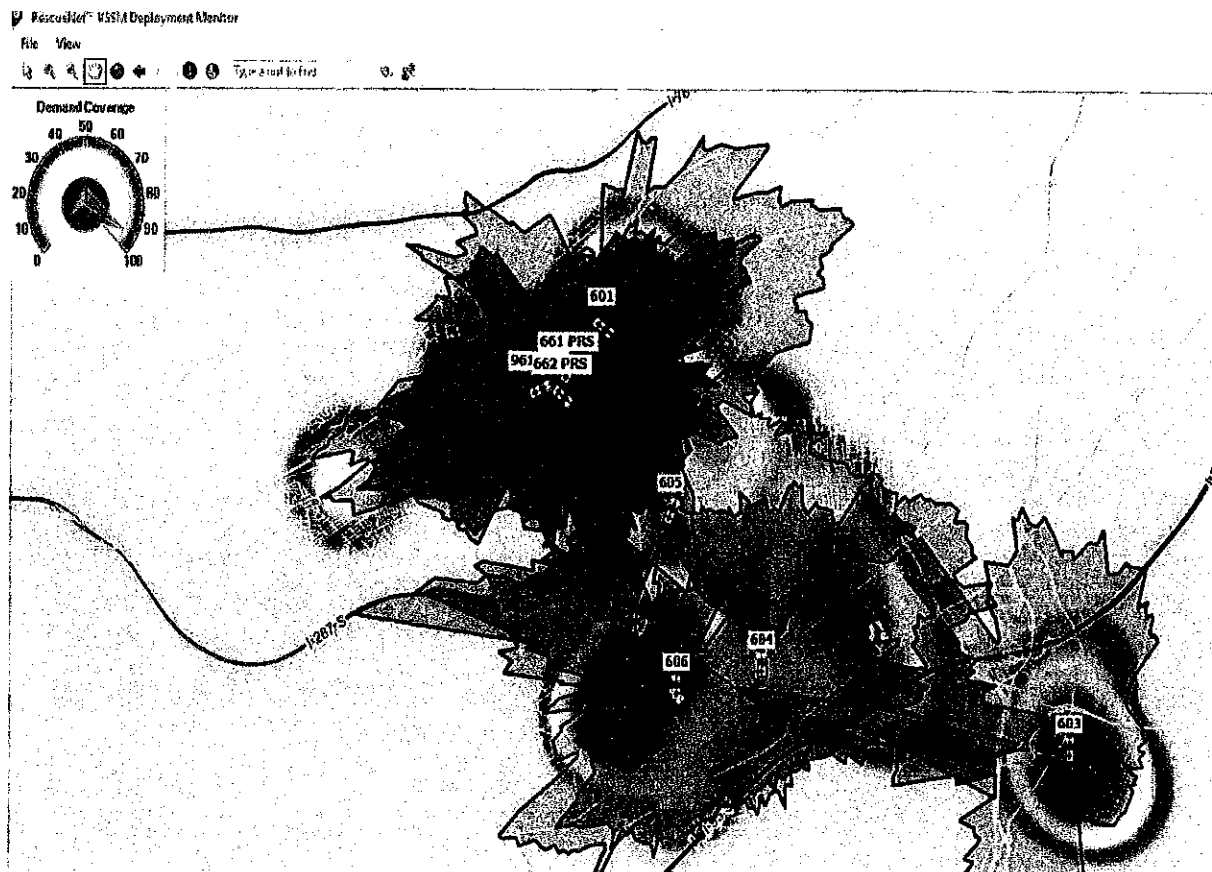
The current partnership between Piscataway Police Communications and the JFK EMS Central Regional Communications Center provides for call intake and emergency medical dispatch screening to be performed by Piscataway Police Department Communications Division. Piscataway Police Communications then contacts the JFK EMS CRC with all pertinent information and the JFK EMS CRC dispatches the closest appropriate ambulance.

JFK EMS CRC proposes to provide direct two-way communication between the Piscataway Police Communications Center and JFK EMS CRC on the Piscataway Township EMS channel.

HMH JFK EMS proposes that this workflow be continued for all Basic Life Support requests as is the current practice. The JFK EMS CRC additionally offers the ability to transfer medical calls via a one-button transfer to our communications center for medical call screening. The JFK EMS CRC call screening standard exceeds the New Jersey requirements for medical call interrogation. All medical call takers are trained as Advanced Emergency Medical Dispatchers (AEMD), Basic Telecommunicators (BTC), and have current certifications as an NJ EMT, NJ Paramedic, or NJ Mobile Intensive Care Nurse. Beyond radio and phone communications, JFK EMS will provide a means for the Township's Communications Center to track the location and status of all JFK EMS units.

HMH JFK EMS has achieved a proud history of exemplary response times through temporal and geographic predictive modeling. The technology employed by the CRC to achieve these response times improves with each response as data continues to accumulate on a specific geographic area. To ensure the temporal and geographic accuracy of predictive tools, the CRC leadership team revisits the demand modeling four times per year and updates deployment plans. By using this technology as decision support for daily operations, HMH JFK EMS can ensure adequate quantities of resources for patient care demands as well as intelligent placement of response assets to minimize response times and minimize disruption to traffic and community safety. The heat map shown below is an example of the technology at work in the current HMH JFK EMS primary response area.

Heat Map and Predictive Modeling



The above graphic is an actual screenshot of our high performance system in action. The dial in the upper left corner depicts the percentage of our primary area that can be covered by factoring in contractual response time, traffic patterns, and other variables that affect our ability to respond. The green-yellow-red-purple "hot spots" represent areas identified as the most likely locations for our next incoming EMS assignment. The blue "icicle" overlay shows the area that can be covered by each ambulance on the map, and each ambulance is depicted as a small vehicle with a number. By using this system for decision support, we reposition and optimize our assets throughout the day to facilitate short response times, less community disruption, and a safer EMS system for patients and providers alike.

Posting Locations



New Post Locations

- Piscataway Municipal Complex - New JFK EMS Post 1A
- Piscataway Fire Academy - New JFK EMS Post 2A
- Piscataway OEM - New JFK EMS Post 3A

Current Post Locations

- Post 1 - JFK EMS HQ and Central Regional Communications Center (308 Talmadge Rd, Edison)
- Post 3 - JFK EMS Post 3 (JFK SED, 1200 Randolph Ave, Plainfield)
- Charlie Post - JFK EMS Charlie Post (Rt. 27 and Talmadge Rd, Edison)
- Hotel Post - JFK EMS Hotel Post (West 7th and Clinton) Piscataway/South Plainfield/Plainfield
- Kilo Post - JFK EMS Kilo Post (Hadley Center Dr, South Plainfield)

Quality Assurance

HMH JFK EMS's quality assurance program is overseen by our EMS Medical Director, Dr. Howard Felderman. Dr. Felderman is a board-certified and actively practicing Emergency Department physician and one of the first EMS Fellows to complete this specialized program at Morristown Medical Center. Under Dr. Felderman's leadership, departmental quality review exists within two parallel processes, one clinical and one operational.

The clinical quality team employs rigorous standards to exceed minimums mandated for review by state regulations. Clinical data is tracked and analyzed, and trends are used to guide department education, annual competency content, and changes to our best-practice treatment algorithms and "bundles of care." Clinical key performance metrics are presented to the team at all monthly staff meetings, and successes are celebrated as often as areas for improvement are identified.

The operational quality team is responsible for reviewing calls received by our communications and dispatch center, and ensuring time and quality benchmarks are achieved consistently prior to and during EMS unit dispatch. Utilizing ProQA call screening, the HMH JFK EMS regional communications center prides itself on maintaining a highly respected national call screening algorithm to ensure consistent, correct, and timely EMS response to all levels of dispatch acuity.

HMH JFK EMS is committed to ensuring that all 911 requests for medical assistance are met swiftly and with the appropriate level of care. The HMH JFK CRC maintains accurate data on every dispatch including time of call, type of call, call location, response time, time on scene, transport time, transport destination, call disposition, care rendered during the call screening, from the EMS providers, and outcome in the emergency department. In this era of information transparency, JFK EMS takes pride in its ability to accurately track all responses and time on task, and provide that information to stakeholders consistently on schedule and on demand.

HMH JFK EMS was built on and continues to employ an evolving internal quality improvement process. Our department maintains a passionate commitment to learning and evolution through self-awareness and critical evaluation of daily, monthly, and annual performance. This is a cornerstone of our success and stability thus far, and a philosophy to which we remain firmly committed. As further proof of this ongoing commitment, Dr. Felderman recently launched two ancillary clinical initiatives: Journal Club and the HMH Medical Advisory Board. Journal Club is an interactive presentation of a challenging case study designed to foster additional understanding of complex clinical presentations in an effort to elevate the performance of the entire team, and the HMH Medical Advisory Board is a bi-monthly opportunity for Emergency Department physicians from across the HMH network to come together and guide the clinical best practices of our EMS team based on emerging medical literature and national standards of care.

Business and Background

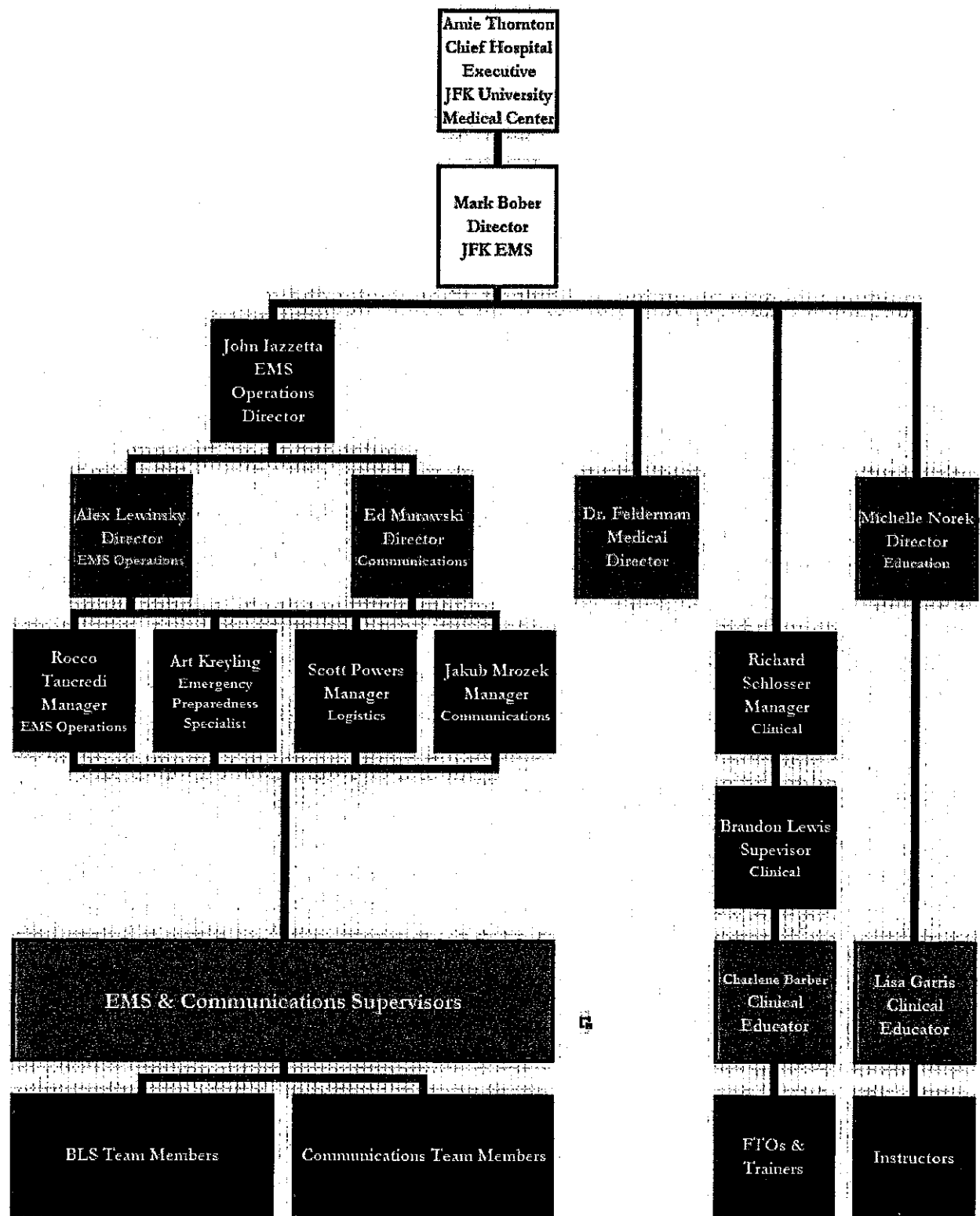
JFK University Medical Center, the flagship hospital of the central region of the Hackensack Meridian Health Network, has grown to become a world class tertiary care center while maintaining our commitment to community hospital customer service and values.

As a member of Hackensack Meridian Health, our MISSION is to transform health care and be recognized as the leader of positive change. Innovation is in our DNA, compelling us to create a world where: the highest quality care is human-centered, accessible and affordable; we deliver outcomes that matter most; and excellence is the standard. Our 5 C's represent our 5 core values - Creative, Courageous, Compassionate, Collaborative, and Connected.

As acknowledgement of our efforts involving advanced clinical integration and the unique use of decision support technology to create a truly patient-centric system of care, HMM JFK EMS has been recognized as the Outstanding EMS Agency of the Year by the New Jersey Department of Health twice in the past eight years. Our organization is also actively involved in the annual State Simulation Games, taking home top-three ALS/BLS honors five times in the past six years, and fielding first place teams in both ALS and BLS competition during that time. We train the way we work in the field, and these honors are a testament to the quality of our front line providers.

By working closely with our health network and physician leadership to bring the Emergency Department to the patient 24/7/365, the right care is available to the right patient at the right time and in the right place. Whether the moment calls for critical interventions for out-of-hospital cardiac arrest, an operational standby to support the efforts of our partners in public safety, or a non-emergent wellness visit to a known location, HMM JFK EMS possesses the necessary tools and talent to meet the challenge of modern health care in an austere and ever-changing environment.

HMH JFK EMS Organizational Chart



JFK EMS Leadership Biographies

Mark Bober, Administrative Director of JFK EMS

Mark received his Bachelor of Science at Penn State University in 2003 and his Master of Health Administration from Ohio University in 2016. He is a Nationally Registered and New Jersey MICU Paramedic and Preceptor and served as a Flight Paramedic for MONOC Emergency Medical Services until December 2018. As a provider and administrator focused on clinical quality and process improvement, Mark is a member of the NEMSMA Quality Committee, JFK's Root Cause Analysis Committee and the President of the New Jersey Association of Paramedic Programs. Mark has earned multiple advanced certifications and honors, including FP-C, CCEMTP, Six Sigma Process Improvement Green Belt, Fellow of the American College of Paramedic Executives, two IHI Process Improvement Certificates, and multiple commendations for Outstanding Patient Care / Professionalism.

Resume attached in Appendices

John Iazzetta, Administrative Director of EMS Operations

John has over 25 years of EMS experience working as an EMT, Emergency Dispatcher, Paramedic, and in several leadership roles for large not-for-profit, private, and hospital-based EMS providers. John graduated Summa Cum Laude from American Public University with a Bachelor of Business Administration and is a Fellow of the American College of Paramedic Executives. John is a Board Member of the Medical Transportation Association of New Jersey and sits on various New Jersey Department of Health Office of Emergency Medical Services EMS Council committees and subcommittees.

Resume attached in Appendices

Dr. Howard Felderman, MD

Dr. Felderman graduated from Drexel University College of Medicine in June 2006. He started his residency in Emergency Medicine at Morristown Medical Center in July of 2006 and graduated in June of 2009. After residency, he began his EMS fellowship at Morristown Medical Center in July 2009 and graduated in June of 2010. While undergoing fellowship training, Dr. Felderman became the EMS Medical Director at Chilton Hospital, where he served from April 2010 until January 2013. While working at Chilton Hospital, he became the EMS Medical Director at Hunterdon Medical Center in December of 2012 and served as the EMS Medical Director at Hunterdon Medical Center until May of 2014. Additionally, Dr. Felderman helped start Meadowlands Hospital Medical Center Ambulance Company in August 2012, serving as the EMS Medical Director there since its inception, and served as associate EMS Director for Valley Hospital EMS from March 2014 until September 2020. He began his tenure as the EMS medical director for JFK EMS in September of 2020. Dr. Felderman was the vice chair for the MICU Advisory Committee to the Commissioner of Health in New Jersey as well as a member of the New Jersey State EMS Council from 2014-2018. He continues to serve as a key advisory member to both groups.

Michelle Golba-Norek, Director of JFK EMS Training Center

Michelle has more than 30 years as a nurse working in various critical care areas. She has spent most of her career on the ambulance as a Mobile Intensive Care Nurse. Although she took to educating the community through community outreach and education and educating college students both graduate and undergraduate,

she is still actively working on the ambulance. Holding various education instructorships and coordinator positions, along with her Master's Degree in Human Service Management, has allowed Michelle to educate all ages in a variety of topics. These topics include emergency response, cultural diversity to maintaining nutrition, and health and wellness. Her patient care is not just limited to humans, pets are also included, whether it's Pet First Aid or therapy dog handling. Currently, Michelle is pursuing her doctoral degree in Organizational Leadership and Human Services.

Alexander Lewinsky, Operations Director

Alex brings over ten years of Hospital based EMS supervision and management experience. He holds a Bachelor of Science degree with a focus on healthcare administration and EMS Management from Columbia Southern University and is working towards his MBA in healthcare management. Alex is credentialed as a Managing Paramedic Officer (MPO) by the American College of Paramedic Executives and is also currently the Deputy Chief of the EMS Bureau in the Middlesex County Office of Emergency Management.

Rocco Tancredi, Operations Manager

Rocco holds a degree in EMS Management and has held administrative and leadership positions in the operations, communications and clinical arenas during his tenure. With urban, suburban and municipal based EMS experience, Rocco has a diverse background and has taken leading roles in major healthcare entity integrations.

Art Kreyling, Emergency Preparedness Specialist

Art has over 48 years of EMS experience working as an EMT and Paramedic. Art was the Director of Muhlenberg Regional Medical Center ALS and oversaw the merger and expansion with JFK Medical center.. He was the Director of the MPMC MICU for more than 20 years, and previously served as the Chief of North Plainfield rescue squad for five years. Since that time, Art has been the emergency preparedness specialist for JFK for more than 20 years, helping to lead through multiple disasters and the recent pandemic. He serves on the Urban Area Security Initiative as the liaison for Middlesex county and also is part of the North East Regional Healthcare coalition.

Scott Powers, Logistics Manager

Scott has been involved in EMS for over 25 years, with the last eight years in leadership roles for not-for-profit, for-profit, and hospital-based systems. He earned a Bachelor of Arts Degree in Psychology from Kean University and a Master of Business Administration Degree from The University of Scranton, Kania School of Business. He is well-versed in business operations and process improvement and is currently certified as a green belt in Six Sigma. Scott is credentialed as a Supervising Paramedic Office (SPO) by the American College of Paramedic Executives. He previously volunteered as a mentor for the Big Brothers Big Sisters of Monmouth County and for the Perth Amboy Homeless Coalition. As a paramedic, Scott received the "Team Excellence Award" and the "Outstanding Paramedic Award", both given by the Department of Health, Office of Emergency Medical Services.

Edward Murawski, Communications Director

Ed has over 25 years of EMS experience working as an EMT, Emergency Dispatcher, Nationally Registered and NJ Paramedic, and in several leadership roles for not-for-profit, municipal, and hospital-based EMS providers. He was the first EMT hired for HMH JFK EMS and was promoted into the leadership ranks in 2013. Edward is credentialed as a Managing Paramedic Officer (MPO) by the American College of Paramedic Executives and holds Advanced Emergency Medical Dispatch certifications. He holds a degree in EMS management from Columbia Southern University. Ed is a member of the New Jersey Department of Health Office of Emergency Medical Services EMS subcommittee.

Jakub Mrozek, Communications Manager

Jakub has been a Paramedic since 2004. He has worked at JFK Medical Center since 2005 originally working at the Muhlenberg Medical Center location at Mercy 6. Jakub has been in a leadership role at JFK Medical Center since 2013. Jakub is credentialed as a Managing Paramedic Officer (MPO) by the American College of Paramedic Executives and holds Advanced Emergency Medical Dispatch quality assurance certifications. He currently holds an associate degree from Thomas Edison State University and is pursuing a bachelor's degree with an anticipated completion of December, 2021. Jakub is a member of the New Jersey Department of Health Office of Emergency Medical Services EMS Communications subcommittee.

Richard Schlosser, Clinical Manager

Richard obtained his Certificate in Paramedicine from Camden County College in 2007. He is a Nationally Registered and New Jersey MICU Paramedic, Preceptor, and Field Training Officer. Rich also developed and managed the Field Training and Evaluation Program for JFK EMS. Rich became the EMS Neuro Educator in March of 2015, then was promoted to the Clinical Manager position in December of 2018. Rich has received several advanced certifications which include Advanced Medical Life Support, Neonatal Resuscitation Program and Advanced Stroke Life Support. Richard also serves as an ACLS and PALS Instructor for JFK and is also an Advanced Medical Life Support instructor.

Brandon Lewis, Clinical Supervisor

Brandon started with HMH JFK EMS as a full-time paramedic in September 2009. In 2016 he was promoted to supervisor. During his tenure as supervisor, Brandon was assigned to the clinical division of the department. Brandon helped lead HMH JFK EMS to achieve the American Heart Association's Mission Lifeline highest award six years in a row. He also pioneered and implemented an opioid awareness program in several different high schools within our response area. Brandon maintains affiliations with three different Paramedic Programs in the state of New Jersey and leads the paramedic students as they navigate the certification process. He currently holds certifications as a CPR, ACLS, and PALS instructor and actively teaches within the department.

Licensing

HMH JFK EMS guarantees that for the entirety of the term of the contract, HMH JFK EMS shall maintain licensure as an ambulance service as currently defined by N.J.A.C. 8:40-1.3 by the New Jersey Department of Health and Senior Services and at all times abide by the rules, regulations and standards of N.J.A.C 8:40 *et seq.* as well as all State and Federal regulations.

Vehicles & Equipment

HMH JFK EMS shall provide Basic Life Support units that are State licensed and inspected and in excellent working condition. Such ambulances shall be in accordance with N.J.A.C. 8:40, including requirements for vehicle markings which conspicuously indicate operation by JFK EMS.

HMH JFK EMS is fully capable of providing outstanding BLS service to the Township of Piscataway. With a proven track record of meeting and exceeding response time expectations as shown in Edison Township, the fifth largest municipality in New Jersey with complex and crowded response routes, JFK EMS is more than capable of providing both highly reliable results and high-performance standards to the residents of your community.

The current JFK EMS fleet consists of over 150 vehicles, including over 30 Type I and Type III bariatric capable ambulances. New vehicle specifications are focused on the ability to safely and comfortably treat each patient and be as environmentally friendly as possible. Our vehicles are rotated through a vigorous preventative maintenance program which includes our on-site full-service automotive shop staffed with four full-time diesel mechanics and a shop manager. Many JFK EMS BLS ambulances use a hydraulic stretcher with manual override that allows for a more comfortable and safer transition from the scene of an illness or injury to the back of the ambulance. The entire fleet is electronically tracked through an internet based GPS tracking system that also allows for the rapid transmission of data to the receiving hospital. All vehicles are equipped beyond the state minimum requirements and are purchased and warranted through a reliable and established ambulance vendor. While JFK EMS also has many Type II van ambulances, we only utilize Type I or Type III box-style ambulances for our dedicated municipal EMS contracts. A list of fleet resources is included in appendix 6.

Assumptions and Exceptions

No assumptions have been made beyond the scope of services outlined in the Piscataway Request for Proposals – Ambulance Services document. HMM JFK EMS requests no exceptions to the scope of work or outline of services provided therein.

Timing

HMM JFK EMS agrees to assume responsibility for Basic Life Support Emergency Medical Services 24 hours per day, 7 days per week, 365 days per year for 5 years, for the Township of Piscataway on September 5, 2021, unless a mutually agreed-upon start date is otherwise specified in a subsequent agreement hereafter.

Appendices

- 1. HMM Annual Report**
- 2. Applicable Liability Insurance Certificates**
- 3. HMM JFK EMS Licenses and Certifications**
- 4. Leadership Resumes**
- 5. HMM JFK EMS Staffing Roster**
- 6. Fleet Resources**

Appendix 1

HMH Annual Report



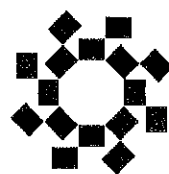
KEEP GETTING BETTER

Hackensack Meridian *Health* 2019 Annual Report



2019 ANNUAL REPORT

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- 3 Letter from the Chairman of the Board
- 4 Mission, Vision & Beliefs
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Hackensack
Meridian *Health*

LETTER FROM THE CHIEF EXECUTIVE OFFICER

In February 2020, we launched our new brand promise for Hackensack Meridian Health, "Keep Getting Better". Less than a month later, we were knocked down by COVID-19: a mysterious virus that crippled the world in so many ways. Our emergency departments filled with patients battling severe complications from COVID-19. There were many times when 'getting better' seemed impossible.

But what happened next proved to me that no matter how hard things get, the team at Hackensack Meridian Health will never stop getting better.

Everyone mobilized quickly to battle this pandemic. Command Centers stood up overnight and collaboration happened immediately to ensure that things like ventilators and masks were distributed across our network where they were needed most. Team members who normally work behind a desk volunteered to help on the frontlines. Nurses drove from Southern Ocean to Hackensack to lend an extra hand when the North experienced a surge. Physicians from Hackensack Meridian Medical Group practices suited up to provide care in busy inpatient units. Patient Experience team members held the hands of critically ill patients when their families could not. Many worked countless hours, seven days a week, to fight the COVID-19 war. The result: thousands of COVID-19 patients were discharged from our facilities, ready to live life with their loved ones.

Although the purpose of this Annual Report is to look back at Hackensack Meridian Health's accomplishments in 2019, we must pause to recognize the massive effort and everyone who came together in the fight against COVID-19. By no means is this war over yet, but I am confident that we have the best soldiers out there.

In the pages that follow, I invite you to take a journey with us, through many proud Hackensack Meridian Health moments that have happened last year, as well as a behind-the-scenes look at what it was like to face the pandemic in early 2020. You will see how we are tirelessly pursuing new ways to improve medicine and the way it's delivered. Most importantly, you will see the beautiful people who inspire our brand promise every day.

For them, and the community at large, we will Keep Getting Better.

Thank you.

Robert C. Garrett, FACHE
CEO
Hackensack Meridian Health

LETTER FROM THE CHAIRMAN OF THE BOARD



I am extremely honored to serve as Chairman of the Board of Trustees at Hackensack Meridian Health. Since the network formed in 2016, we have experienced advancements and leading breakthroughs in the range of health care services we provide to our communities. Each step in this journey as one health network gives patients better access to the care they need to live healthier lives.

Although I have been a member of the Hackensack Meridian Health Board of Trustees for a number of years, I have never been prouder to be a part of this organization. 2019 was a true milestone year where many firsts in health care took place right here in New Jersey.

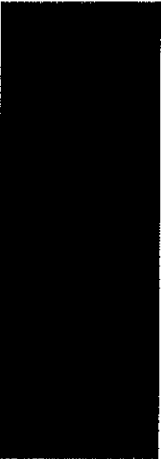
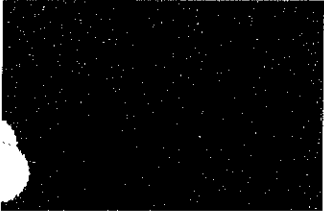
I am amazed at how many people travel far and wide to get care at Hackensack Meridian Health. Many cross county and state lines to see the nation's top experts who offer unique and highly advanced treatment options. Check out page 8 to see a few examples of inspirational patient stories.

The Hackensack Meridian Health team achieved a new level of compassion, courage, creativity and collaboration as the COVID-19 pandemic raged through the state. As one of the hardest hit locations early on in the pandemic, our team handled the crisis with grace, taking swift action and working around the clock to do everything humanly possible to protect their patients and one another. Although the pandemic is far from over, I am extremely confident in Hackensack Meridian Health's ability to overcome the continued challenges.

The strength of this network is evident, our executive leadership, health care providers and administration personnel teams are outstanding and our organization's new brand promise says it all. Hackensack Meridian Health does not stop at 'good', we are always striving to Keep Getting Better.

Thank you.

Frank L. Fekete, CPA
Chairman
Hackensack Meridian Health
Board of Trustees



MISSION VISION AND BELIEFS

Mission

Transform health care and be recognized as the leader of positive change.

Vision

Innovation is in our DNA, compelling us to create a world where: the highest quality care is human-centered, accessible and affordable; we deliver outcomes that matter most; and excellence is the standard.

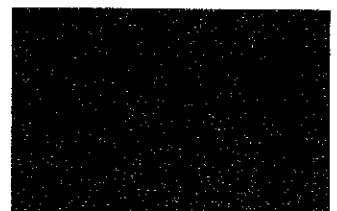
Beliefs

Creative ... I will do my part to make things better.

Courageous ... I will do the right thing.

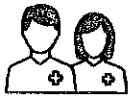
Compassionate ... I am the human experience.

Collaborative ... I embrace teamwork.





489
MEDICAL
RESIDENTS
& FELLOWS



36,278
TEAM
MEMBERS



181,341
PATIENT
ADMISSIONS



MORE THAN 7,000
PHYSICIANS

HACKENSACK MERIDIAN HEALTH BY THE NUMBERS



342
EMPLOYED PHYSICIAN
PRACTICE LOCATIONS



692,875
EMERGENCY
DEPARTMENT
VISITS



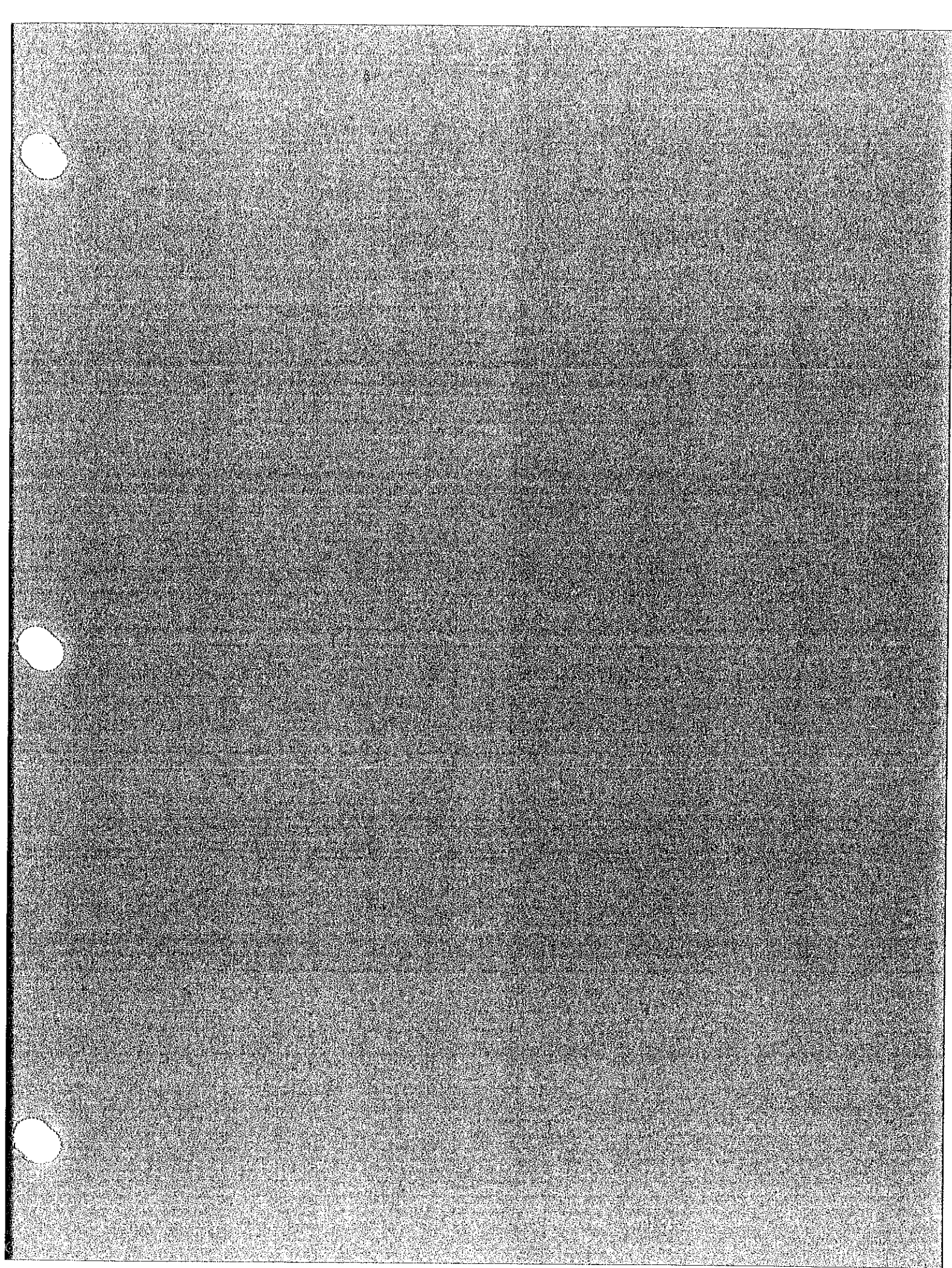
17,200
BIRTHS



2,084,313
OUTPATIENT
VISITS

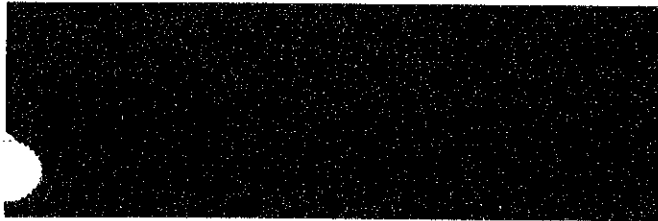
\$5.9B
IN REVENUE

These numbers reflect data as of December 2019.



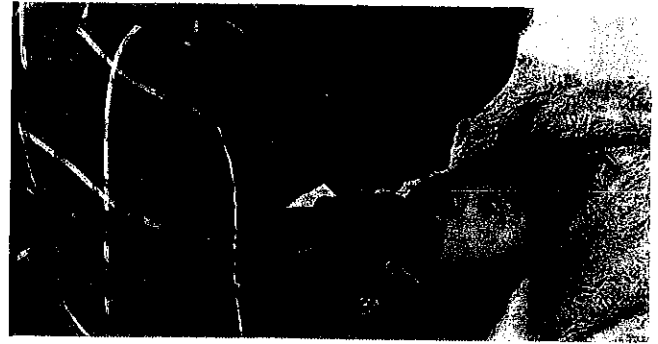
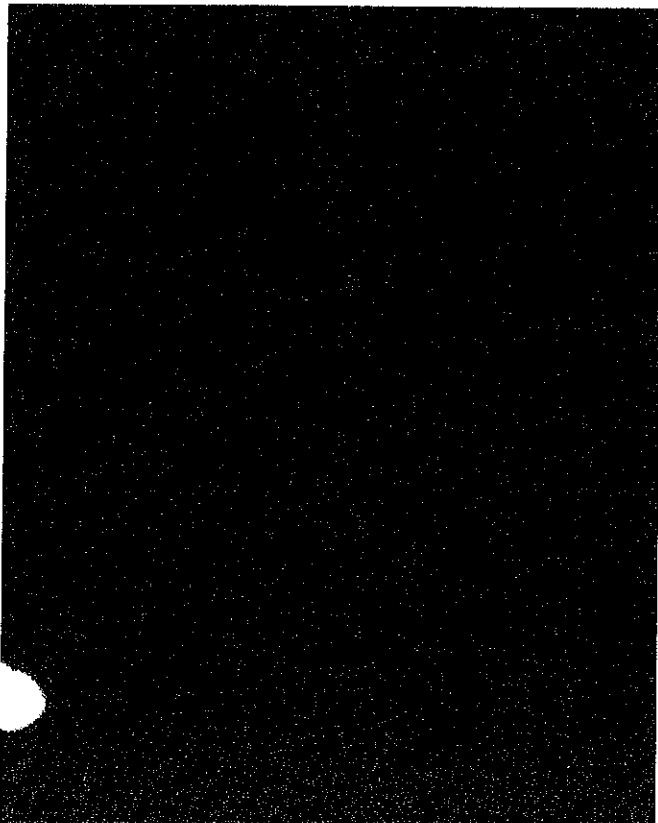


**PATIENT CARE
KEEPS
GETTING
BETTER**



So many incredible people walk through the doors of Hackensack Meridian *Health* facilities each day. These pages highlight a small snapshot of the magic that can happen between patients and their team of caregivers. From the extremely complex case that felt hopeless, to the genetic test that prevented disease from ever occurring, advancements in medicine means patient care keeps getting better.

To read the full stories, visit **HMHforU.org**.



A Chance for Survival for Newborn

Baby Lucas was born with his brain growing outside of his skull. Thanks to the team at Hackensack Meridian Children's Health, he was given the medical care he needed and turned 1 in March. Learn how doctors convened a team of experts to perform a miracle six-hour surgery that had never been done before.



Family Support Through a Heart Attack

After Legrand Castro suffered his fourth heart attack, innovative care, family support and a new baby grandson got him through it. Learn more about how the Impella5.0® heart pump, a ventricular assist device, and his daughter's pregnancy helped save his life.



Hope After Stroke

Amy had little mobility in her arms and hands after suffering a stroke at age 35. See why the Massachusetts resident travels to JFK Medical Center regularly to participate in a clinical trial aimed at determining if stem cells injected into a damaged brain can help restore function in those who have an ongoing disability due to a stroke.



Genetic Testing Saves Lives

Sue Barbour's genetic testing showed she had a rare gene that meant she was at increased risk for thyroid cancer. Discover how genetic testing for cancer risk saved Sue Barbour's life—and the lives of at least 10 family members.



Breathing Again After Spinal Cord Injury

Fighter pilot William Marshall became paralyzed and unable to breathe on his own after a car accident. Learn why William and others from across the globe are choosing Jersey Shore University Medical Center for a groundbreaking phrenic nerve procedure done by Matt Kaufman, M.D., to help them breathe on their own again.



Her Spinal Answer

Gina Petillo had pain in her ribs and back and became paralyzed while being evaluated at Riverview Medical Center. Thanks to the quick action of the team, they identified an infection that was compressing her spine. See how the team came together to perform an emergency surgery to save her nerve function.



Sarcoma Slam Dunk

Sherman Edmond drives over two hours to see Francis Patterson, M.D., chief of orthopedic oncology at John Theurer Cancer Center for his rare form of cancer. Hear from Sherman about why he won't trust his care to anyone else.



Tracy Morgan Nurse Award at Count Basie

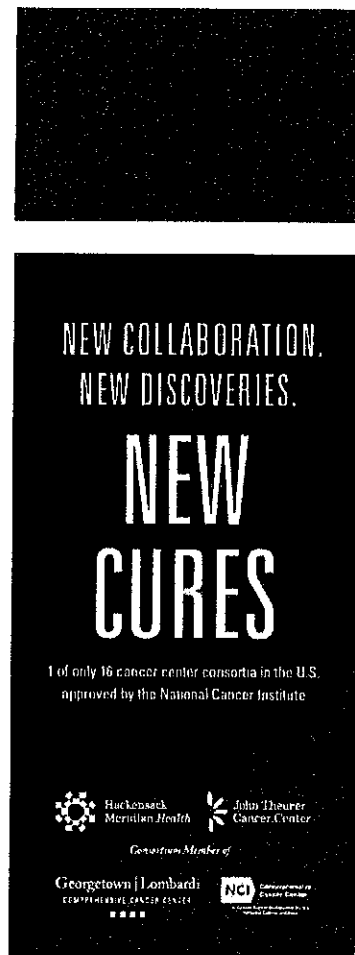
Tracy Morgan continues to heal and grow from a debilitating accident he had six years ago. Gina Domingo was among the nurses who cared for Tracy following his crash and has worked on the Brain Trauma Unit at JFK Johnson Rehabilitation Institute since 1990. See the moment when Gina was presented the Tracy Morgan Award for Excellence in Rehabilitation Nursing after a local show.





**PARTNERSHIPS
KEEP
GETTING
BETTER**

AMONG THE BEST IN THE NATION



In 2019, The National Cancer Institute (NCI) approved John Theurer Cancer Center at Hackensack University Medical Center as a member of the Georgetown Lombardi Comprehensive Cancer Center Consortium – one of just 16 cancer collaboratives based at the nation's most prestigious institutions including Harvard University, Dana-Farber/Harvard Cancer Center; Cleveland Clinic, part of the NCI-designated Case Comprehensive Cancer Center and the Mayo Clinic Cancer Center.

Our partnership with NCI-designated Georgetown Lombardi Comprehensive Cancer Center is at the center of this incredible achievement. It enables both organizations to continue their research at the highest level to deliver tomorrow's breakthroughs in cancer cures today. We have worked together since 2013 with a common mission to prevent, treat and cure cancers by linking scientific discovery, expert and compassionate patient care, quality education and partnership with the community. The NCI's approval of the consortium represents the culmination of integrated research and collective talent and resources of two cancer centers. Georgetown Lombardi Comprehensive Cancer Center Consortium serves patients in the New York, New Jersey and Washington, D.C. metro areas. The Consortium's strategic objectives are to advance transformative cancer research; reduce the impact of cancer and diminish disparities in our catchment area; lead high-impact clinical research; ensure long-term growth, vibrancy and stability of the research enterprise; and develop the next generation of cancer scientists, clinicians and educators. Our organizations have united to advance innovation in research, treatment and advocacy in the fight against cancer in the United States.

John Theurer Cancer Center supports one of the largest bone marrow transplant (BMT) programs in the Northeast, performing well over 400 transplants annually. In 2014, John Theurer established a BMT program at Georgetown Lombardi, expanding access to this life-saving treatment in the Washington, D.C. area. Together, the two centers have also expanded the ability to bring CAR T-cell therapy, a revolutionary customized immunotherapy, to more people and invest in studies to assess other potential uses of this immunotherapy. John Theurer's multiple myeloma program brings a new expertise to Georgetown Lombardi and to their patients who can benefit from advances in treatment.

Combined with Georgetown Lombardi's substantial research base, John Theurer Cancer Center is working to solve some of the biggest challenges in cancer today.

Helena Theurer's generous contribution to John Theurer Cancer Center, named in loving memory of her husband, has been influential in caring for patients in need. The Theurer name will forever be woven into the DNA of Hackensack University Medical Center.



Stuart Goldberg, M.D., Hematologist and Oncologist, Hackensack Meridian John Theurer Cancer Center and Serena Wong, M.D., Medical Oncologist and Medical Site Director, Memorial Sloan Kettering Monmouth present Precision Medicine: Innovation in Tailored Cancer Care.

COMMITTED TO MAKING AN **IMPACT**

This important partnership between Memorial Sloan Kettering, the world's first cancer hospital, and Hackensack Meridian Health, New Jersey's premier hospital system, exists to bring together expertise and scale to find more cures faster. With deep local roots, we share a unique ability to accelerate discoveries, advance the continuum of care and create new hope.

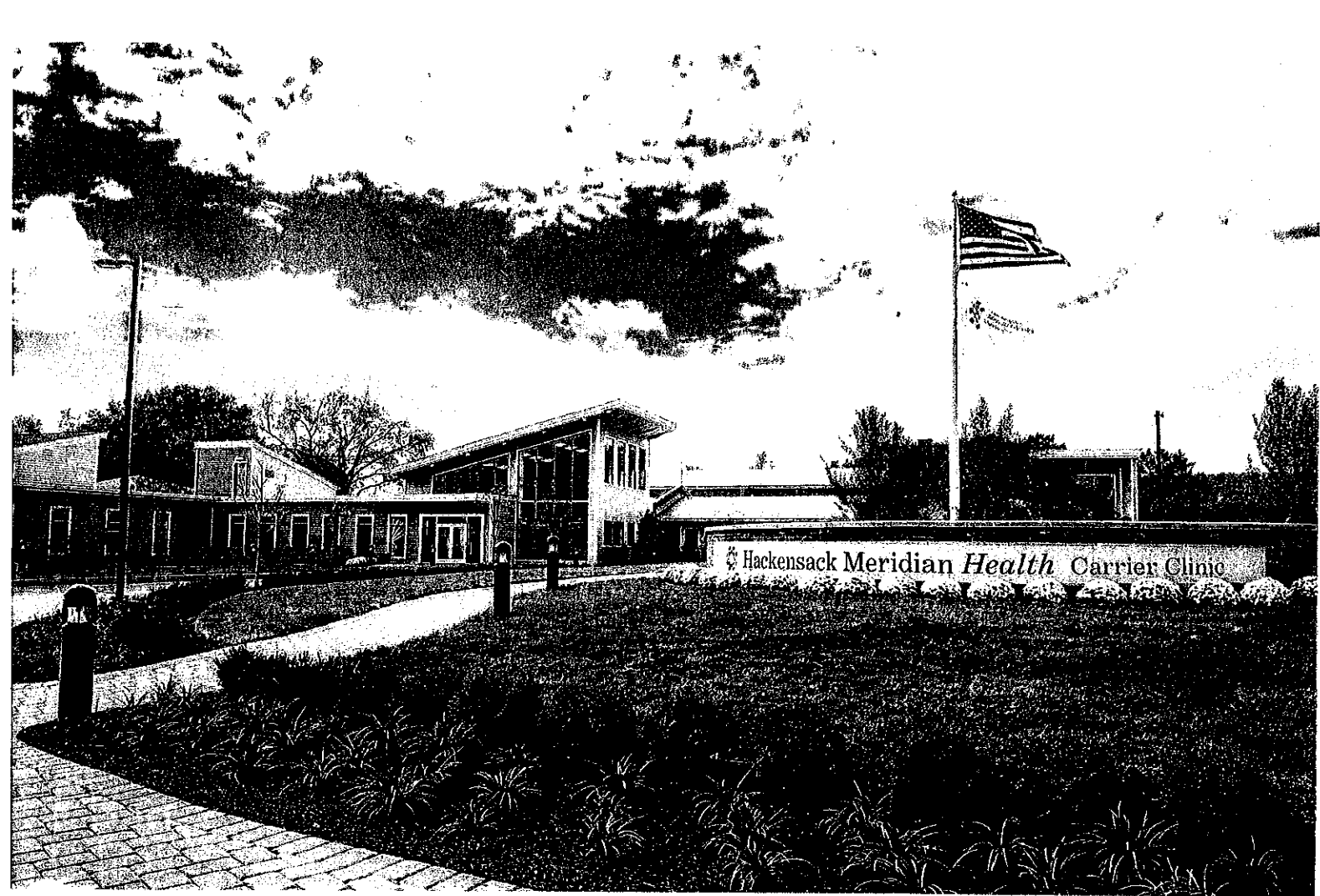
The partnership continues to provide the community with cancer education resources

and moderated discussions through its Cancer Science Today series. These seminars included topics on understanding inherited gene mutations and their cancer risk, the value of genetic testing and counseling and treatment innovation and breakthroughs in precision medicine.

Recently, the two organizations have formed an Immunology Research Collaboration. Through this joint initiative, researchers can apply for funding to support innovative

investigations to explore the power of the immune system and ways it may be harnessed to fight cancer.

Today, we have aligned on following the most informed standards of care for many cancer types, including breast, lung, colon, prostate and non-Hodgkin lymphoma. Tomorrow, there will be even more to come as we continue to grow our partnership.



CREATING A MUCH NEEDED PARTNERSHIP

On January 3, 2019, Hackensack Meridian Health announced that Carrier Clinic, a leader in behavioral health with a 100-year history in the state, officially joined the network.

The merger – a rare partnership in the U.S. of a behavioral health provider and a multi-hospital network – enhances care in several ways:

- New addiction treatment centers will open in New Jersey, including the first one in Mahwah this fall.
- Urgent care centers will offer behavioral health services on site – a first in New Jersey happened in Neptune in September 2019.
- A multi-disciplinary team of experts, including primary care physicians, psychiatrists and advanced practice nurses closely coordinate all needs – addiction treatment, routine care, mental health issues – to provide optimal treatment throughout the 17-hospital network.
- The merger enhances research to improve behavioral health care and provides additional opportunities for the network's growing psychiatry residency programs, including the creation of a child adolescent psychiatry fellowship.

A \$25 million investment will update Carrier's Belle Mead campus.

The joining of Hackensack Meridian Health and Carrier Clinic provides greater access and choice to New Jersey residents who often seek treatment out of state, away from their family and support network.

"We are writing a new chapter for the treatment of mental illness and substance use disorder as we integrate Carrier's proven services into our network's robust behavioral health care," said Robert C. Garrett, CEO of Hackensack Meridian Health. "We must truly integrate behavioral health into health care and expand treatment options as our state battles a heroin epidemic that has claimed too many lives and devastated so many families."



Pictured left to right: Taylor Krueger, assistant administrator Mountainside Medical Center; Stuart Goldberg, M.D.; Donna McNamara, M.D.; Tim O'Brien, CEO Mountainside Medical Center; John Fromhold, former CEO Mountainside Medical Center; Brett E Lewis, M.D., Ph.D., DABR®, Rosemarie J. Sorce, vice chair, HMM Hospitals Corporation Board, Robert C. Garrett, FACHE, CEO Hackensack Meridian Health; Andre Goy, M.D., chair, John Theurer Cancer Center; John Conti, M.D., medical director Oncology Services, Mountainside Medical Center; Andrew Pecora, M.D.; Ihor Sawczuk, M.D., regional president of the Northern Market, Hackensack Meridian Health; and Dell Oliver, CNO, Mountainside Medical Center

STRONG CANCER CONNECTIONS

Announced October 22, 2019, Mountainside Medical Center established an affiliate agreement with John Theurer Cancer Center. This agreement augments Mountainside Medical Center's multidisciplinary program by bringing oncology sub-specialists to the hospital, elevating cancer services available to Montclair and the surrounding communities. John Theurer Cancer Center will be managing both outpatient and inpatient oncology at Mountainside Medical Center and will ensure the same level of quality patients have come to expect at John Theurer Cancer Center. With this agreement, patients have access to all clinical trials conducted by John Theurer Cancer Center.

The extensive scope of activities covered under this agreement includes weekly tumor board case reviews; medical education for physicians and nurses including grand rounds; the development of protocols, policies and procedures; strategic planning; and staff performance assessment and hiring.

Initial projects to be undertaken will focus on the development of a pain assessment and care plan; reducing inpatient admissions; clinical trial screening processes; and, hospice and palliative care. John A. Conti, M.D., continues to serve as the division chief of Oncology and co-medical director. Donna McNamara, M.D., and Lori A. Leslie, M.D., join Dr. Conti as co-medical

directors, providing support for this John Theurer Cancer Center affiliation and Brett E Lewis, M.D., Ph.D., DABR®, will serve as medical director of Radiation Oncology.

In addition to establishing a partnership with the state's largest, most prestigious cancer center, Mountainside Medical Center recently acquired cutting edge Truebeam® technology that benefits patients who require radiation therapy with fewer, shorter treatment visits and less risk of side effects.



STRATEGICALLY JOINED

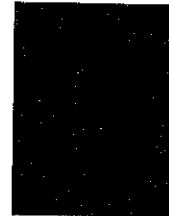
In September 2019, Hackensack Meridian *Health* and St. Joseph's Health announced the formation of a clinical and strategic partnership which deepens our commitment to delivering innovative, high-quality and cost-effective care throughout Bergen and Passaic counties.

This partnership builds upon the existing collaboration between the two organizations. In 2017, Hackensack Meridian *Health* and St. Joseph's Health formed the Visiting Health Services of New Jersey, a jointly owned home health services agency and hospice services agency.

The new clinical and strategic partnership increases the region's access to a wide-range of health care services and expands the network of aligned physicians to better serve the community. It also enables the two networks to continue to advance medical education for the next generation of health care providers, and work together to support population health management and effectively transition to value-based care. The partnership also expands state-of-the art oncology services, featuring a comprehensive cancer center with multiple locations throughout Passaic County including in Paterson, Wayne and Totowa.



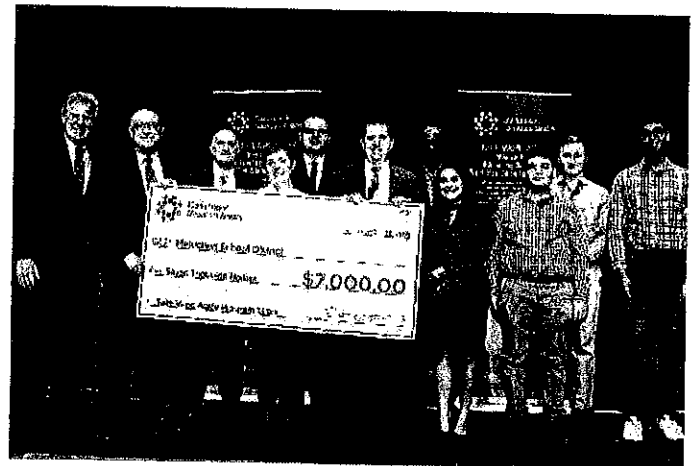
In November, Hackensack Meridian Health hosted a "Take Vape Away Town Hall", featuring Congressman Frank Pallone, at Metuchen High School. A panel discussion, moderated by Regine Foley, PhD, MBA, RN, included Eric Costanzo, D.O., a pulmonologist, Dr. Kenan Osmanovic, M.D., assistant medical director in Child Psychiatry at the Jersey Shore University Medical Center, Harry Carson, a former New York Giants Team Captain and Super Bowl Champion, and Samantha Rubin, the student assistance coordinator at Metuchen High School. Daniel Shleif, Joshua Bhujbal, Justin Derector, students from Metuchen High School, also joined the panel, providing a view point of students.



TAKE VAPE AWAY

On October 10, 2019, Hackensack Meridian Health announced the **Take Vape Away** campaign, a sweeping \$1 million strategy to address the vaping epidemic, which includes grants to school districts and community groups to launch buy-back programs, educational outreach and other strategies to combat vaping among middle school and high school students. The comprehensive strategy includes the following:

- A \$300,000 grant program that includes up to \$7,000 for local school districts and community organizations to institute measures to combat vaping, which includes launching buy-back programs or developing new programs. Horizon generously donated \$100,000 to this part of the program, on top of Hackensack Meridian Health's commitment of \$200,000
- Training 50 nurses to reach students at 100 schools to alert them of the perils of e-cigarettes, an investment of \$50,000
- Working with the New Jersey Mental Health and Addiction Agencies to educate youth about the perils of vaping
- Launching a public health study conducted by the Hackensack Meridian School of Medicine to identify the health impact from vaping and identifying best practices to combat the epidemic at a cost of \$750,000



\$295,000
in grants

In February 2020, Hackensack Meridian Health issued **\$295,000** in grants to schools and community organizations to implement programs to address youth vaping

The awards went to more than
60 different grant recipients



60 grant recipients



33 educational programs

31 Hackensack Meridian Health trained nurses hosted **33 educational programs** and educated **8,267 students and adults** (unfortunately several scheduled events were cancelled in early 2020 due to COVID-19)

**FACILITIES
KEEP
GETTING
BETTER**



Hackensack Meridian *Health* launched the nation's first urgent care center with behavioral health services in Neptune, NJ. Former U.S. Rep. Patrick Kennedy and elected officials joined in the opening of the center. The center will ease the burden on emergency services and enhance care options.

NATION'S FIRST: URGENT CARE WITH BEHAVIORAL HEALTH

On September 20, 2019, Hackensack Meridian *Health* launched the first medically integrated urgent care center with behavioral health in the country, a major part of a comprehensive strategy to improve access, better coordinate care and innovate treatment for people struggling with mental health issues and addiction.

Patients who use this new urgent care center have access to a behavioral health team including mental health technicians, licensed clinical social workers, advance practice nurses and, if required, a psychiatrist via telemedicine. These new behavioral health services improve treatment in the following ways:

- Increase access to treatment for behavioral health patients in an appropriate setting.
- Provide more timely care for people who may have to wait to see a specialist.
- Reduce the burden on already stressed hospital emergency departments.
- Provide more coordinated and comprehensive care to improve patient outcomes.
- Address the stigma associated with mental health by affording patients a safe and confidential place to access the care they need.
- Provide immediate access to more intensive care if necessary.

"This first-of-a-kind concept will help us transform behavioral health care in New Jersey and beyond," said Robert C. Garrett, CEO of Hackensack Meridian *Health*. "It is so important that we give patients options for high-quality, convenient and affordable health care outside the walls of hospitals."



GROUNDBREAKING! **STATE-OF-THE-ART** **HELENA THEURER** **PAVILION**

On September 13, 2019, Hackensack University Medical Center broke ground on the state-of-the-art, 530,000-square-foot Helena Theurer Pavilion, launching New Jersey's largest health care expansion project.

Through its forward-looking design and leading-edge technology, the pavilion aims to provide residents of the surrounding communities with access to world-class acute care. The nine-story pavilion, which has been designed by lead architect RSC Architects of Hackensack in partnership with EYP Architecture & Engineering of Houston, Texas, will feature:

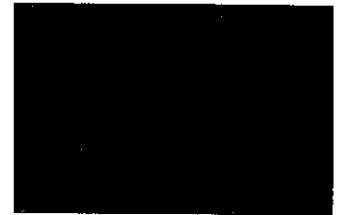
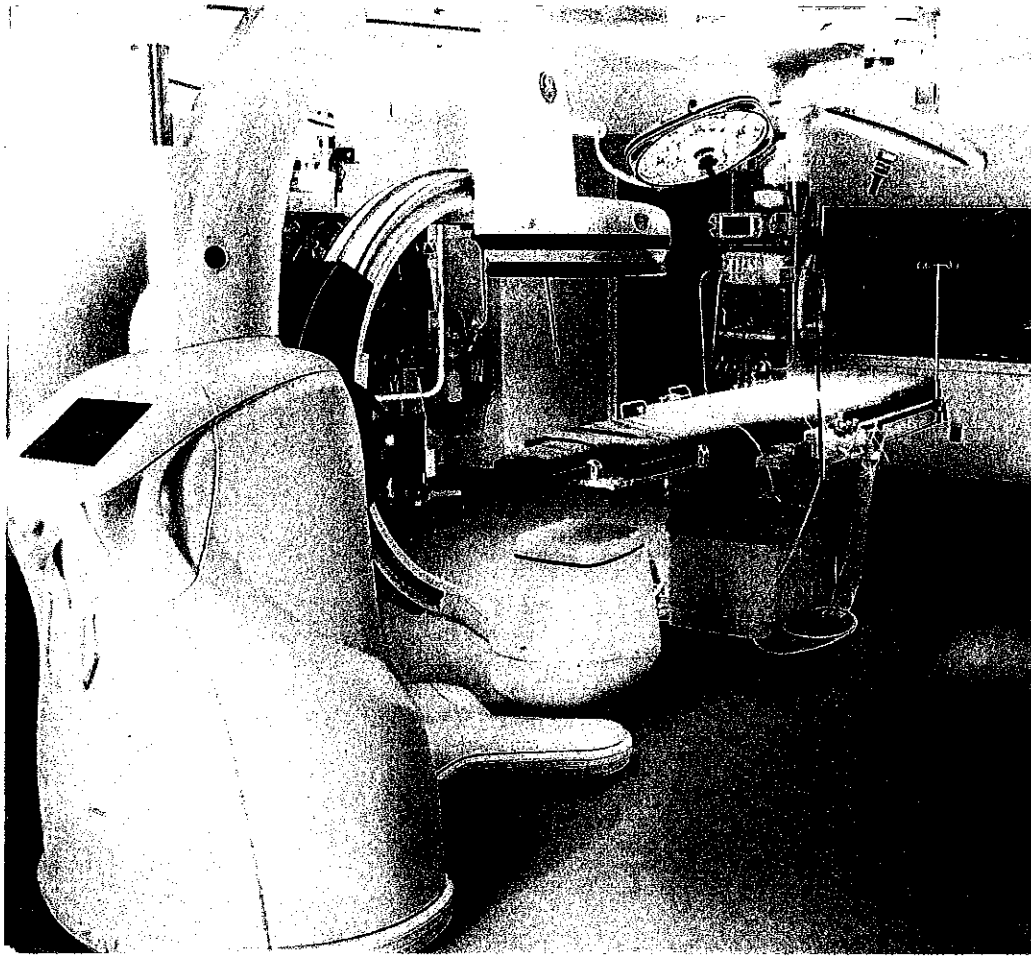
- **Three floors of private patient rooms**, including a 50-bed Intensive Care Unit (ICU) with a dedicated CT scanner and a 150-bed medical-surgical unit with 50 dedicated beds for orthopedic patients.
- **Twenty-four new operating rooms** equipped with interoperative MRI technology, including six housing robotic surgical equipment.
- **"Green" building design** with Leadership in Energy and Environmental Design (LEED) Silver Certification, ensuring that the facility is environmentally efficient.

After the pavilion opens, the semi-private rooms at the current Hackensack University Medical Center hospital will be converted to private rooms, with the goal of providing private rooms for all inpatients during the next decade.

We'd like to thank Helena Theurer and George Leipsner, M.D., a dedicated physician for over fifty years, for their generous support in setting the foundation for Hackensack Meridian Health to provide enhanced experiences for patients and their families.

"The new pavilion reflects our commitment to providing an enhanced patient experience, expanded offerings of highly specialized health care services, and access to the latest technology," said Mark D. Sparta, FACHE, president and chief hospital executive of Hackensack University Medical Center. "This facility will allow our providers to meet our community's health care needs and make a positive impact on public health for years to come."





PROVIDING PATIENTS ADVANCED CARDIAC CARE **TECHNOLOGY**

Jersey Shore University Medical Center cardiologists are now performing complex, lifesaving cardiac procedures in an ideal environment with the openings of a new Hybrid OR and EP Lab. These procedure rooms are equipped with GE Healthcare's Discovery™ IGS 7, allowing physicians and nurses to see extremely detailed, real-time images of a patient's cardiac anatomy. These laser-guided, robotic imaging systems utilize 3D image fusion and are the first of their kind in Monmouth and Ocean counties.

Structural heart procedures are performed in the Hybrid OR; transcatheter aortic valve replacement

(TAVR, see page 33 for details), percutaneous mitral valve repair (implantation of a mitral valve clip) and cardiac catheterization/percutaneous coronary intervention (diagnosis and treatment of the arteries supplying the heart with blood).

Procedures completed in the EP Lab focus on the evaluation, diagnosis and treatment of conditions involving the heart's electrical system, controlling the heart's rhythm and rate, known as Cardiac Electrophysiology. An array of treatments are provided for irregular heart rate, cardiac syncope, as well as radiofrequency ablation, implantation of pacemakers and implantable

cardioverter defibrillators (ICD) and laser-assisted lead extraction of chronic infected or nonfunctional devices.

Since both rooms meet the quality standard of an operating room environment and include the technology providing exacting precision and essential visualization, procedures can become 'open' or operative as needed for emergent care. Physicians can move from a diagnostic examination to treatment or repair for patients in the same location, providing great flexibility and an added layer of safety.



WORLD-CLASS CARE FOR MULTIPLE SCLEROSIS PATIENTS

Focused on providing patients with advanced care to improve symptoms, reduce pain and enhance quality of life, Jersey Shore University Medical Center opened a Multiple Sclerosis Center (MS Center) in 2019.

The MS Center's integrated, multidisciplinary clinical team, led by MS certified specialist David Duncan, M.D., provides comprehensive services for patients. These include a wide variety of treatments, such as physical, occupational, swallowing and speech therapies as well as those addressing other problems frequently associated with MS, including; headaches, sleep disorders, vision problems, bladder and bowel issues, sexual complications, spasticity, pain, psychological well-being and more. The center's director, Dr. Duncan, has provided MS patients with evidence-based, compassionate care for more than 20 years.

MS and other neurological diseases affect multiple areas of the patient's health to varying degrees; this can include mobility, vision, reasoning, memory, pain, mood, among others and leads to significant challenges. The center's multiple specialists address each area of concern individually for the patient, whether it's physical, cognitive, or emotional in nature. Patients have access to complete diagnostic testing, emerging therapies available through clinical trials and receive assistance scheduling appointments, allowing for multiple consultations in one visit.

As part of Hackensack Meridian Health's Neuroscience Care Transformation Service, the MS Center is the cornerstone of the developing Neuroscience Institute at the academic medical center, which will focus on other neurological illnesses such as epilepsy, movement disorders such as Parkinson's Disease, Alzheimer's Disease and dementia, headaches and ALS.



Center) Anthony J. Passannante Jr., M.D., FACC, president and chief hospital executive of Palisades Medical Center, and North Bergen Mayor Nicholas J. Sacco cut the ceremonial ribbon to celebrate the grand opening of a new multi-specialty medical office suite and breast center on the waterfront campus of Palisades Medical Center. Also pictured are (left to right) Aaron A. Stein, M.D., chief medical officer; Gail E. Starr, M.D., M.S.Ed, clinical director of the Breast Center; Patricia Carroll, FACHE, chief operating officer; Deslree M. Mitchell, MHA, director, Special Projects & Multispecialty Practice; Gayza Gastell, director, Physician Business Development; Julio Marengo, North Bergen Finance and Revenue Commissioner; and Kevin O'Connor, Board member and director, External Affairs of SUEZ.

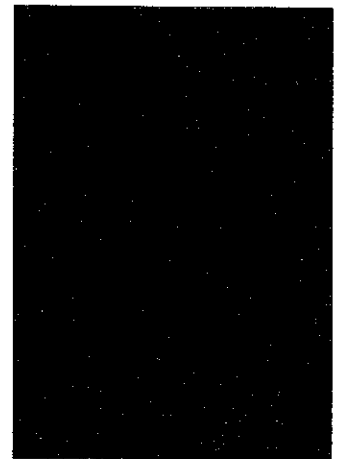
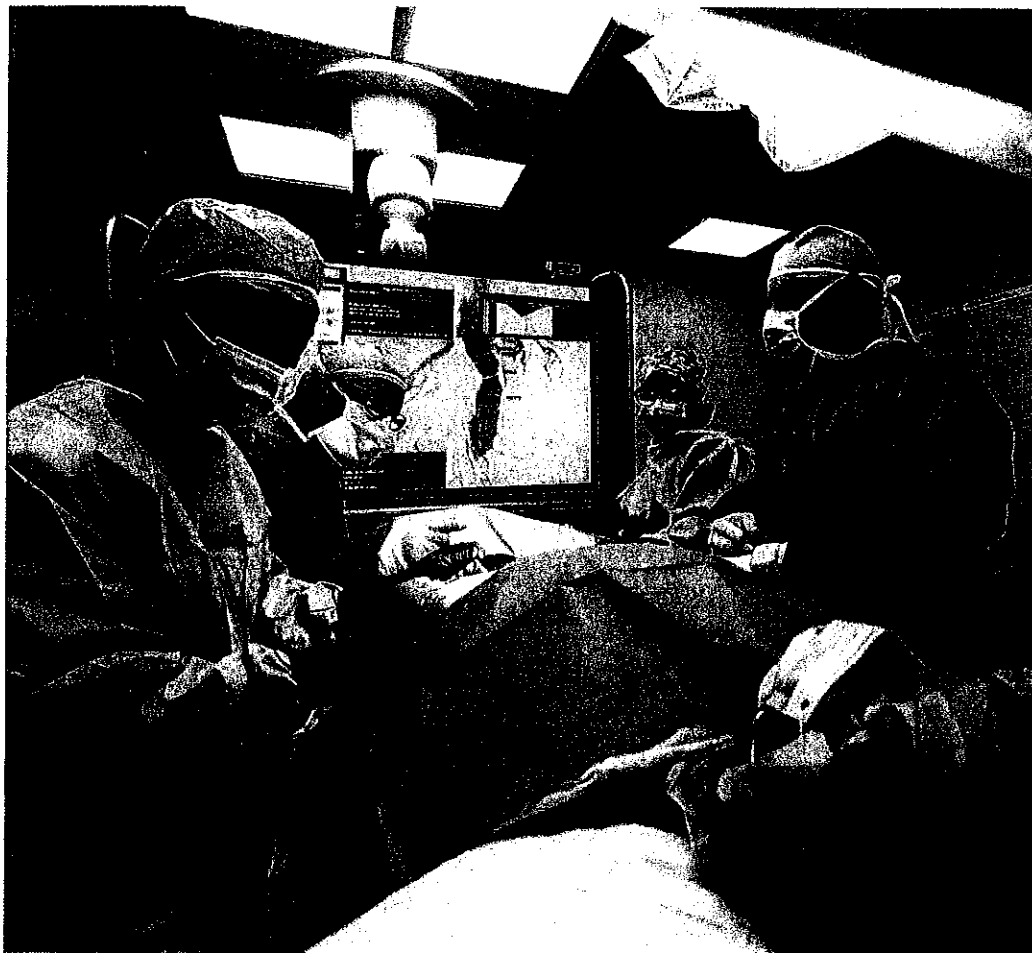
NEW LEVEL OF CARE

Palisades Medical Center opened a new state-of-the-art, multi-specialty medical office suite and Breast Care Center at its waterfront campus in North Bergen, New Jersey. The facility marks an expansion of the existing Palisades Medical Center campus, which includes a 206-bed hospital and The Harborage, a 245-bed nursing home and rehabilitation center.

The world-class medical office facility offers comprehensive specialty care and serves a population of nearly 450,000 Bergen County residents. Specialty care services provided at the new facility include:

- Breast Care Center
- Cardiology
- General Surgery
- Orthopedics
- Pulmonary
- Urology
- Vascular
- Endocrinology
- Bariatric – Weight Loss
- Plastic Surgery

"Hackensack Meridian Health has made a strong commitment to our community by making investments that will give local residents convenient access to the highest quality specialty care," said Anthony J. Passannante Jr., M.D., FACC, president and chief hospital executive of Palisades Medical Center. **"The opening of our new multi-specialty medical office suite and breast center will improve the health and wellness of our patients and our community by providing local access to renowned, high-quality specialized services and the latest in health care technologies. Simply put, our local residents and families will no longer have to travel outside of our community for these services."**



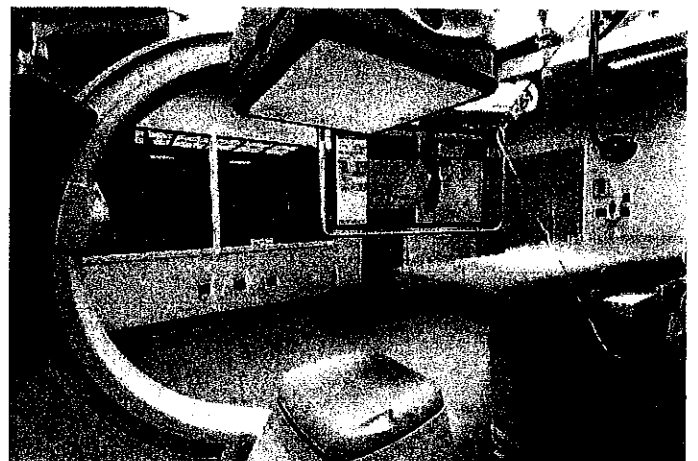
TRANSFORMING VASCULAR CARE

Southern Ocean Medical Center bolstered its cardiac care and vascular services with the investment of a \$1.5M GE Innova IGS 540 angiography suite. Designed to expand interventional procedures such as minimally invasive peripheral vascular and endovascular procedures and aortic aneurysm repair, this major improvement will have a transformational impact on cardiovascular health and disease for patients in the Southern Ocean community.

As heart disease, stroke and other vascular diseases continue to grow in the country and throughout the southern region, vascular surgeon and vice chairman of the department of Surgery, Arthur DeMarsico, D.O., FACOS, RPVI of the Vein and Vascular Center of Southern Ocean Medical Center, rallied to obtain the most advanced technology to diagnose and treat more patients in the community.

With this latest cutting-edge technology, the diagnosis of heart, artery and valve disease and, the evaluation for interventional procedures, are now accessible to achieve the best patient outcomes. By providing a unique combination of superior image clarity and reduced radiation, surgeons, interventional radiologists and cardiologists, have the best tools and equipment necessary to provide numerous state-of-the art interventional procedures in a safe environment.

Long-time donor and community member, Michael Armellino, proudly supported the work of Dr. DeMarsico by underwriting the project with a remarkable gift toward the medical center's expansion that will have a major impact on the community for years to come.





Thomas G. Shanahan, chief hospital executive and William DiStanislao, VP, Operations & executive site director look over plans for the new Emergency Department at Raritan Bay Medical Center Old Bridge

Raritan Bay Medical Center Old Bridge

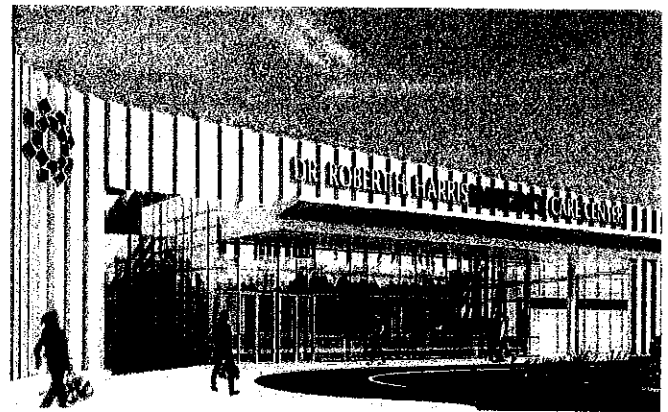
In October 2019, Raritan Bay Medical Center Old Bridge broke ground on its new emergency department expansion, a \$39 million investment that will encompass 24,000 square feet—more than doubling the hospital's current footprint. The expansion will allow Raritan Bay Old Bridge to serve more patients with cardiac issues, stroke and other emergency medical needs.

With 25,000 visits annually, the new state-of-the-art emergency department will provide safer, faster arrivals by adding additional ambulance bays, newly designed pediatric rooms and new on-site technology with equipment that will provide more accurate diagnostics and treatment. Additionally, it will include greater privacy, comfort and immediate patient triage.

When completed, the expansion will connect the three medical buildings at Raritan Bay Old Bridge through a new main lobby and concourse, allowing patients and team members to move easily throughout. The redesign will serve all physicians, medical staff, patients and visitors. It will also include a new waiting room/reception area, main lobby and concourse space and a retail pharmacy.

Construction is anticipated to be completed by the end of 2021.

SEEING THE FUTURE WITH 2021 VISION



Bayshore Medical Center

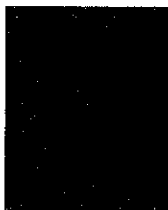
Construction of the new Dr. Robert H. Harris Emergency Care Center at Bayshore Medical Center is now underway. This project will expand emergency service capabilities to the community, enhancing access to advanced medical care, and repositioning the campus to better meet the needs of our patients. The new 32,000 square foot facility will include 35 private patient bays, allowing us to care for more patients in a shorter period of time.

It will be home to the latest technology, including imaging equipment dedicated to the emergency department, which provides the ability to treat approximately 55,000 people annually. This project will also allow for vertical expansion above the Emergency Care Center, should we need the additional space for inpatient care in years to come. This project will reposition the campus, creating a new Main Entrance on the east side. This change allows for easier, more convenient and direct access to many of our outpatient services.

We are very excited about progress being made at Bayshore Medical Center with the construction of the Dr. Robert H. Harris Emergency Care Center and our campus reposition project, scheduled to open at the end of 2021. Turn to page 62 to learn about the wonderful gift from the Golden Dome Foundation that made this expansion possible.



Raritan Bay Medical Center Perth Amboy team member relaxes in the Renewal Room



The Integrative Medicine team gathers together in the brand new Renewal Room at Raritan Bay Medical Center Perth Amboy

RECHARGE, REJUVENATE AND RENEW

State-of-the-art health care is evolving, fusing the latest medical advances with complementary therapies. Called integrative health, this approach introduces broader possibilities for healing and nurturing the body, mind and spirit of both the patient and caregiver.

Raritan Bay Medical Center Perth Amboy has integrated such wellness and prevention approaches into its culture by creating a “renewal room” for team members to take a few minutes away from stressful situations. These small sanctuaries are designated

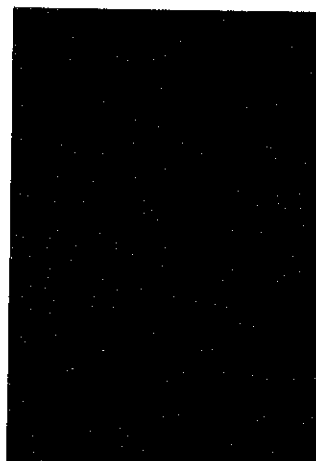
relaxing spaces with calm, cool colors, soft lighting, massage chairs, essential oils and additional soothing features to help reduce stress and anxiety.

The private space allows individuals to process and refocus their emotions before returning to patient bedsides or family members receiving care. Having a designated space to take time to renew, rejuvenate and recharge, even for a few minutes, can improve one’s emotional state, mood and outlook—key factors that promote health and healing.

The Hackensack Meridian Integrative Health and Medicine team is committed to supporting team members throughout the network. Recently, the team developed a Caring for Self series which consists of live, virtual meditation, mindful movement, nutrition and distant Reiki sessions. There is also a robust library of recorded self-care videos that can be accessed 24/7 and weekly Wellness Wednesday webinars that cover a new Integrative Health and Medicine topic each week.

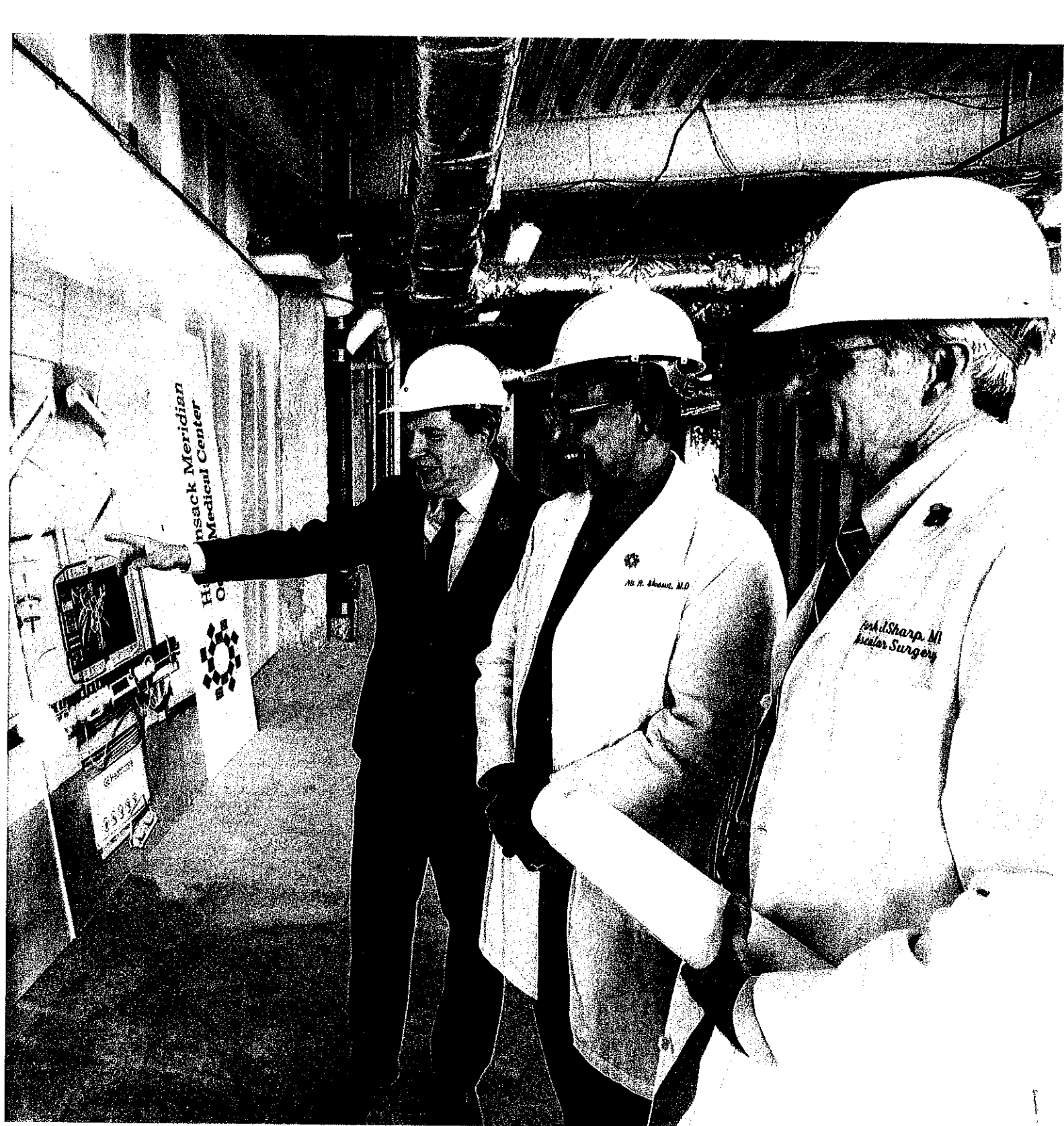


A 'SUITE' **NEW** HEART & VASCULAR CENTER



Ocean Medical Center prides itself on doing things innovatively and effectively. As cardiac and vascular procedures have grown more than 28 percent over the past three years, chief of cardiology, Ali Moosvi, M.D., and vascular surgeon, Frank Sharp, M.D., of the Jersey Coast Vascular Institute, worked with their teams to combine cardiac and vascular services into one unified, comprehensive and innovative suite.

The \$19.5 million investment of the new Heart and Vascular Center will encompass 17,750 square feet above the Hirair and Anna Hovnanian Emergency Care Center to provide advanced expertise for diagnosis of cardiac and vascular conditions and offer immediate minimally invasive or complex surgical procedures if necessary, which will provide higher efficiency and improve patient outcomes.



The new Heart and Vascular Center will provide three multi-purpose catheterization/vascular labs and hybrid OR that allow for diagnosis and treatment of heart and vascular conditions in an advanced environment that fosters collaborative treatment planning and options for optimal patient outcomes. Two labs will be fully equipped hybrid rooms, plus a shell space for a third lab will allow for growth, and ten dedicated prep and recovery rooms will complete the space.

This is another example of how Ocean Medical Center is transforming the delivery of high-quality care by creating real change in patients' lives with a cutting-edge cardiovascular suite to provide exceptional care and a great patient experience.



**TECHNOLOGY
KEEPS
GETTING
BETTER**



IT'S A FIRST: **ADVANCES** IN KIDNEY TRANSPLANTS

Hackensack University Medical Center's transplant surgeons became the first in New Jersey to perform a kidney transplant with a kidney preserved at the facility's Organ Preservation Center using the LifePort Kidney Transporter. LifePort uses ex vivo hypothermic technology to preserve the kidney after it is removed from the donor's body, which increases the kidney's viability and lifespan and leads to improved patient outcomes.

The procedure was performed by Michael J. Goldstein, M.D., FACS, director of Organ Transplantation, and Dr. [Name] of Kidney & Pancreas Transplantation at the Division of Organ Transplantation at Hackensack University Medical Center.

"We are thrilled to become the first hospital in New Jersey to offer this life-saving kidney preservation technology as part of routine transplant care. This technology expands the window of time in which a kidney is viable and further reduces the time it takes to receive a kidney transplant," said Dr. Goldstein. "This will help us improve patient outcomes and save more lives."

Additionally, the Organ Transplantation Division at Hackensack University Medical Center recently marked a significant milestone in 2019, performing 113 successful transplants. Hackensack University Medical Center's renowned transplant program is the second-largest transplant program in New Jersey. The Kidney Transplant Program has the shortest wait time for deceased donor kidneys when compared to wait times at other area transplant centers, as well as transplant success rates that are as good as, or better than, national averages.



LEADING-EDGE CARDIAC TREATMENT BECOMES ROUTINE

Only a few years ago, older adults with severe heart valve disease, known as aortic stenosis, were considered too high risk to receive potentially life-saving open heart surgery to treat their disease. The onset of a procedure known as transcatheter aortic valve replacement – or TAVR – enabled treatment of these patients minimally invasively. Jersey Shore University Medical Center has provided patients with TAVR since 2012. In 2019, Kourosh Asgarian, D.O., and Nelson LaMarche, M.D., completed the academic medical center’s 1,000th TAVR procedure in the facility’s new Hybrid OR.

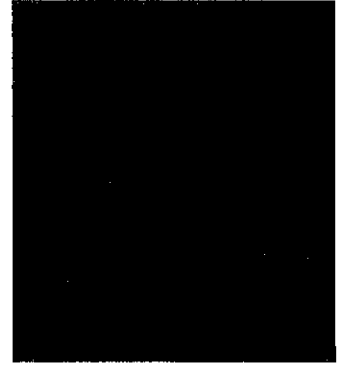
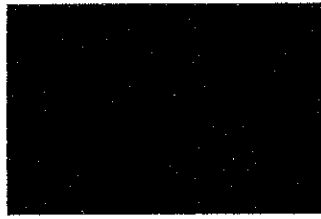
Aortic stenosis usually occurs in people age 70 and older. The disease causes the heart’s aortic valve to narrow making it difficult for the heart to pump blood to the rest of the body. This causes fatigue, breathlessness, chest pain, and, without valve replacement, is fatal.

TAVR is typically performed through an arterial puncture in the groin. Catheters and a delivery system are used to position and deploy a new heart valve in the aortic position, enabling the heart to pump blood more effectively to the body. The procedure is now performed in the Hybrid OR utilizing GE Healthcare’s state-of-the-art Discovery™ IGS 7 imaging system.

In addition to Drs. Asgarian and LaMarche, TAVR is performed at the academic medical center by Renato Apolito, M.D.; Brook A. DeJene, M.D.; Aditya C. Mehra, M.D.; Matthew D. Saybolt, M.D.; Shaddy K. Younan, M.D.; Daniel Kiss, M.D.; and Alaeldin Eltom, M.D.

Hackensack Meridian Health has nationally acclaimed heart surgery teams at both Jersey Shore and Hackensack University Medical Center who have the expertise to perform a variety of minimally invasive and open valve surgeries. Procedures such as TAVR and other advanced valve surgeries combine the expertise of leading heart surgeons, cardiologists, interventional cardiologists and other heart and vascular specialists to offer comprehensive care and innovative techniques that aren’t widely available in the region.





ROBOTIC SURGERY SOARS

At Hackensack Meridian Health, our surgeons have access to some of the world's most innovative robotic surgical technology. These robotic surgical systems allow our surgeons to perform advanced minimally invasive surgical procedures, which may lead to a lower risk of complications, faster recovery and reduced discomfort for patients.

Robotic surgical technology acquired in 2019 includes:

ROSA the Knee Robot

Hackensack University Medical Center is the first site in New Jersey and the third site in the United States to utilize the Zimmer Biomet Knee Robot called the Robotic Surgical Assistant (ROSA). ROSA was developed by Hackensack University Medical Center orthopedic surgeons Harlan Levine, M.D., and Gregg Klein, M.D., On April 29 and 30, 2019, Drs. Levine and Klein successfully performed New Jersey's first cases of robotic-assisted total knee arthroplasty using the Zimmer Biomet ROSA Knee robot.

Zimmer Biomet's new robotic knee system has been developed to assist surgeons in optimizing their accuracy and efficiency when planning and performing total knee replacement procedures. The technology allows surgeons to formulate a personalized surgical plan before surgery based on each patient's unique anatomy.

Using 2D pre-operative X-rays, an accurate 3D virtual image of the knee is produced and loaded into the computer. At the start of surgery, the surgeon can assess the status of the bones and soft tissues of the knee through the robotic interface. The surgeon then utilizes the program's sophisticated software to formulate a precise surgical plan which is executed during the procedure with guidance from the robotic arm.

"Surgeons at Hackensack University Medical Center are among the first of only a dozen surgeons in the world to use ROSA Knee," said Michael Kelly, M.D., chair of the Department of Orthopedic Surgery at Hackensack University Medical Center. "This technology is expected to revolutionize the treatment of patients suffering from degenerative knee diseases such as osteoarthritis, the most common form of arthritis."

Philips Azurion with FlexArm X-ray System

The Heart and Vascular Hospital at Hackensack University Medical Center is the third facility in the world and the second in the United States to install the Philips Azurion with FlexArm X-ray system.

The Philips Azurion system was installed in the hospital's newly opened hybrid operating room, which integrates all the features of a surgical operating room with the advanced imaging technology used in a catheterization lab.

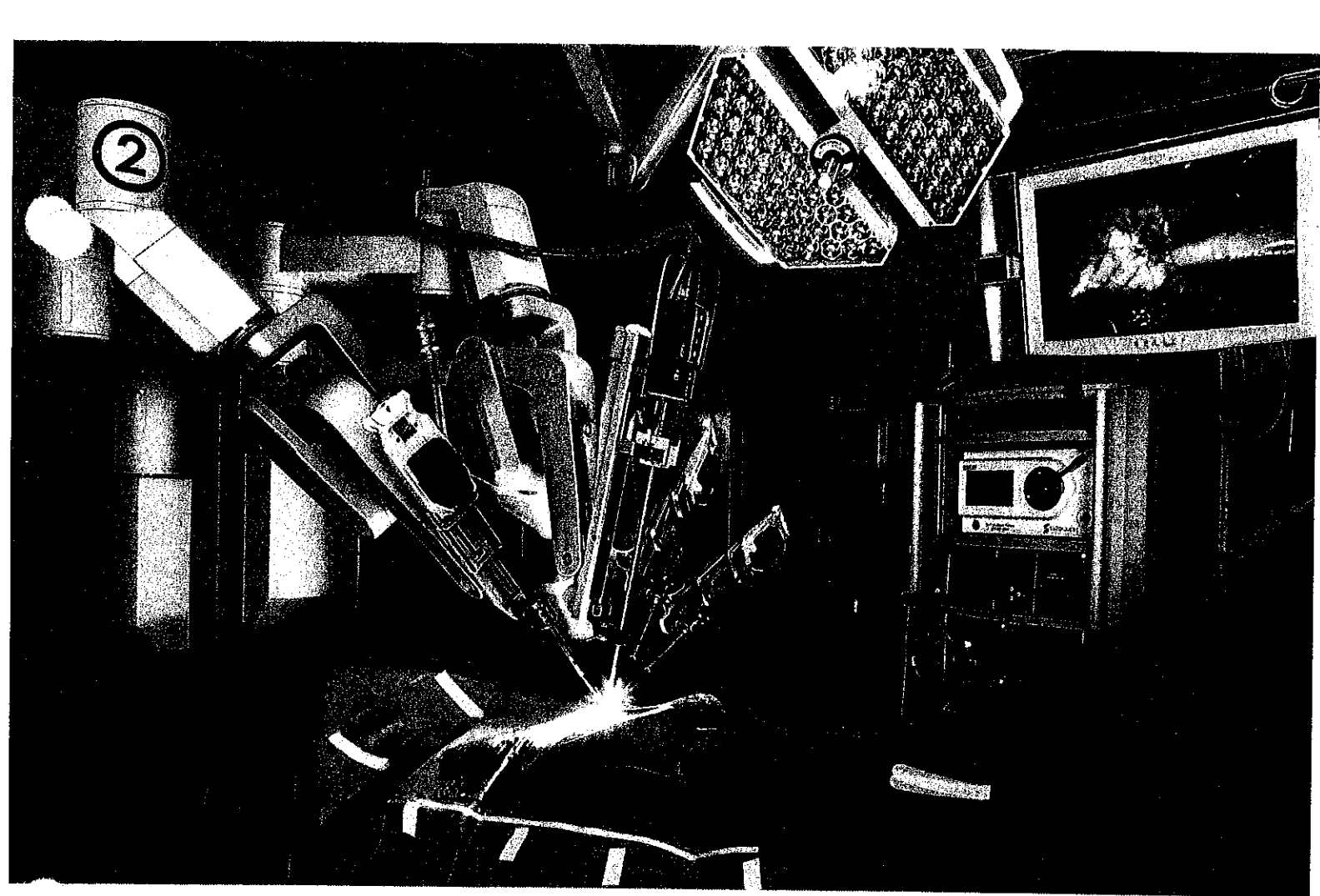
The system is designed to optimize workflow and assist surgeons in performing image-guided procedures for heart and vascular diseases. Azurion provides high-quality imaging, achieving excellent visibility at low X-ray dose levels for patients of all sizes.

Carlos E. Ruiz, M.D., Ph.D., director of the Structural and Congenital Heart Center at the Heart and Vascular Hospital at Hackensack University Medical Center, has been working with Philips to develop this technology for more than a decade.

"The FlexArm moves around the operators. It's not the operators moving around the equipment or moving the equipment," said Dr. Ruiz. "Essentially, I can park the equipment, then when I need it, move it back into position without moving the patient. It's truly a unique system."

Ion Robotic-Assisted Platform

Hackensack University Medical Center is the first hospital in New Jersey to offer minimally invasive robot-assisted lung biopsy procedures using Ion technology.



Ion's robotic-assisted platform allows for a minimally invasive biopsy of the lung. The system's precision and flexibility enables optimal lung navigation and produces more accurate biopsies. Ion is used for lung cancer screening and early diagnosis because it provides improved access to small airways and hard-to-reach nodules. It is also used to treat patients who are not surgical candidates, but who need biopsies to treat lung cancer.

The Ion system will integrate seamlessly into Hackensack University Medical Center's existing technology, allowing team members to treat patients in a more targeted, precise manner while improving overall patient outcomes.



"At Hackensack University Medical Center, we are always looking for novel approaches to patient care," said Nabil Rixt, M.D., M.S., MPH, chief, Thoracic Surgery at Hackensack University Medical Center. "Ion's revolutionary robotic platform will help our team members evaluate patients more quickly by mapping out a path to the pulmonary nodule, navigating a precise target, performing biopsies and receiving real-time information."

HUGE ROBOTIC MILESTONES

2,500+ Robotic Surgeries

With the addition of a second da Vinci® robot, along with new and renowned physicians, Riverview Medical Center has performed more than 2,500 robotic surgeries. Our surgeons are performing many surgical firsts at the hospital and surgical services at Riverview continue to expand. With the addition of a second da Vinci® Surgical System, our surgeons are now able to perform more minimally invasive surgeries for complex diseases and conditions in gynecology, urology, thoracic, cardiac and general surgery. We continue to focus on providing an outstanding experience that includes expert surgeons, the latest surgical options, a healing environment and an exceptional care team. With the acquisition of additional robotic systems and our teams' exceptional efforts, Riverview is emerging as a regional leader in robotic surgery.



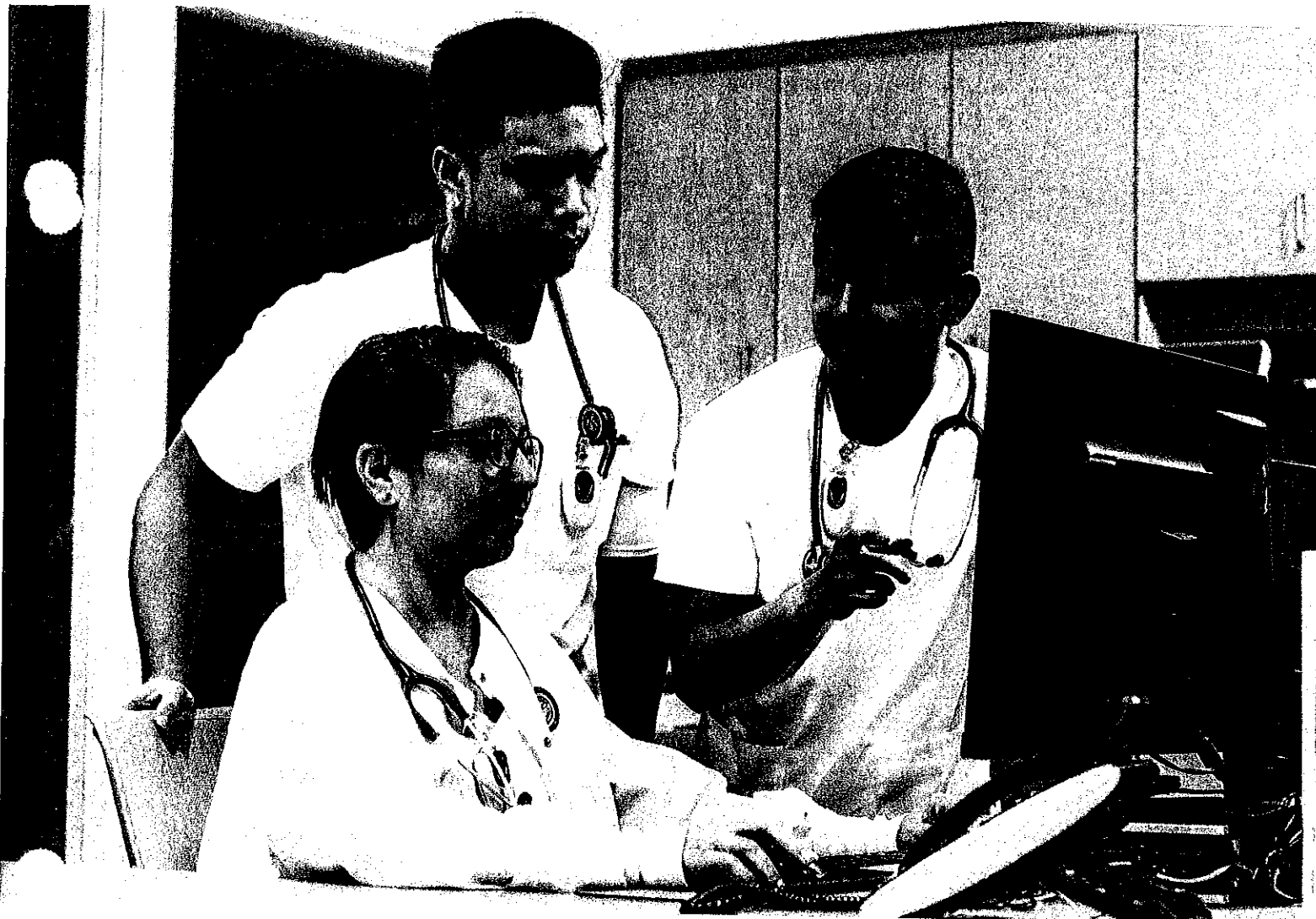
1,000 Cases to Celebrate

JFK Medical Center recently surpassed its 1,000th robotic surgery. The first program in the region to obtain two of the most advanced da Vinci® Xi surgical robots, JFK Medical Center offers this minimally invasive approach to complex surgeries that in many cases, allows for only a single incision. This has been led by medical director, Michael Lasser, M.D.

Using the state-of-the-art da Vinci® Surgical System, JFK surgeons are able to use the small incisions associated with traditional laparoscopic surgery, but with greatly improved visualization and range of motion. Using robotic surgery, our team can perform delicate and complex procedures that were difficult or impossible via other methods.

First in Pediatrics

In April 2019, it was discovered that a 12-year-old patient at K. Hovnanian Children's Hospital had a lesion on his spleen. It's very rare to have a mass on the spleen, and rarer to find one in children. During a multidisciplinary tumor board meeting, a team of physicians from various specialties, including pediatric hematologists-oncologists, pediatric surgeons, robotic surgery experts and radiologists, decided to recommend surgery to remove the lesion. The team also wanted to avoid a traditional open surgical procedure, which requires a larger incision, a lengthier recovery and a higher risk of complications. Victoriya Staab, M.D., a pediatric surgeon and medical director of pediatric trauma at K. Hovnanian Children's Hospital, consulted with Seth Kipnis, M.D., FACS, director of robotic surgery at Jersey Shore University Medical Center, to find out if it would be possible to perform a partial splenectomy using robotic surgical technology. This marked the first time robotic surgery was performed on a pediatric patient at K. Hovnanian Children's Hospital. In September, the successful, two-hour procedure took place and a few days later, the 12-year-old patient went home and was feeling great.



AN EPIC ROLL-OUT

The IT Division completed the rollout of the Epic Electronic Health Records system of nine hospitals in 14 months, an incredible accomplishment in such a brief time.

In June 2019, JFK Medical Center, Riverview Medical Center and Bayshore Medical Center went live, followed in October by Jersey Shore University Medical Center, Ocean Medical Center and Southern Ocean Medical Center.

Thousands of team members and leaders from across Hackensack Meridian Health were involved in the roll outs.

The medical records of our patients are now easily accessible across the network no matter which hospital they go to.

The Epic Interoperability Exchange enables clinicians to access the most up-to-date and accurate records of our

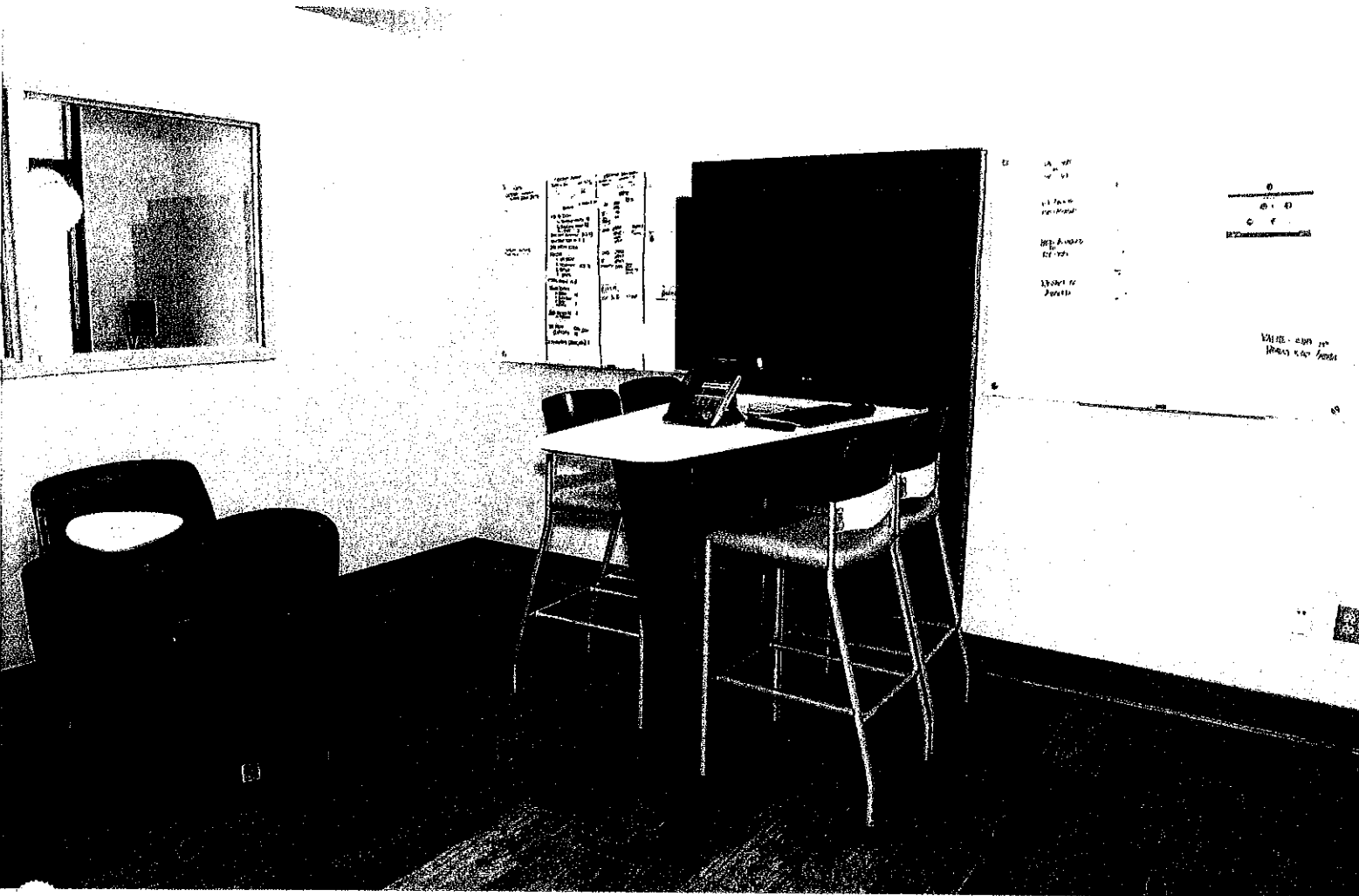
patients whether they are seeking care in New Jersey, or on vacation across the country. In 2019, that included 6,289,867 patient records – almost double the amount from 2018 – passing through the exchange to:

- Organizations in all 50 states;
- 1,937 hospitals;
- 1,690 emergency departments; and
- 40,451 clinics.

Having the entire network on Epic fosters consistency for ease of use and training for our clinicians and is expected to provide additional functionality benefiting patients and improving efficiency.



**RESEARCH &
INNOVATION
KEEPS
GETTING
BETTER**



BRING IT TO THE BEAR'S DEN

In 2018, Hackensack Meridian Health launched the Bear's Den, a \$25 million investment in innovation to bring breakthroughs in health care delivery to market. In 2019, Hackensack Meridian Health expanded the successful innovation program to all hospitals, encouraging all team members to bring forth their best ideas to improve care delivery and enhance patient satisfaction. By creating designated space in the network's 17 hospitals, staff members from Bear's Den will meet team members on site to discuss their ideas. Additionally, entrepreneurs will periodically visit the hospital locations and share their inspiring stories with team members to encourage them

to innovate. In addition to expanding Bear's Den locations to hospitals network-wide, the Bear's Den also funded the following companies and innovations in 2019:

- **EpiBone, Inc.**, a biotechnology company focused on growing bone and cartilage grafts using stem cell and 3D imaging technologies.
- **Adaptive Phage Therapeutics**, a clinical-stage biotechnology company that is taking aim at the toughest multi-drug resistant "superbugs" using precision-targeted, genomically-screened and highly purified viruses known as bacteriophages, or "phages."
- A garment, developed by patient **Charles Thomas**, that helps create easy access for dialysis or chemotherapy while enabling patients to remain in their warmer attire.



The Bear's Den is seeing great success in engaging front line team members in developing innovative modalities that will improve the care provided by Hackensack Meridian Health. Combining internal ideas with innovative pitches from external sources will help progress medicine and the patient experience at Hackensack Meridian Health and beyond.

BREAKTHROUGHS AT THE CDI

In May 2019, Hackensack Meridian Health announced the opening of the Center for Discovery and Innovation (CDI). This state-of-the-art facility offers renowned researchers the support to develop novel therapies for some of the world's most difficult diseases – cancer, diabetes, dementia, antibiotic-resistant infection and auto-immune disorders. The new center is located next to the Hackensack Meridian School of Medicine and both are located on the former site of the Hoffmann-La Roche Institute of Molecular Biology, which was a leading global center for innovative medical research from the 1960s through the 1990s.

The CDI is organized into three institutes:

- Institute for Cancer and Infectious Diseases
- Institute for Multiple Myeloma and Lymphoma
- Institute for Restorative Health

CDI Leadership and Expertise

One of the key researchers is David S. Perlin, Ph.D., chief scientific officer and senior vice president, CDI. Dr. Perlin is the former director of the Rutgers New Jersey Medical School's Public Health Research Institute and former director of the Rutgers Regional Biocontainment Laboratory, one of 13

NIH-designated national centers for pathogen research.

Sol J. Barer, Ph.D., the founder of Celgene and chair of the Board of Directors of Teva Pharmaceuticals, serves as founding chair of the CDI Board of Trustees.

This academic-based entrepreneurial center is comprised of accomplished faculty members who have been recruited from leading academic centers, including Weill Cornell Medicine, Columbia University, Albert Einstein College of Medicine, Boston University, Rutgers University, University of Iowa and Memorial Sloan Kettering Cancer Center. In total, the inaugural faculty have published more than 1,500 peer-reviewed papers in leading journals such as *Science and Nature*, *New England Journal of*

Medicine, *mBio* and *Lancet*. In addition, they bring to the CDI more than 90 grants and contracts, 20 NIH and other government grants, as well as numerous contracts with foundations, Pharma and biotech companies with research commitments exceeding \$80 million.

Off to an Incredible Start

CDI science is guided by unmet medical need and is intended to address clinical urgency. There has been no greater challenge posed to patient and community health than COVID-19, which struck less than a year into the CDI's existence. The scientists and staff members, including experts in global infectious diseases, embraced this unprecedented challenge. They have played a critical role in impacting clinical care through development of novel diagnostics, improved antiviral therapy and support of numerous clinical trial regimens.

CDI scientists are also studying the biology of the virus, host factors that impact disease progression and discovery and development of novel drug candidates. The work was covered variously by *The New York Times* and *The Wall Street Journal*, among other major media outlets. The CDI was featured on CBS' *60 Minutes* in May 2020. The show profiled the convalescent plasma program that was developed by the CDI and Hackensack University Medical Center to treat patients with COVID-19. Among those featured were David Perlin, Ph.D., and his counterpart Michele Donato, M.D., FACP, CPE, chief of stem cell transplantation and cellular therapy at John Theurer Cancer Center. The feature segment highlighted the promising results of the trial thus far.



RESHAPING THE FUTURE OF STROKE RECOVERY



Sara Cuccurullo, M.D., and Talya Fleming, M.D., of JFK Johnson Rehabilitation Institute collaborate on stroke recovery trials and research.

The JFK Johnson Rehabilitation Institute Stroke-HEART Trials set out to determine if cardiac conditioning — similar to what's offered to people recovering from cardiac disease — could improve death rates for survivors of serious strokes. The research began in 2015 and has enrolled nearly 800 participants. In the study group, stroke patients took part in 36 sessions of medically monitored interval cardiovascular training—as well as follow-up visits with a physical medicine and rehabilitation physician, psychological, nutritional, educational support and risk factor management.

This is in addition to traditional physical, occupational and speech therapy.

In contrast, patients in the control group received the traditional standard of care, which included physical, occupational and speech therapy, and follow-up with their community physician.

One-year, post-stroke follow-up has revealed that stroke survivors can substantially reduce their chances of dying within the year by completing a comprehensive program of cardiac conditioning and lifestyle counseling. In fact, those who completed the JFK Johnson Stroke Recovery

Program improved on every one of the measures followed: mortality, cardiac performance and overall function.

The Association of Academic Physiatrists (AAP) recognized Co-Principal Investigators Sara Cuccurullo, M.D., and Talya Fleming, M.D., at an international conference in Orlando, Fla. in March 2020 for this outstanding work. Dr. Cuccurullo is vice president and medical director of the JFK Johnson Rehabilitation Institute and Dr. Fleming is director of the JFK Johnson Aftercare and Stroke Recovery Programs.

Welcome to

JFK Medical Center



Hackensack
Meridian Health
JFK Medical Center



FIRST IN NJ: HEARTCARE

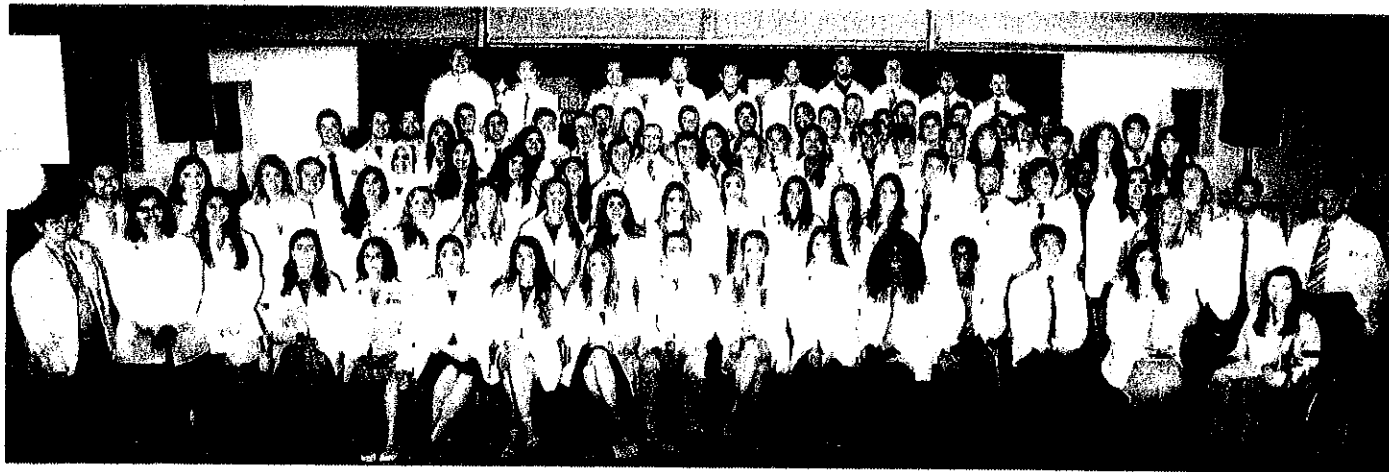
JFK Medical Center became the first hospital in New Jersey to become a HeartCARE Center: National Distinction of Excellence program from The American College of Cardiology (ACC). The designation recognizes the hospital for its commitment to a comprehensive, high-quality cardiac culture.

JFK's collaborative care model combines all heart and vascular services, ensuring each patient has access to the most state-of-the-art medical and surgical procedures. This team approach ensures that patients are seen by expert specialists who are at the forefront of their fields in research and clinical care. The decision-making and treatment planning for each patient is done collaboratively. Every treatment option is explored to find the right care plan for each patient, given his or her specific cardiovascular diagnosis.

The JFK Medical Center Cardiovascular Center prides itself on maintaining strong lines of communication with its patients' primary care physicians and our community-based specialists. The center collaborates closely with these individuals in formulating expeditious plans for cardiac intervention and in providing thorough follow-up.



**EDUCATION
KEEPS
GETTING
BETTER**



WELCOMING THE SECOND CLASS

In July 2019, Hackensack Meridian School of Medicine, the first private medical school in decades, welcomed its second class of medical students. 91 students were selected from nearly 5,000 applicants to follow the innovative curriculum that includes a three-year path to residency, making a medical education more affordable.

The curriculum also includes partnering students with patients in underserved communities, so they better understand the social determinants of health and interdisciplinary learning so that graduates are prepared to provide team-based care which research shows improves outcomes.

The newest class is half female, and 58 students are from New Jersey. Nine have advanced degrees in law, public health, bioethics and other fields. The class also speaks 23 languages, an asset in New Jersey, one of the most diverse states in the nation.

The Hackensack Meridian School of Medicine first opened in 2018, in partnership with Seton Hall University. Just three years later, the school was established as an independent medical school, a major milestone for Hackensack Meridian Health.

EDUCATING THE FUTURE

Hackensack Meridian Health has several, robust educational programs to help teach the future health care work force. We are proud to educate the next generation of clinicians that will care for our community.

Scholarships, fellowships and endowments supported by generous donors are transformational in shaping the next generation of physicians, as they are uniquely prepared to practice medicine in a new state of health care.

HACKENSACK MERIDIAN HEALTH'S RESIDENCY AND FELLOWSHIP PROGRAMS*:

RESIDENTS

NEUROLOGY	14
PHYSICAL MEDICINE AND REHABILITATION	12
ANESTHESIOLOGY	4
EMERGENCY MEDICINE	36
OBSTETRICS & GYNECOLOGY	20
INTERNAL MEDICINE	144
PEDIATRICS	44
SURGERY	40
UROLOGY	3
TRANSITIONAL YEAR	18
DERMATOLOGY	9
FAMILY MEDICINE	40
PODIATRY	12
PSYCHIATRY	20
DENTISTRY	23
PHARMACY	8
PHARMACY- EMERGENCY MEDICINE	1
ACTIVE ORTHOPEDICS & SPORTS MEDICINE	1

FELLOWS

CLINICAL NEUROPHYSIOLOGY	1
SLEEP MEDICINE	2
BRAIN INJURY MEDICINE	1
PAIN MEDICINE	1
VASCULAR NEUROLOGY	2
NEUROCRITICAL CARE (NON ACGME)	2
ENDOUROLOGY	1
ENDOVASCULAR NEUROINTERVENTIONAL	1
FEMALE PELVIC & RECONSTRUCTIVE SURGERY	1
HEART FAILURE	2
MINIMALLY INVASIVE	2
ONCOPLASTIC	1
PEDIATRIC DERMATOLOGY	1
ROBOTIC SURGERY	1
STRUCTURAL & CONGENITAL HEART	2
GASTROENTEROLOGY	6
PEDIATRIC HOSPITALIST	1
CARDIOLOGY	6
CRITICAL CARE	2
PULMONOLOGY	2
NEPHROLOGY	1
ENDOCRINOLOGY	1

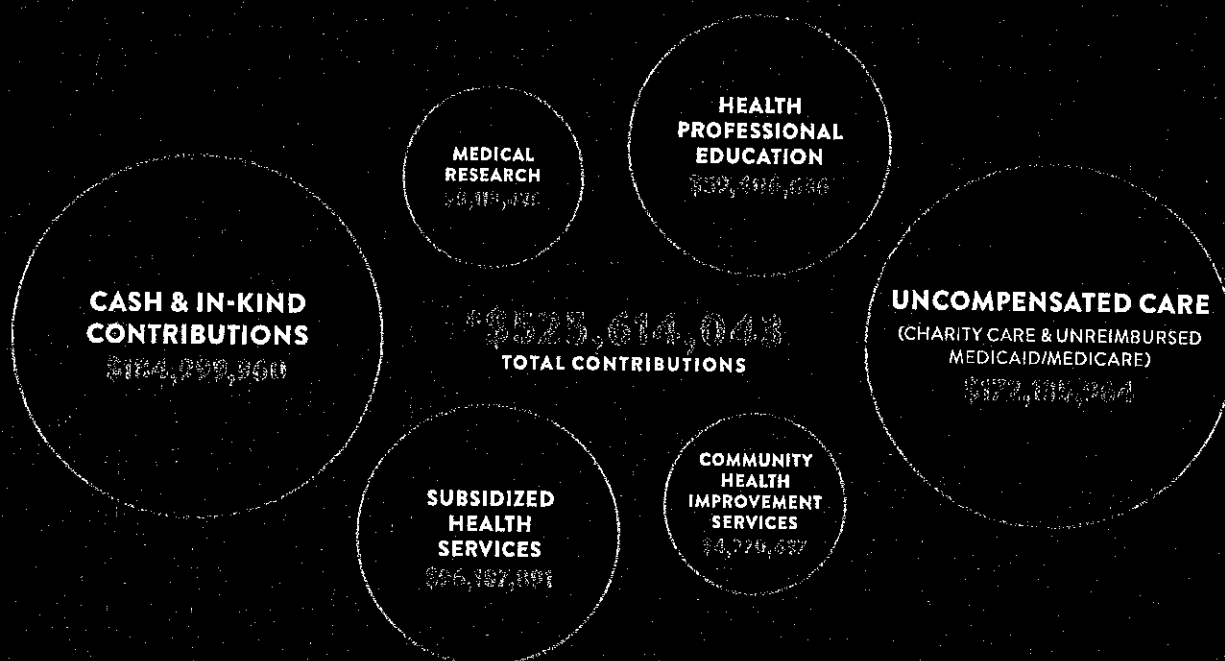
*These numbers reflect data as of December 2019.

**COMMUNITY
OUTREACH
KEEPS
GETTING
BETTER**

HACKENSACK MERIDIAN HEALTH IS COMMITTED TO CREATING A HEALTHIER COMMUNITY.

Whether we are providing important health screenings, educational programs or charity care, or doing our part to connect human health with environmental health, we are proud to meet the needs of our community.

HACKENSACK MERIDIAN HEALTH'S COMMUNITY CONTRIBUTIONS TOTAL MORE THAN \$525 MILLION



UNDERSTANDING COMMUNITY NEEDS

In 2019, Hackensack Meridian Health completed an in-depth, network-wide Community Health Needs Assessment (CHNA). The assessment, which includes a data-driven approach to understanding the health status, behaviors and needs of residents in our service areas, studied people living all the way up in Bergen County, down to Ocean County.

Without the support and participation of community leaders and representatives, this important work would not be possible.



7,425 community residents provided input through a telephone survey.



225 key informants participated in an online survey. Key informants included physicians, health care providers, public health experts, faith-based leaders, teachers, community and business leaders, social service providers and government officials.

The results of the CHNA enable Hackensack Meridian Health and its 17 hospitals to set priorities, develop interventions and direct resources to improve the health of people living in our communities throughout New Jersey.

Hackensack Meridian Health's CNHA's and improvement plans can be found online at HackensackMeridianHealth.org/CHNA.

*These numbers reflect community benefit contributions made by Hackensack Meridian Health in 2018, the most recent year of available data. This section always only features Hackensack Meridian Health's not-for-profit hospitals and health ventures.

100% of community members
received the health

education program
and received the health
education program
and received the health
education program
and received the health
education program
and received the health
education program

100% of community members
received the health

100% of children
educated on the
importance of
bike helmets

100% colorectal
cancer screening
kits distributed

100% positive
results referred
for follow-up

100% potential
cancers identified
and patients
referred for
follow up care
and treatment

100% healthy
cooking
demonstrations
where
community
members were
educated

100% lectures were given by health care
providers to 100% community members
focused on disease prevention, chronic disease
management, nutrition, healthy living and more

100% individuals
given the knowledge
and tools to manage
their diseases
through 100% different
Chronic Disease
Self-Management
Programs

HEALTH SCREENINGS & EDUCATIONAL PROGRAMS

100% Smoking
Cessation and
Smoking Hypnosis
classes provided

100% smokers
equipped with the
knowledge and tools
to overcome their
tobacco addiction

100% students
trained in CPR
& AED use

100% children
educated
on how to
eat right,
stay fit, be
safe and act
responsibly

100% of the health care providers and community members
received the health education program
and received the health education program
and received the health education program
and received the health education program

100% community
members, patients
and caregivers
participated in
support groups

100% community
members engaged
through

100% community members received
an AngioScreen™

How did
participants
improve their
health based
on the results?

100% altered their diet
100% lost weight
100% quit smoking



CLINICAL RESEARCH

Through unique collaborations with organizations such as large pharmaceutical companies headquartered in New Jersey – Hackensack Meridian Health offers studies of novel agents that are not available elsewhere, from promising targeted therapies to immunotherapies. Patients can receive the latest evidence-based treatments closer to where they live and work, across the entire Hackensack Meridian Health network.

1,233 active research studies
(oncology and non-oncology)



Nearly 600 clinical trials in
oncology available for our patients

Many offering the latest innovations in diagnosis, treatment and prevention through our Phase I Clinical Trial Unit, Multiple Myeloma, Lymphoma, Leukemia and Bone Marrow Transplant Research Programs



All patients are routinely prescreened
for clinical trial eligibility

2,100+ patients participating in oncology trials

About 1/3 of new oncology patients are enrolled

George and Vita Kolber Family Health Center

The George and Vita Kolber Family Health Center in Red Bank offers high quality medical care for families in our community. Within the Family Health Center, there are the following clinics: Surgical, Gynecology, Medical, Pain, Podiatry, Pediatric, Prenatal and Infectious Disease.



The Family Health Center saw **3,975** patients in 2019.



There were **1,308** pediatric visits, 639 vaccine visits and 114 depression screenings (ages 12-18) with 16 referred to providers for further care.

Jane H. Booker Family Health Center

The Jane H. Booker Family Health Center provides comprehensive primary and specialty care to our community and surrounding areas, from the prenatal period, through childhood, adulthood and into their elderly years. The Family Health Center provides services for all patients to meet their physical needs as well as their social, nutritional, financial and mental health needs that compose the whole person.



The Family Health Center saw **24,000** patient visits in 2019



An additional **5,000** visits at the Center for Dentistry



1,185 nutritionist consultations



Social workers had over **3,000** contacts



Educator provided **881** women with prenatal education

The integration of behavioral health into primary care continues to be one of the most important aspects to treating



the whole person. The team consists of a behavioral health consultant and a behavioral health specialist who are there to intervene with patients who may have issues such as anxiety, depression, or suicidal thoughts.



Over **2,244** patients were screened for depression, and 21% had positive responses that required immediate, on-the-spot intervention. This is an invaluable and life-saving service.

JFK Medical Center Dental Clinic

JFK Medical Center's Dental Clinic welcomes everyone, from children to elderly patients, regardless of their insurance coverage, specialized needs, or ability to pay. The program is run by caring, compassionate members of the hospital's dental staff who generously volunteer their time, as well as dentists enrolled in JFK's one-year General Dentistry Residency Program.



The Dental Clinic saw **3,245** patients in 2019.

A grant from Delta Dental funded two programs for our underserved senior citizens.

We provided **\$10,600** worth of dentures and were able to purchase a mobile dental cart to provide exams/cleanings at the JFK Adult Day Care Center.



We provided **\$8,354** in dental services for the Give Kids A Smile event (x-rays, exams, cleanings, fluoride, restorations, extractions). This national program is for children who do not have dental insurance/access to care.

By partnering with Family Medicine's Centering Pregnancy program, we provided education to the expectant mothers about the effects of pregnancy on the oral cavity and the care of their teeth and the baby's teeth/gums. Exams, cleanings and an electric toothbrush are also provided to the program's participants at no cost.

Social Determinants of Health

Social determinants of health are the conditions in which people live, grow, work and age, as well as complex social and economic structures that influence our health. Social determinants of health are linked to a lack of resources and opportunity to maintain and improve our well-being. These factors contribute greatly to the unfair and avoidable differences in health status seen in various populations.



Economic Stability



Education



Health and Health Care



Neighborhood and Built Environment



Social and Community Context

COMMUNITY, SOCIAL AND ENVIRONMENTAL IMPROVEMENT

Hackensack Meridian *Health* is committed to creating effective programs that address the social determinants of health to improve the overall health of our population. Below are a few examples.

Hackensack Meridian *Health* Partners with Interfaith Neighbors, Inc.

A partnership between Hackensack Meridian *Health* and Interfaith Neighbors, Inc. was strengthened to address food insecurities / access to healthy food, as well as workforce development. The program supported Farm Without Borders, Kula Café and Green Thumbs.

Financial Support from Hackensack Meridian *Health* Provided:

- 3,000 pounds of fresh produce free to the community
- 800+ hours of employment for individuals participating in the Kula Farm Experience Program, and an additional 1,500 hours of employment for seasonal workers from the local community
- Training / education for community members on starting home-based seasonal gardens, also known as "satellite gardens"
- A Green Thumbs Program for students that included lessons in science, protecting the environment and healthy eating
- Healthy recipes from Hackensack Meridian *Health* (culturally relevant and tied to harvest schedule of farm), available free to community members

Plainfield Health Connections

Plainfield Health Connections (PHC) is a JFK Medical Center population health initiative. The program's mission is to improve the health and wellness of chronically ill, uninsured and underinsured residents in all communities served by JFK, thereby helping to reduce the cost of the delivery of health care. Since PHC was initiated in June 2014, more than 500 participants and their families have benefited from the care coordination services, disease-specific education and social support it provides.

In 2019, PHC served 100 participants and their families. Enrollment was ongoing, and activities were scheduled year-round to address the complex medical and social needs of participants.

Activities included:

- Two, six-week diabetes/prediabetes workshops
- Weekly nutrition and fitness classes
- Educational grocery tours
- Fitness Day event

By addressing the underlying socioeconomic determinants of health, Plainfield Health Connections helps participants overcome barriers that keep them from meeting their health goals.

Vocational Rehab

The Vocational Rehabilitation Department at JFK Johnson Rehabilitation Institute provides an opportunity for people with disabilities to assess career options and improve their personal skills and practices that will enable them to find employment, work effectively and live independently.

The department offers:

- Short term on-the-job work experience to explore potential career options
- Training options for both adults and high school age students (15 – 21-years-old) with disabilities
- Career mentoring provided by professionals in their respective fields



Below are a few program highlights:

Harriet P. Findlay Career Development Program

As the cornerstone of the JFK Vocational Rehabilitation Program, this career development curriculum provides high school students in transition with the skills needed to achieve their goals.

In 2019, we served 40 students from 14 different school districts in four NJ Counties

- 22 full-time students
- 17 part-time students
- 20 extended school year students

60% of 2019's graduating class was already employed upon graduation.

Career Development Program for Adults

Adults with disabilities are offered the opportunity to try different work situations in a real work environment within JFK Medical Center and with nearby community organizations and businesses.

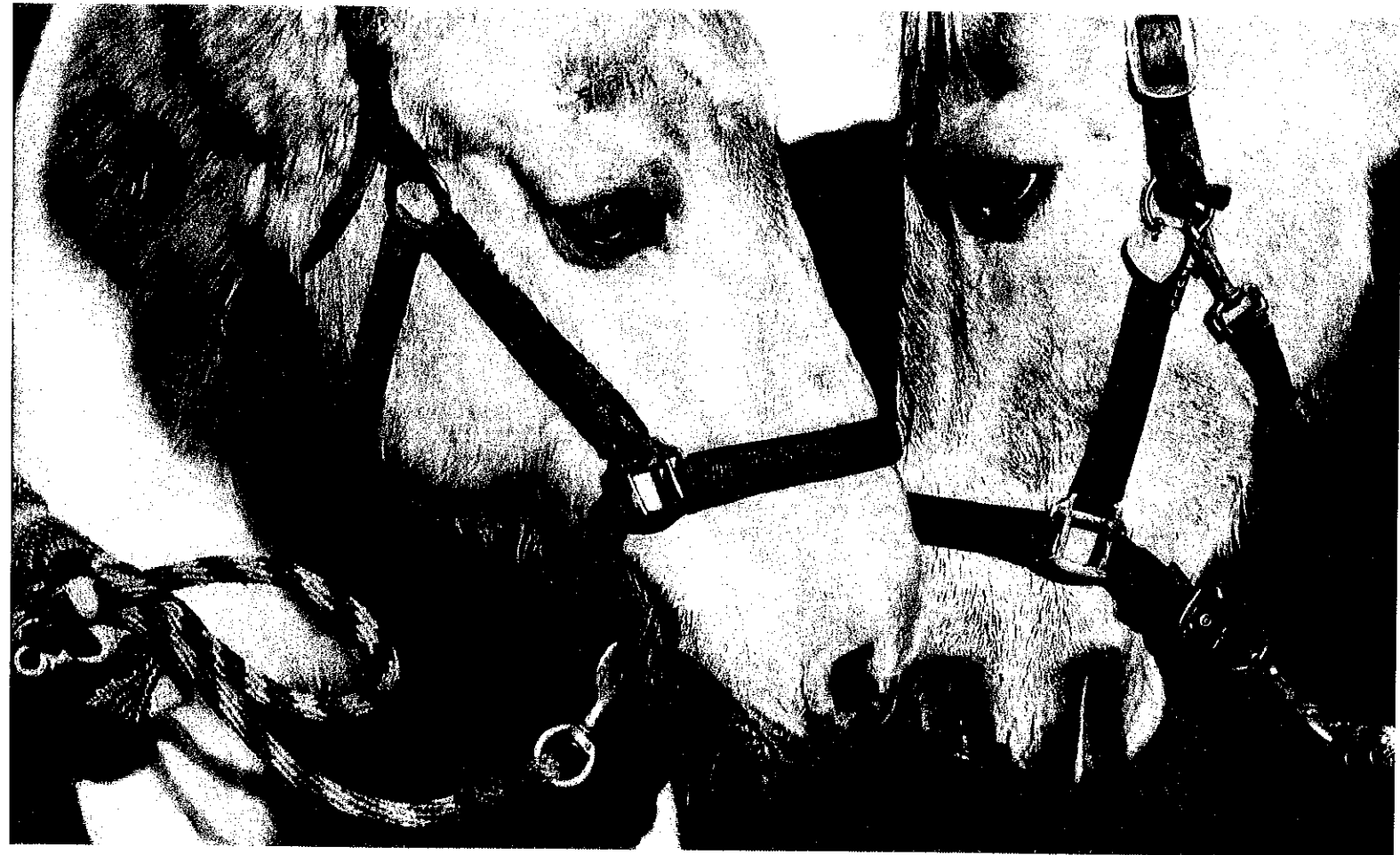
In 2019, there were 41 program participants in the Adult Career Development Program.

Laboratory Assistant Training Program

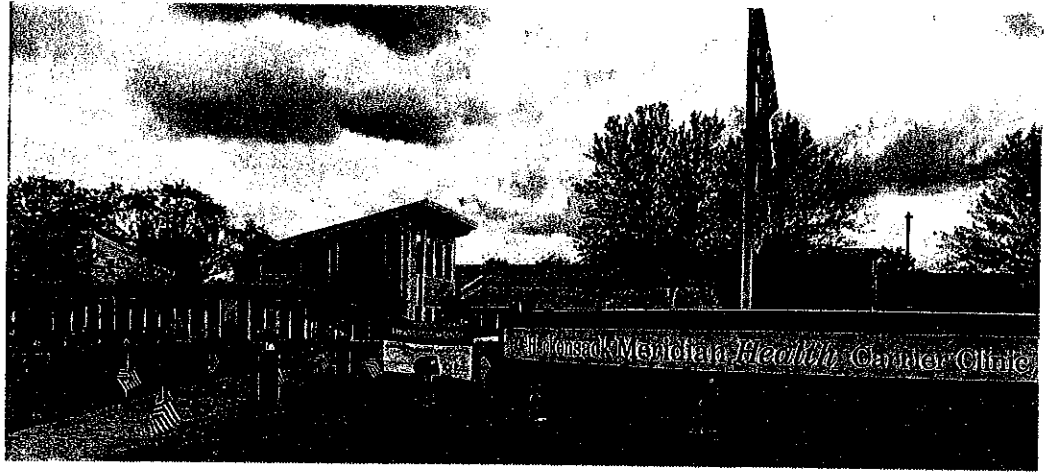
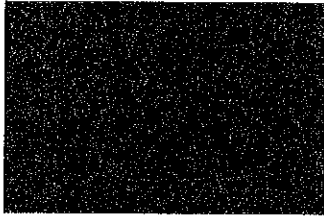
In 2019, there were two, 15-week long classes held with a total of nine students.

Six of the nine students – or 67% – have been hired between Jersey Shore University Medical Center and LabCorp in Raritan.

SUSTAINABILITY HIGHLIGHTS



Hackensack Meridian *Health* is proud to embrace the connection between human health and a healthy environment. From reducing energy and water consumption, to safer use of chemicals, healthier foods and practices and reduced waste, we are continually finding new ways to deepen our commitment to a sustainable future.



Sustainability Highlights from Hackensack Meridian Health:

- We are committed to blue wrap reduction. Over 10,000 bags made from recycled sterilization wrap and hospital operating room plastics were purchased and are being utilized.
- More than 90,000 pounds of waste was diverted from the landfill.
- Our hospitals continued to transition to LED Surgical Lights, with Hackensack University Medical Center meeting 100% with all 34 Operating Rooms having LED Surgical Lights.
- Hackensack Meridian Health has a commitment to having one of the best Sustainable Food programs in the country- with a system-wide goal of 100% antibiotic-free.

812,791 pounds of antibiotic-free meat were purchased at our hospitals.
- In 2019, we installed 20 new electric vehicle charging stations, bringing the total to 82 across our network.

Carrier Clinic – New to Hackensack Meridian Health, but Not New to Sustainability

In addition to Carrier Clinic's high quality of care, the hospital's great reverence for nature sets them apart. Carrier Clinic is on 350 acres in the Sourland Mountains and has dozens of therapy animals—turkeys, peacocks, guinea hens, goats, donkeys—and two Andalusian horses that were once owned by the Rockefeller family and rescued from a carriage accident in which they suffered broken legs. These animals interact with patients as part of Carrier Clinic's animal-assisted therapy program.

The campus has a 14-acre solar farm—one of the country's largest owned by a hospital—producing nearly 60% of the site's power. The hospital also replaced 3,000 light fixtures with LED lights.

Carrier Clinic has recycled old buildings using:

- windows as pallets for the "Windows to the Future" project for local artists and patients
- over 8,000 bricks for signs, fence posts, small paths and special features
- ground concrete used as underlayment below new roads

In short, Carrier Clinic has healed the campus and turned it into an element of the healing process for our patients.



PHILANTHROPY KEEPS GETTING BETTER

2019

PHILANTHROPIC SUMMARY

Hackensack Meridian Health is incredibly grateful for the philanthropic support of our donors. Every gift, big and small, can help transform the care provided to our community.

MORE THAN \$102M RAISED

**THROUGH THE GENEROSITY OF
26,464 DONORS**

**MORE THAN \$40M WAS
TRANSFERRED BACK TO
HACKENSACK MERIDIAN HEALTH
AND ITS HOSPITALS TO HELP FUND
IMPORTANT INITIATIVES, INCLUDING:**

- Riverview Medical Center Foundation funding supported the development of 23 new and beautiful private patient rooms at Riverview Medical Center, as well as an oversized family waiting room and a centrally located nursing station with enhanced technology to maximize communication capabilities.
- Research and innovation at the Center for Discovery and Innovation, and scholarships and other initiatives at Hackensack Meridian School of Medicine were also supported through funding from Hackensack University Medical Center Foundation.

The following summarizes just a few of the many philanthropic highlights from 2019.

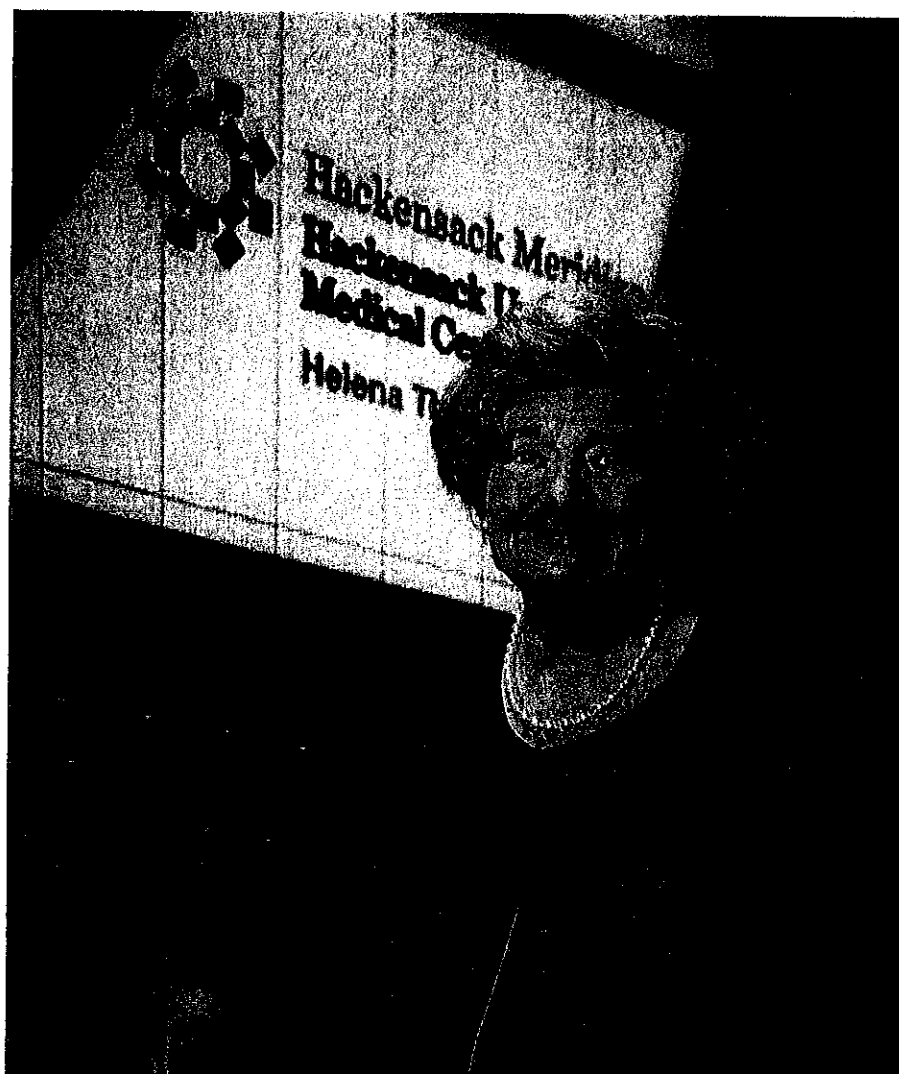
LARGEST SINGLE DONATION IN MEDICAL CENTER'S HISTORY

Helena Theurer, longtime benefactor and friend, generously donated \$25 million in 2019 to advance cancer research and transform clinical care at John Theurer Cancer Center. Hackensack University Medical Center Foundation honored Mrs. Theurer in a special celebration for her lifetime giving of \$35 million.

Mrs. Theurer's 2010 leadership gift of \$10 million established John Theurer Cancer Center, named in tribute of her late husband. In honor of her generous philanthropy, the medical center has dedicated and named its newest building, the *Helena Theurer Pavilion*.

The addition of the *Helena Theurer Pavilion*, one of the largest and most comprehensive health care construction projects in the country, is the centerpiece in the transformation of the Hackensack University Medical Center campus. Hackensack University Medical Center broke ground on the *Helena Theurer Pavilion* in September 2019. It is expected to be completed in the fall of 2022 (find more details about the Pavilion on page 21).

Mrs. Theurer, a successful businesswoman of distinguished achievement, has enriched the lives of many through her commitment to service and philanthropy. Helena, with her late husband John, were industry leaders in the truck trailer business. Their business entrepreneurship also included an extensive real estate portfolio and the construction of floating hotel suites in the Florida Keys.



Following Mr. Theurer's passing in 1994, Mrs. Theurer continued to build a booming enterprise using the skills learned through her years of experience in various industries. A former member of the Hackensack University Medical Center Board of Trustees and Board of Governors, she provided valuable guidance and shared her knowledge by serving in key leadership positions on various committees including Human Resources, Strategic Events, and the Cancer Advisory Board.

John Theurer Cancer Center has also been internationally recognized as one of the leading cancer centers in the country. Today, more than 1,200 team members, including physicians, clinical support and researchers, collaborate under one roof to deliver the best possible cancer care for patients in the Theurer name.

"I am truly amazed at how far John Theurer Cancer Center has come," said Helena Theurer. "As a young woman, a cancer diagnosis was considered a death sentence. Today, many cancers are not only treatable, but curable. My gift reflects my commitment to the cancer program at Hackensack Meridian Health. I am so proud to have John's name, and now mine, forever associated with excellence, innovation, and this visionary mission."

A PHILANTHROPIC MILESTONE

Tacklesack Meridian Health continues its fight against pediatric cancer, always seeking innovative treatments and researching cures for this dreadful disease. Since its inception five years ago, Tackle Kids Cancer has raised over \$10 million for these efforts. When combined with other philanthropic initiatives for pediatric cancer research and patient care, the fundraising total climbs to over \$11.5 million.

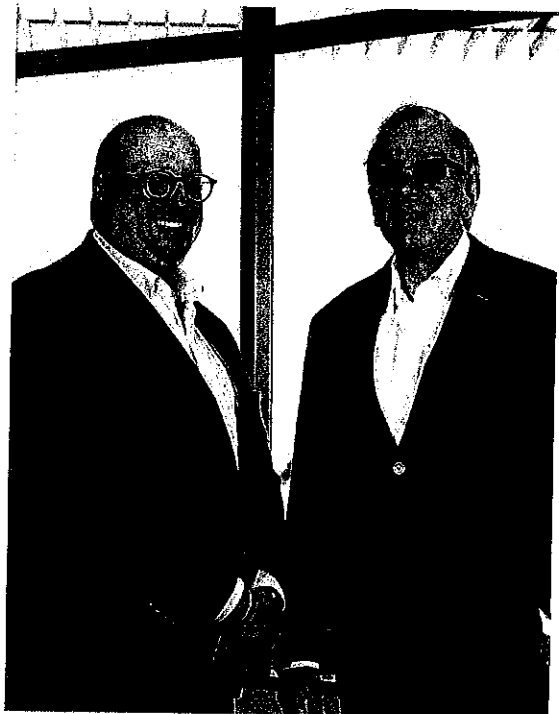
The remarkable dedication of our pediatric team members along with the generosity of our dedicated supporters helped the Joseph M. Sanzari Children's Hospital and K. Hovnanian Children's Hospital rank among the top 50 best in the nation for pediatric cancer according to *U.S. News & World Report*. We offer patients and their families a multidisciplinary approach encompassing all types of pediatric cancer and blood diseases through state-of-the-art evaluations, treatments and support services.

Our network's commitment to furthering pediatric cancer research and expanding patient care programs provide our youngest patients and their families with hope. With the help of our donors, we are able to fund pioneering research, support clinical care and offer needed family support at both Joseph M. Sanzari Children's Hospital and K. Hovnanian Children's Hospital.



GROUNDBREAKING EMERGENCY CARE

Thanks to a generous donation by Mary Ellen Harris, founder and current president of the Golden Dome Foundation, Bayshore Medical Center's new, state-of-the-art Emergency Care Center (find more details on page 26) will be named in honor of the late Dr. Robert H. Harris, a prominent researcher. In addition to naming the new Emergency Care Center, a second gift from Mary Ellen Harris and the Golden Dome Foundation will be used to purchase cutting-edge technology that will be placed in several departments throughout the medical center, impacting tens of thousands of patients each year, including those in the Dr. Robert H. Harris Emergency Care Center. These two gifts will significantly enhance the care received by patients at Bayshore Medical Center and we celebrate the generosity of this Holmdel-based organization.



UNIQUE GIFT CREATES CAREER LADDER

The Grunin Foundation made a revolutionary gift that will create a first-of-its-kind program for patient care technicians throughout Hackensack Meridian Health. The foundation's substantial \$3 million contribution will establish patient care technician (PCT) preceptorship and apprenticeship programs to provide a career ladder for team members looking to move into long-term, higher paying clinical positions such as nursing, while offering growth opportunities for team members who want to build a lifelong career as a PCT, including mentorship and leadership responsibilities. The programs will also provide employment opportunities for local community members with limited education who want to begin a career in health care. PCTs are hands-on at the bedside taking care of patients every day, but turnover is high, which negatively impacts patient care and increases costs to health care systems. This gift will be a huge help in ensuring that patients continue to receive the best possible care, while creating real career opportunities for Hackensack Meridian Health team members and our community. We are very thankful to The Grunin Foundation for recognizing the value that PCTs bring to the patient care experience.

HIGH-PERFORMING FOUNDATIONS

In 2019, Hackensack University Medical Center Foundation and Meridian Health Foundation were recognized as High Performers by the Association for Healthcare Philanthropy (AHP). AHP's 2019 High Performer list recognizes organizations who represent the top 25 percent in net fundraising returns, and we are proud to have made this distinguished list.



MULTI-MILLION DOLLAR GRANTS

Several substantial grants were awarded to Hackensack Meridian Health in 2019, making a tremendous impact on our caregivers, patients and the entire community. Some highlights include:

- **A \$15.8 million grant from the Centers for Medicare and Medicaid Services (CMS) will help improve care for at-risk youth.** At-risk children and adolescents with complex health conditions will benefit from integrated care coordination and case management, thanks to a \$15.8 million grant from the CMS. Hackensack Meridian Health, as the lead organization, is partnering with the VNA of Central Jersey (VNA), New Jersey Medicaid Agency and New Jersey Health Care Quality Institute (Quality Institute) to establish and test the New Jersey Integrated Care for Kids (InCK) Model in Monmouth and Ocean counties.
- **A \$3.4 million federal grant from the Health Resources and Services Administration (HRSA) will fund New Jersey's first Nurse Practitioner Residency (NPR) program.** In partnership with our academic partner, Monmouth

University, Hackensack Meridian Health will create a rigorous residency program in community-based primary care practices in Atlantic, Monmouth, Ocean, Middlesex and Bergen counties. Under the guidance of trained preceptors, each year, 10 nurse practitioners will participate in a 12-month, full-time residency program, designed to fortify their clinical knowledge and advance their skills to provide primary care in community-based settings.

- **A new \$4.4 million grant from the New Jersey Department of Children and Families will support Hackensack Meridian Health's Pediatric Psychiatry Collaborate.** This statewide program provides support, evaluations and quick access to psychiatric consultations for children with behavioral and emotional health issues, while at the same time, providing education to pediatric primary care providers in 20 New Jersey counties on how to appropriately screen children for potential mental health issues.



COVID-19 PANDEMIC SPECIAL SECTION

In January 2020, the United States reported its first positive case of COVID-19. By March, the virus traveled to New Jersey, where the first patient was diagnosed at Hackensack University Medical Center. Despite everyone's efforts to contain the virus, it quickly spread across the state and the number of COVID positive patients, many falling critically ill, filled our hospitals.

Over the course of the following three months, more than 7,500 COVID positive patients were treated across Hackensack Meridian Health. Our brave health care heroes have put their lives on the line to provide compassionate, unwavering care – and our patients and their families have fought tirelessly in hopes of a joyous reunion with their loved ones. While the data doesn't tell the whole story, it does provide a level of understanding of the immense scope of the virus and the incredible magnitude of the team on the front line and behind the scenes.

THE COVID-19 CRISIS IN NUMBERS

53,756

PEOPLE WERE TESTED
FOR COVID-19 AT
HACKENSACK
MERIDIAN HEALTH.

12,079

COVID-19 POSITIVE
PATIENTS WERE TREATED
ACROSS THE NETWORK.

7,631

COVID-19 POSITIVE
PATIENTS WERE TREATED
AT OUR HOSPITALS.

23.8%

OF PATIENTS
TREATED WERE IN
CRITICAL CARE.

5,133

INPATIENTS
RECOVERED
FROM COVID-19.
THAT'S 68.1%
OF PATIENTS.



More than 900
ADDITIONAL TEAM
MEMBERS WERE BROUGHT
INTO MEET DEMAND.



More than 1,000
PATIENTS ENROLLED IN
COVID-19 RELATED
CLINICAL TRIALS.



More than 650
COVID-19 PATIENTS
RECEIVED PLASMA
THERAPY.

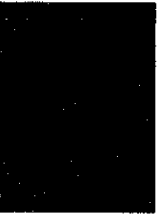
Data from March through June 30, 2020



WE SALUTE OUR FRONT-LINE STAFF

Our incredible care team members and front-line staff lead our nation's response to the COVID-19 pandemic. For every step they took into the unknown, for their bravery and for each expression of empathy, we are grateful. We thank all of our health care heroes for their ultimate sacrifice and courage in caring for New Jersey and we thank the community for the incredible outpouring of support during the crisis.





BEHIND THE SCENES

While thousands of Hackensack Meridian *Health* team members battled the COVID-19 pandemic on the front-lines of patient care, thousands were behind the scenes helping to manage the crises. In early March, a Network Command Center was quickly established, as well as Command Centers at each local Hackensack Meridian *Health* hospital. The Network Command Center provided a central location to coordinate activity, share best practices and ensure each site was well equipped to tackle the myriad of challenges that appeared each day. The collaboration across the network demonstrated how valuable it is to have support from a system and share resources in times of great need.





REAL-TIME INNOVATION

Finding innovative ways to improve patient care and patient outcomes didn't slow down in the wake of COVID-19. In fact, Hackensack Meridian Health's scientists accelerated their research and development to get to the bedside as quickly as possible. Below are just a few of many highlights where Hackensack Meridian Health was at the forefront of innovation in direct response to the COVID-19 pandemic.

Rapid Testing When It's Needed Most

Early on in the COVID-19 crisis, Hackensack Meridian Health's Center for Discovery and Innovation (CDI) created a test that dramatically reduced the time it takes to diagnose the virus. Launched in mid-March, this game-changing diagnostic tool reduced the previous testing process from days to just hours.

Lifesaving Plasma

John Theurer Cancer Center and the CDI have also created a convalescent plasma infusion program that uses plasma found in the blood of recovered COVID-19 patients to treat those



who are severely ill from the virus. The goal of transfusing the antibody-rich plasma of a recovered patient to an infected patient is for the antibodies to start fighting off the virus, preventing it from causing damage to the body.

Clinical Trials

In June 2020, Hackensack Meridian Health reached a significant milestone in its COVID-19 research: The 1,000th patient was administered one of the latest investigative treatments over the course of the pandemic. From antiviral drugs to immunotherapies, these patients have been treated in 10 different clinical trials, as well as through compassionate-use and expanded-use access.

AWARDS & RECOGNITIONS



HACKENSACK MERIDIAN HEALTH HAS MORE TOP-RANKED HOSPITALS THAN ANY SYSTEM IN NEW JERSEY; HACKENSACK UNIVERSITY MEDICAL CENTER, JERSEY SHORE UNIVERSITY MEDICAL CENTER, OCEAN MEDICAL CENTER AND RIVERVIEW MEDICAL CENTER AMONG TOP HOSPITALS IN NEW JERSEY

HACKENSACK MERIDIAN HEALTH, New Jersey's largest and most comprehensive health network, is proud to announce that four of its hospitals – Hackensack University Medical Center, Jersey Shore University Medical Center, Ocean Medical Center and Riverview Medical Center – are among the top hospitals in New Jersey for 2020-21, according to *U.S. News & World Report*. Additionally, the health system has more top-ranked hospitals than any system in New Jersey. The hospitals are also ranked as High Performing in the U.S. in several areas of care. The 31st annual Best Hospitals rankings recognize hospitals that excel in treating the most challenging patients.

Hackensack University Medical Center is ranked #2 in New Jersey and ranked among the top 1 percent of all hospitals in the nation – continuing to set a high bar for New Jersey hospitals. In addition to its Best Hospitals ranking, Hackensack University Medical Center is also ranked High Performing in the U.S. in the following adult specialties: cancer care, cardiology and heart surgery, gastroenterology and GI surgery, geriatrics, nephrology, neurology and neurosurgery, orthopedics, pulmonology and urology. Hackensack University Medical Center is also ranked High Performing in the U.S. in the following procedures/conditions: colon cancer surgery, lung cancer surgery, heart failure, abdominal aortic aneurysm repair, aortic valve surgery, heart bypass surgery, knee and hip replacement and chronic obstructive pulmonary disease.

Jersey Shore University Medical Center is ranked #6 in New Jersey. Additionally, Jersey Shore University Medical Center is ranked High Performing in the U.S. in the following adult specialties: nephrology and orthopedics. Jersey Shore University Medical Center is also ranked High Performing in the U.S. in the following procedures/conditions: heart failure, aortic valve surgery, heart bypass surgery, hip replacement and chronic obstructive pulmonary disease.

Ocean Medical Center is ranked #7 in New Jersey and is also ranked High Performing in the U.S. in the following procedures/conditions: congestive heart failure, colon cancer surgery, chronic obstructive pulmonary disease, hip replacement and knee replacement.

Riverview Medical Center is ranked #12 in New Jersey and is also ranked High Performing in the U.S. in the following procedures/conditions: congestive heart failure, chronic obstructive pulmonary disease and hip replacement.

In addition, **Southern Ocean Medical Center** ranked High Performing in the U.S. in the urology adult specialty and following procedures/conditions: congestive heart failure and chronic obstructive pulmonary disease.

U.S. News & World Report has recognized **John Theurer Cancer Center at Hackensack University Medical Center** as the best cancer center in New Jersey. The recognition reflects the extraordinary strength of its comprehensive patient care, research and education programs.

Joseph M. Sanzari Children's Hospital at Hackensack University Medical Center, and K. Hovnanian Children's Hospital at Jersey Shore University Medical Center earned top 50 rankings in the annual *U.S. News & World Report* 2020-21 Best Children's Hospitals report. The combined pediatric cancer care program at Joseph M. Sanzari Children's Hospital and K. Hovnanian Children's Hospital ranked 42 in the country, and is the only pediatric cancer program in New Jersey to rank in the top 50. For the sixth time, the pediatric neurology and neurosurgery program at Joseph M. Sanzari Children's Hospital ranked in the top 50 nationally. The hospitals also earned the distinction of being among *The New York Daily News*' top 5 children's hospitals in the New York Metropolitan area.



The Leapfrog Group Patient Safety Grades

Four Hackensack Meridian *Health* hospitals have received spring 2020 "A" grades: Jersey Shore University Medical Center; Ocean Medical Center; Raritan Bay Medical Center; Perth Amboy; and Riverview Medical Center.

- Top Teaching Hospitals 2019 – Jersey Shore University Medical Center and Ocean Medical Center
- Top General Hospital 2019 – Riverview Medical Center



Hackensack Meridian *Health* hospitals have been Magnet-designated for more than two decades. Hackensack University Medical Center, Jersey Shore University Medical Center, Riverview Medical Center and Ocean Medical Center received the designation five times; Raritan Bay Medical Center has received the Magnet designation three times and Bayshore Medical Center and Southern Ocean Center were designated in 2017 for the first time.

- Meridian Health was the first health system in the nation to receive Magnet designation.
- Hackensack University Medical Center was the first hospital in New Jersey and the second in the country to receive this designation.



HEALTHGRADES:

- Jersey Shore University Medical Center, Ocean Medical Center, Riverview Medical Center and Bayshore Medical Center Achieve Healthgrades 2020 Patient Safety Excellence Award
- Hackensack University Medical Center was one of only five major academic medical centers in the nation to receive Healthgrades America's 50 Best Hospitals Award for five or more years in a row

Hackensack Meridian *Health* hospitals received Healthgrades Specialty Excellence Awards™ in multiple clinical categories along with five-star ratings for multiple conditions and procedures.

Eleven Hackensack Meridian *Health* hospitals received a total of 51 five-star ratings across 24 conditions and procedures. Additionally, seven hospitals were recognized among the top 10 percent of hospitals in the nation across multiple areas including Cardiac Care, Cardiac Surgery, Coronary Interventional Procedures, Stroke, Neurosciences, Vascular Surgery, Bariatric Surgery and General Surgery. Hackensack University Medical Center, Jersey Shore University Medical Center, JFK Medical Center, and Raritan Bay Medical Center received multiple Healthgrades Specialty Excellence Awards™. Hackensack University Medical Center received Five-Star awards across five cardiac conditions and procedures including Coronary Bypass Surgery, Defibrillator Procedures, Treatment of Heart Attack, Treatment of Heart Failure and Valve Surgery. In addition, five of the 11 hospitals received five-star ratings for Bariatric Surgery, including Bayshore Medical Center, Jersey Shore University Medical Center, JFK Medical Center, Mountainside Medical Center and Ocean Medical Center.

Hackensack University Medical Center and JFK Medical Center also each received the Labor and Delivery Excellence Award™ and the Obstetrics and Gynecology Excellence Award™ in 2019. In addition, four Hackensack Meridian *Health* facilities received the Healthgrades 2019 Patient Safety Excellence Award™ earlier this year – Bayshore Medical Center, JFK Medical Center, Ocean Medical Center and Riverview Medical Center.

AMERICAN HOSPITAL ASSOCIATION:

- Hackensack Meridian School of Medicine received AHA NOVA Award for Community Health Work (Human Dimensions Course)

NEW JERSEY HOSPITAL ASSOCIATION:

Champion Award: Gordon N. Litwin, Esq
HRET Community Outreach Award: Carrier Clinic
Health Education and Regional Trust Community Outreach Award for Behavioral Health/Resilience: Carrier Clinic

NEWSWEEK:

Best Hospitals USA: Hackensack University Medical Center (#55 of 300)

Best Maternity Hospitals: Jersey Shore University Medical Center and Ocean Medical Center

Best Nursing Homes: West Caldwell Care Center, Prospect Heights Care Center, Hackensack Meridian Health Nursing & Rehab in North Bergen, and Hackensack Meridian Nursing & Rehab in Holmdel

Best Addiction Treatment Centers: Blake Recovery Center at Carrier Clinic

BECKER'S

Hospital Review

BECKER'S AWARDS - 2019

Becker's 100 Academic Medical Center CEOs to Know: Robert C. Garrett

Becker's 150 Top Places to Work in Healthcare: Hackensack Meridian Health

Becker's 100 Hospital and Health System CIOs to Know: David Reis, Ph.D.

Becker's 32 Chief Population Health Officers to Know: Patrick Young

Becker's 100 Great Hospitals in America: Hackensack University Medical Center

Becker's 110 Physician Leaders to Know: Bonita Stanton, M.D. and Lisa Tank, M.D.

Becker's 130 ACOs to Know: HackensackAlliance ACO

BECKER'S AWARDS - 2020

Becker's 10 Health Systems with Strong Finances: Hackensack Meridian Health

Becker's 50 Hospitals and Health Systems CNOs to Know:

Theresa M. Brodrick, RN, Ph.D.

Becker's 70 Women Leaders in Health IT to Know :

Lauren Koniaris, M.D., Chief Medical Informatics officer of the Northern Region and Sandra Powell-Elliott, BS, MBA, vice president for Life Sciences and Innovation at Hackensack Meridian Health, with placement on the Becker's Hospital Review list of 70 Women Leaders in Health IT to Know.

NEW JERSEY BUSINESS & INDUSTRY ASSOCIATION

- Hackensack Meridian Health recognized as Nonprofit Outstanding Employer for 2020
- Hackensack Meridian School of Medicine wins New Good Neighbor Award for site redevelopment



PRACTICE
Greenhealth

TOP 25 ENVIRONMENTAL EXCELLENCE – HACKENSACK UNIVERSITY MEDICAL CENTER AND JERSEY SHORE UNIVERSITY MEDICAL CENTER:

- Hackensack University Medical Center**, the network's flagship hospital, earned national recognition as a Practice Greenhealth Top 25 Green Hospital — one of only three hospitals in the U.S., and the only hospital in the tristate area to receive this recognition — for a seventh consecutive year. Through its efforts in sustainable food purchasing, Hackensack University Medical Center has helped to protect patients and team members from antibiotic resistance by purchasing meat and poultry raised without routine antibiotics since 2013. In addition, their use of safer chemicals has not only protected the environment, but it has helped shield patients and team members from unnecessary exposure to toxins. Practice Greenhealth also awarded the medical center with Circles of Excellence Awards for Leadership and healthier, more sustainable food, and the Greening the OR Recognition Award.
- Jersey Shore University Medical Center** was also recognized for its leadership in serving fewer meat options in the cafeteria. By serving less meat, Jersey Shore University Medical Center is helping to prevent many diet-related illnesses. With dishes like buffalo cauliflower bites and falafel hash, Jersey Shore University Medical Center is creating innovative dishes that fuel patients with better food sources while, also saving the planet. The medical center was also awarded the Greening the OR Recognition Award and Making Medicine Mercury Free Award.

CIRCLE OF EXCELLENCE AWARDS:

Bayshore Medical Center: Emerald Award; Making Medicine Mercury Free Award

Ocean Medical Center: Emerald Award; Greening the OR Recognition Award and Making Medicine Mercury Free Award

Palisades Medical Center: Emerald Award; Circle of Excellence Award for Climate

Raritan Bay Medical Center – Old Bridge: Emerald Award; Circle of Excellence Award for Food; Making Medicine Mercury Free Award

Raritan Bay Medical Center – Perth Amboy: Emerald Award; Making Medicine Mercury Free Award

Riverview Medical Center: Emerald Award; Greening the OR Recognition Award

Southern Ocean Medical Center: Emerald Award; Making Medicine Mercury Free Award

ROI

ROI Influencers Power List 2020: Robert C. Garrett, FACHE, CEO

ROI Influencers Power List 2019: Robert C. Garrett, FACHE, CEO ranked #13

2020 ROI Influencers: Education: Bonita Stanton, M.D., Founding Dean of Hackensack Meridian School of Medicine

2020 C-Suite Recognitions:

- CEO/COO of the Year — Robert C. Garrett, FACHE, CEO
- COO/CHRO — Nancy Corcoran-Davidoff

2019 ROI Influencers: Health Care List:

- Robert C. Garrett, CEO, Hackensack Meridian Health, ranked #1
- David Perlin, Ph.D., Chief Scientific Officer, CDI (Top 10)
- Cathy Ainora, Executive Vice President, Chief Integration Officer, Interim Central Market President
- Sara Cuccurullo, M.D., Medical Director, Vice President, Johnson Rehabilitation Institute
- Uli Diaz, Hackensack University Medical Center Foundation, Board of Trustees
- Robert Glenning, President, Financial Services Division, Chief Financial Officer
- Don Parker, President of Behavioral Health Services and Carrier Clinic
- Andrew Pecora, M.D., CEO, Outcomes Matter Innovations
- Bonita Stanton, M.D., President, Academic Enterprise, Founding



NJBIZ AWARDS - 2020

NJBIZ Power 100 List: Robert C. Garrett (#5), CEO

NJBIZ Best 50 Women in Business: Regina Foley, Ph.D., MBA, RN, and Sandra Powell-Elliott

NJBIZ NJ 40 Under 40: Aakash Shah, M.D.

NJBIZ Healthcare Heroes (finalists)

Education Hero: Hackensack Meridian School of Medicine

Healthcare Professional of the Year: Mark Sparta

Innovation Hero – Individual: Michele Donato, M.D.

Medical Technology Pioneer – Organization:

Center for Discovery & Innovation

Physician of the Year: Daniel Varga, M.D.

Workplace Hero: Hackensack Meridian Health

CIANJ AWARDS - 2019

CIANJ Environmental Service Leadership Medal: Hackensack Meridian Health

CIANJ CEO Best Practices Award: Robert C. Garret for the Bear's Den initiative

CIANJ Generation Now Game-Changer Award: Anamika Desai

CIANJ Visionary Award: Audrey Murphy, Esq., MSN, RN



JOINT COMMISSION GOLD SEALS OF APPROVAL:

- Hackensack University Medical Center (26)
- Jersey Shore University Medical Center (8)
- JFK Medical Center (3)
- Bayshore Medical Center (3)
- Mountainside Medical Center (7)
- Nursing & Rehab (1)
- Ocean Medical Center (6)
- Palisades Medical Center (2)
- Pascack Medical Center (4)
- Raritan Bay Medical Center (2)
- Riverview Medical Center (6)
- Southern Ocean Medical Center (2)

- Tackle Kids Cancer recognized by the American Hospital Association HAVE Awards Honoring Volunteerism in the category of Fundraising
- Andrew Pecora, M.D. and Kenneth Sable, M.D. honored among Modern Healthcare's 50 Most Influential Physician Executives and Leaders
- David S. Perlin, Ph.D., honored by MD Advantage Insurance with a 2020 Edward J. III Award for "Outstanding Scientist"
- David Kountz, M.D. honored by MD Advantage Insurance with an Edward J. III Award: the Verice M. Mason Community Service Leader Award
- Bonita Stanton, M.D. honored by MD Advantage Insurance with an Edward J. III Award: Outstanding Medical Educator Award
- Silver Gull Award in recognition of Jersey Shore University Medical Center's HOPE Tower

HACKENSACK MERIDIAN HEALTH BOARD OF TRUSTEES

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Vice Chairperson

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John Wilcha

Walter Wynkoop, MD

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Chairperson

Robert C. Garrett, FACHE

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(Ex-Officio)*

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*President, Seton Hall University
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William J. Montgoris

Robert O'Hara

Richard Park

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Jennifer Velez, JD

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*CEO, Hackensack Meridian Health
(Ex-Officio)*

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Garry A. Neil, M.D.

Andrew L. Pecora, M.D.

Thomas Polen

Harlan F. Weisman, M.D.

IN MEMORIAM

With a heavy heart and sincere regret, we said goodbye to three Hackensack Meridian Health and HMH Hospitals Corporation board members in 2019 and early 2020.



Joseph Simunovich, former co-chair of the Hackensack Meridian Health Board of Trustees and founding chair of the Hackensack Meridian School of Medicine Board of Governors, passed away in June 2019.



Gordon N. Litwin, Esq., former chair of the Hackensack Meridian Health Board of Trustees and founding chair of Meridian Health (in 1997), passed away in April 2020.



Samuel Toscano, former member of the HMH Hospitals Corporation Board, past chair of the Hackensack University Medical Center Board of Governors, and past chair of the Hackensack University Medical Center Foundation, passed away in March 2020.

We were incredibly fortunate to have these three visionaries dedicate their time and talent to help improve the health and well-being of the state of New Jersey. Through their work and countless hours of commitment, they leave a rich and accomplished legacy that will benefit our patients, team members and communities for years to come.

These lists reflect board and committee members as of July 2020.



Appendix 2

Applicable Liability Insurance Certificates

CERTIFICATE OF INSURANCE

2021/21672

ISSUE DATE June 21, 2021**PRODUCER**

H CASUALTY COMPANY LTD.
C/O DYNA MANAGEMENT SERVICES LTD.
1 VICTORIA STREET
HAMILTON HM 11
BERMUDA
PHONE: (441) 294-3962 FAX: (441) 292-1723

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY
AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS
CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE
COVERAGE AFFORDED BY THE POLICIES BELOW.

COMPANIES AFFORDING COVERAGES

HMH CASUALTY COMPANY LTD.

INSURED

HACKENSACK MERIDIAN HEALTH, INC.
343 THORNALL STREET
EDISON, NJ 08837
U.S.A.

COVERAGES

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS MAY HAVE BEEN REDUCED BY PAID CLAIMS.

TYPE OF INSURANCE	POLICY NUMBER	POLICY INCEPTION	POLICY EXPIRATION	LIMITS
General Liability Health Care Facility Professional Liability	HMH-2021-01	January 1, 2021	January 1, 2022	US\$4,000,000 each and every claim
Excess Liability	HMH-2021-02	January 1, 2021	January 1, 2022	Difference between US\$20,000,000 each claim/ US\$20,000,000 aggregate and underlying primary limits

DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/SPECIAL ITEMS

Re: Ambulance Services RFP for the Township of Piscataway

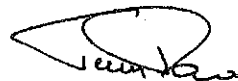
The Township of Piscataway is included as Additional Insured for General Liability where required by written contract.

CERTIFICATE HOLDER

Township of Piscataway
455 Hoes Lane
Piscataway, NJ 08854

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED
BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE
DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.



SIGNED AUTHORIZED REPRESENTATIVE



HACKMER-01

JERWIN

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
6/24/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
William H. Connolly & Co., LLC
56 Park Street
Montclair, NJ 07042

CONTACT
NAME:
PHONE
(A/C, No, Ext): (973) 744-8500 FAX
(A/C, No): (973) 744-6021
E-MAIL
ADDRESS:

INSURED

Hackensack Meridian Health, Inc.
343 Thornall Street, 8th Floor
Edison, NJ 08837

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A: Safety National Casualty Corporation	
INSURER B:	
INSURER C:	
INSURER D:	
INSURER E:	
INSURER F:	

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY						
	☐ CLAIMS-MADE ☐ OCCUR						EACH OCCURRENCE \$
							DAMAGE TO RENTED PREMISES (Ea occurrence) \$
							MED EXP (Any one person) \$
							PERSONAL & ADV INJURY \$
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE \$
	☐ POLICY ☐ PRO-JECT ☐ LOC						PRODUCTS - COMP/OP AGG \$
	OTHER:						\$
	OMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident) \$
	ANY AUTO OWNED AUTOS ONLY ☐ SCHEDULED AUTOS						BODILY INJURY (Per person) \$
	HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY						BODILY INJURY (Per accident) \$
							PROPERTY DAMAGE (Per accident) \$
							\$
	UMBRELLA LIAB ☐ OCCUR						EACH OCCURRENCE \$
	EXCESS LIAB ☐ CLAIMS-MADE						AGGREGATE \$
	DED ☐ RETENTION \$						\$
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY			SP4063546	6/30/2021	6/30/2022	☒ PER STATUTE ☐ OTH-ER
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	Y/N	N/A				E.L. EACH ACCIDENT \$ 1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - EA EMPLOYEE \$ 1,000,000
							E.L. DISEASE - POLICY LIMIT \$ 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
This policy is Excess Workers Compensation Insurance for a state approved self-insured Workers Compensation insurance plan.

Re: Ambulance Services RFP for the Township of Piscataway

CERTIFICATE HOLDER

Township of Piscataway
455 Hoes Lane
Piscataway, NJ 08854

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE



HACKMER-01

JERWIN

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

6/21/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
William H. Connolly & Co., LLC
56 Park Street
Montclair, NJ 07042

CONTACT NAME:
PHONE (A/C, No, Ext): (973) 744-8500 **FAX (A/C, No):** (973) 744-6021
E-MAIL ADDRESS:

INSURED

Hackensack Meridian Health Inc.
343 Thornall Street
Edison, NJ 08837

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A: Chubb Insurance Company of N.J.	41386
INSURER B:	
INSURER C:	
INSURER D:	
INSURER E:	
INSURER F:	

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY ☐ CLAIMS-MADE ☐ OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: ☐ POLICY ☐ PROJECT ☐ LOC OTHER: MOBILE LIABILITY ☐ ANY AUTO OWNED AUTOS ONLY ☐ SCHEDULED AUTOS ☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY			73607188	1/1/2021	1/1/2022	EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ COMBINED SINGLE LIMIT (Ea accident) \$ 2,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ EACH OCCURRENCE \$ AGGREGATE \$
	UMBRELLA LIAB ☐ OCCUR EXCESS LIAB ☐ CLAIMS-MADE DED ☐ RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NJ) ☐ Y/N If yes, describe under DESCRIPTION OF OPERATIONS below		N/A				PER STATUTE ☐ OTH-ER ☐ E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Re: Ambulance Services RFP for the Township of Piscataway

CERTIFICATE HOLDER

CANCELLATION

Township of Piscataway
455 Hoes Lane
Piscataway, NJ 08854

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Appendix 3

HMH JFK EMS Licenses and Certifications

Certification 1085

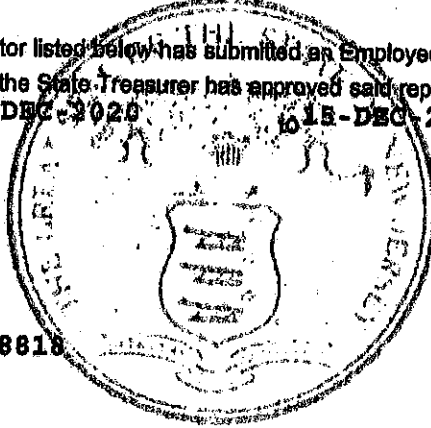
CERTIFICATE OF EMPLOYEE INFORMATION REPORT

RENEWAL

This is to certify that the contractor listed below has submitted an Employee Information Report pursuant to N.J.A.C. 17:27-1.1 et. seq. and the State Treasurer has approved said report. This approval will remain in effect for the period of **15-DEC-2020** to **15-DEC-2023**

**JFK MEDICAL CENTER
65 JAMES STREET
EDISON**

NJ 08818



Elizabeth Maher Muoio

ELIZABETH MAHER MUOIO
State Treasurer

05/30/17

Taxpayer Identification# 226-019-101/000

Dear Business Representative:

Congratulations! You are now registered with the New Jersey Division of Revenue.

Use the Taxpayer Identification Number listed above on all correspondence with the Divisions of Revenue and Taxation, as well as with the Department of Labor (If the business is subject to unemployment withholdings). Your tax returns and payments will be filed under this number, and you will be able to access information about your account by referencing it.

Additionally, please note that State law requires all contractors and subcontractors with Public agencies to provide proof of their registration with the Division of Revenue. The law also amended Section 92 of the Casino Control Act, which deals with the casino service industry.

We have attached a Proof of Registration Certificate for your use. To comply with the law, if you are currently under contract or entering into a contract with a State agency, you must provide a copy of the certificate to the contracting agency.

If you have any questions or require more information, feel free to call our Registration Hotline at (800)282-0292.

I wish you continued success in your business endeavors.

Sincerely,



James J. Fruscione
Director
New Jersey Division of Revenue

STATE OF NEW JERSEY
BUSINESS REGISTRATION CERTIFICATE

DEPARTMENT OF TREASURY/
DIVISION OF REVENUE
PO BOX 282
TRENTON, NJ 08646-0252

TAXPAYER NAME:
THE COMMUNITY HOSPITAL GROUP, INC.

ADDRESS:
65 JAMES ST
EDISON NJ 08820-3947
EFFECTIVE DATE:

07/01/88

TRADE NAME:
JOHN F KENNEDY MEDICAL CENTER

SEQUENCE NUMBER:
0104695

ISSUANCE DATE:
05/30/17



Director
New Jersey Division of Revenue

STATE OF NEW JERSEY
DEPARTMENT OF THE TREASURY
DIVISION OF TAXATION
SALES TAX COLLECTION SCHEDULE
RATE 6.875% EFFECTIVE JANUARY 1, 2007

Amount of Sale	Tax to be Collected	Amount of Sale	Tax to be Collected
\$0.01 to \$0.07	None	\$6.04 to \$6.18	\$0.42
0.08 to 0.21	\$0.01	6.19 to 6.32	.43
0.22 to 0.36	.02	6.33 to 6.47	.44
0.37 to 0.50	.03	6.48 to 6.61	.45
0.51 to 0.65	.04	6.62 to 6.76	.46
0.66 to 0.79	.05	6.77 to 6.90	.47
0.80 to 0.94	.06	6.91 to 7.05	.48
0.95 to 1.09	.07	7.06 to 7.20	.49
1.10 to 1.23	.08	7.21 to 7.34	.50
1.24 to 1.38	.09	7.35 to 7.49	.51
1.39 to 1.52	.10	7.50 to 7.63	.52
1.53 to 1.67	.11	7.64 to 7.78	.53
1.68 to 1.81	.12	7.79 to 7.92	.54
1.82 to 1.96	.13	7.93 to 8.07	.55
1.97 to 2.10	.14	8.08 to 8.21	.56
2.11 to 2.25	.15	8.22 to 8.36	.57
2.26 to 2.39	.16	8.37 to 8.50	.58
2.40 to 2.54	.17	8.51 to 8.65	.59
2.55 to 2.69	.18	8.66 to 8.80	.60
2.70 to 2.83	.19	8.81 to 8.94	.61
2.84 to 2.98	.20	8.95 to 9.09	.62
2.99 to 3.12	.21	9.10 to 9.23	.63
3.13 to 3.27	.22	9.24 to 9.38	.64
3.28 to 3.41	.23	9.39 to 9.52	.65
3.42 to 3.56	.24	9.53 to 9.67	.66
3.57 to 3.70	.25	9.68 to 9.81	.67
3.71 to 3.85	.26	9.82 to 9.96	.68
3.86 to 4.00	.27	9.97 to 10.10	.69
4.01 to 4.14	.28	Over \$10	.69*
4.15 to 4.29	.29	Over \$20	1.38*
4.30 to 4.43	.30	Over \$30	2.06*
4.44 to 4.58	.31	Over \$40	2.75*
4.59 to 4.72	.32	Over \$50	3.44*
4.73 to 4.87	.33	Over \$60	4.13*
4.88 to 5.01	.34	Over \$70	4.81*
5.02 to 5.16	.35	Over \$80	5.50*
5.17 to 5.30	.36	Over \$90	6.19*
5.31 to 5.45	.37	Over \$100	6.88*
5.46 to 5.60	.38	Over \$200	13.75*
5.61 to 5.74	.39	Over \$300	20.63*
5.75 to 5.89	.40	Over \$400	27.50*
5.90 to 6.03	.41	Over \$500	34.38*

NOTICE: The enclosed N.J. State Sales Tax Certificate of Authority (CA-1) is a permit to:

- Collect N.J. State Sales Tax
- Issue N.J. Resale Certificates (ST-3)
- Issue N.J. Exempt Use Certificates (ST-4)

Resale and Exempt Use Certificates can be found at: <http://www.nj.gov/treasury/taxation/pmtsale.shtml>
must have a valid N.J. Sales Tax Certificate to collect Sales Tax or issue certificates.

are not subject to collect N.J. Sales Tax but need to issue Resale or Exempt Use Certificates, you can request to be placed on a "Non-reporting Basis". To be placed on a "Non-reporting Basis" you must complete Form ST-6205. This form can be obtained by downloading it at: http://www.nj.gov/treasury/taxation/pdf/other_forms/sales/c6205st.pdf or by calling (609) 292-9292.

This Certificate of Authority (CA-1) must be displayed at your place of business.

STATE OF NEW JERSEY
Certificate of Authority

DIVISION OF TAXATION
TRENTON, N.J. 08646

The person, partnership or corporation named below is hereby authorized to collect:
NEW JERSEY SALES & USE TAX

pursuant to: N.J.S.A. 54:32B-1 ET SEQ.

This authorization is good ONLY for the named person at the location specified herein.
This authorization is null and void if any change of ownership or address is effected.

THE COMMUNITY HOSPITAL GROUP,
JOHN F KENNEDY MEDICAL CENTER
65 JAMES ST.
EDISON NJ 08820-3947

Tax Registration No.: XXX-XXX-101/000

Tax Effective Date: 07-01-07

Document Locator No.: B0000952576

Date Issued: 05-30-17

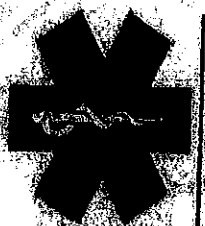
Acting Director, Division of Taxation

This Certificate is NOT assignable or transferable. It must be conspicuously displayed at above address.

CERT-1
03-17, D205848L

(See Reverse Side)

New Jersey Department of Health

New Jersey 

OFFICE OF EMERGENCY MEDICAL SERVICES

The New Jersey Department of Health - Office of Emergency Medical Services recognizes that the requirements for licensure as set forth at N.J.A.C. 8-40-1.1, et seq. and hereby grant licensure to:

**JFK Medical Center
308 Talmadge Rd
Edison, NJ 08817**

As a provider of the following services:

BLS/NAEMT/ICU/SCU

Provider ID: 1222059

Valid: 1/1/2021

Expiration: 12/31/2022

Terry Clancy, Ph.D., RN, NRP
Director, Office of Emergency Medical Services

Appendix 4

Leadership Resumes

Mark Bober

MHA, NRP, FPC, FACPE

2572 Balfrey Drive, Toms River, NJ 08753

732-642-9413 • mark.bober@hackensackmeridian.org

- Diverse experience as professional manager, coordinator and educator
 - Detail-Minded Clinician focused on providing exemplary patient care
- Project Manager with proven ability to analyze and improve healthcare systems

Director, JFK Emergency Medical Services JFK Medical Center, Edison, NJ

2011 - Present

- Provision of oversight, regulatory compliance and quality assurance for a department of 230+ EMS professionals
- EMS liaison to multiple hospital and network committees
- Joint Commission Readiness, including initial certification as the nation's 8th Comprehensive Stroke Center
- Oversight of EMS projects and new initiatives, including operations, communications, and education
- Responsibility for central region communications, dispatch, and transfers
- Department Oversight, Promoted from Clinical Manager and Assistant Director Positions
- Seven Year departmental expansion from 60 ALS providers to over 230 ALS, BLS and SCTU Providers

Flight Paramedic, MONOC Emergency Medical Services MONOC One, Ocean County Airport, South Toms River, NJ

2006 - 2018

- Began as Staff Paramedic in busy urban/suburban ALS/BLS system in northern NJ
- Promoted to Preceptor with primary responsibility of new hire/student training and orientation
- Promoted to Flight Paramedic, relocated to Medevac Base in southern NJ
- Flight team member with primary patient care responsibilities including scene and inter-facility air transport
- Project participant in CAMTS Accreditation
- Specialized training including basic aviation awareness, Crew Resource Management, and Water evacuation
- Community outreach through Public Relations missions

American Heart Association Instructor JFK Medical Center Training, Edison, NJ (to present) St Barnabas Training Center (to 2017)

2005 - Present

Raritan Bay Training Center, Perth Amboy, NJ (to 2016) Community Safety Consultants, Metuchen, NJ (to 2015) Life Support Training Center, Somerville, NJ (to 2013)

- EMS Instructor for AHA courses including Advanced Cardiac Life Support, Pediatric Advanced Life Support, CPR
- Pre-Hospital Trauma Life Support Instructor, The Difficult Airway Course EMS Instructor
- Adjunct Staff for EMT and Paramedic Training, Principles of Ethics and Personal Leadership Instructor

Paramedic, Somerset EMS Somerset Medical Center, Somerville, NJ

2008-2011

- Advanced Life support 911 Response Somerset County NJ
- Preceptor with primary responsibility of new hire/student training and orientation

- First Advanced Life Support Unit in NJ to administer Pre-Hospital Hypothermia Protocol

Operations Coordinator, Alert Ambulance Service Lakewood, NJ

2003 - 2006

- First EMS position as Basic Life Support, transport and 911 response
- Promoted to Trainer with responsibilities for new hire orientation
- Promoted to Field Supervisor with primary responsibility over daily operations
- Responsible for scheduling, discipline, and coordination between field employees and dispatch center
- Promoted to Operations Coordinator with primary responsibility over Field Supervisory Staff
- Trained in HR and Risk Management, Investigation of mvc-related insurance claims

RELATED WORK/LEADERSHIP EXPERIENCE

New Jersey Association of Paramedic Programs

2011 - Present

Membership Secretary

- Representing the interests of all Advanced Life Support Programs in NJ
- Responsible for making recommendations to National Training Organizations and State OEMS
- Organizer of "Leading Edge", NJ's only annual Advanced Life Support Conference (26th year)

New Jersey Medical Advisory Committee

2011 - Present

Representative Member, JFK EMS

- Advisory Committee to NJ OEMS and NJ Department of Health Commissioner

Speaking Engagements

NREMT Refresher Program, Somerset, NJ, October 2010 – Toxicology, A Modified Goldfrank "Sniff Bar"

NREMT Refresher Program, Plainfield NJ, November 2011 – Infection Control and the EMS Provider

JFK Stroke Conference, Edison, NJ, November 2012, 2013, 2014, 2015, 2016 – EMS and Stroke Systems of Care

NREMT Refresher Program, Perth Amboy, NJ, February 2013 – Seizure Patients and Atypical Presentations

NJ State OEMS Conference, Atlantic City, NJ, November 2013 – Best Practices in EMS Training and Orientation

Leading Edge 2014, 2016, Asbury Park, NJ – Science Update, EZ IO Vascular Access, 2015 AHA Updates and Review

NJ State OEMS Conference, Atlantic City, NJ, November 2014 – RSI in NJ by the Numbers

NJ State OEMS Conference, Atlantic City, NJ, November 2015 – Inter-hospital Collaboration and Process Improvement

NJ Emergency Nurses Conference, Atlantic City, NJ, March 2016 – High Acuity EMS/ED Collaboration

NJ State OEMS Conference, Atlantic City, NJ, November 2016 – Quality Care and EMS Evolution, 2015 AHA Review

NJ Emergency Nurses Conference, Atlantic City, NJ, March 2017 – Rapid Sequence Intubation in the Emergency Setting

Zoll Summit, Denver, CO, May, 2017 – The Rapid Emergency Medicine Score (REMS) and EMS, Five Ways to Improve UHU

NJ State OEMS Conference, Atlantic City, NJ, November 2017 – Managing the Millennial, Pro/Con EMS Evidence Debate

Zoll Summit, Denver, CO, May 2018 – EMS and the Opioid Crisis, Managing the Millennial Workforce

NJ State OEMS Conference, Atlantic City, NJ, October 2018 – Pro/Con EMS Evidence Debate

NJ Emergency Nurses Conference, Atlantic City, NJ, March 2019 – Streamlining Sepsis/ETCO2 Utilization

Publications and Abstracts

Article "Experts Propose Ways to Reduce Time in Treating Stroke" October 29, 2014, www.mycentraljersey.com

Abstract/Poster "The Neuro Transfer Process, Transforming JFK Into a Receiving Facility" October 2016, NECC

BLOG Article "Step One in Your Community's Continuum of Care" Zoll Pulse Blog, October 2017

Awards and Recognitions

Outstanding Provider of the Year - New Jersey Paramedic Association, 2008
Seven Commendations for Professionalism/Outstanding Patient Care – MONOC, 2006-2009
NJ's Outstanding EMS Agency – JFK EMS Two Time Recipient - 2013, 2017
Nominated for NJ's Outstanding EMS Educator 2013, 2015, 2017

EDUCATION

Master of Health Administration – 2016

The Ohio University, Athens, Ohio

Bachelor of Science, Psychology – 2003

Sociology Minor

The Pennsylvania State University, University Park, Pennsylvania

Paramedic Certification - 2006

Union County College, Plainfield, NJ

Instructor Certifications

American Heart Association (CPR, ACLS, ACLS-EP, PALS, PEARS)

Pre-hospital Trauma Life Support, NAEMT (PHTLS), Principles of Ethics and Personal Leadership, NAEMT (PEPL)

Professional Certifications

Fellow of the American College of Paramedic Executives

Six Sigma Process Improvement Certified Green Belt

IHI Fundamentals of Improvement and Model for Improvement Certificates

Flight Paramedic Certified (FP-C), BCCTCP, Critical Care Emergency Medical Technician-Paramedic Certified

New Jersey State Paramedic, MICP 3028, Nationally Registered Paramedic, NRP

Incident Command System (ICS 100, 200, 300), Basic Disaster Life Support (BDLS)

Fellow of the American College of Paramedic Executives

Advanced Burn Life Support (ABLS), Neonatal Resuscitation Program (NRP)

REFERENCES

Available Upon Request

John Iazzetta
10 Kingfisher Court
Jackson, New Jersey 08527

732-364-2856 ext. 140
John.Iazzetta@HMH.NJ.org

John Iazzetta, FACPE

Objective

Providing leadership and direction to more than 650 employees at one of New Jersey's premier Emergency Medical Services providers.

Experience

2019-Present

JFK UNIVERSITY MEDICAL CENTER EMS

Edison, NJ

Director of EMS Operations

- Oversee and direct JFK EMS's 911, NET, Communications and IT divisions
- Establish, track and maintain department key performance indicators
- Work closely with JFK EMS's Clinical, Specialty Care Transport and Administrative Services divisions to ensure department efficiency
- Collaborate with local and regional EMS providers, municipal leaders and other stakeholders to build and maintain productive relationships with JFK EMS
- Maintain situational awareness of industry trends and patterns to provide guidance to department, hospital and network leadership

2018-2019

ALERT AMBULANCE SERVICE, INC.

Lakewood, NJ

Senior Vice President & Chief Executive Officer

- Developed and implemented strategic vision and future direction in a constantly changing healthcare environment
- Oversaw all business activities to ensure results are consistent with overall mission
- Anticipated problems and provided solutions to ensure continued company health
- Maintained deep knowledge of markets and industry
- Collaborated and built relationships with internal and external stakeholders
- Provided guidance to Alert's Board of Directors

2016-2018

ALERT AMBULANCE SERVICE, INC.

Lakewood, NJ

Vice President & Chief Operating Officer

- Facilitated all aspects of the day-to-day operations
- Collaborated with senior managers and executives to craft short term solutions while keeping in line with long term goals
- Direct Report for 6 Department Directors
- Oversaw Lean Six-Sigma continuous quality improvement initiatives

2011-2016

ALERT AMBULANCE SERVICE, INC.

Lakewood, NJ

Director of Operations

- Oversaw SCT, BLS, MAVT, Communications, Fleet Division, Customer Service and Business Development divisions of a large private medical transportation company consisting of more than 300 employees and a fleet of over 110 vehicles conducting more than 100,000 patient transports annually
- Direct Report for 7 Operations Department Managers
- Drafted and maintained a >\$25 Million operating budget annually

2009-2011

MONOC EMS

Wall Township, NJ

ALS Coordinator

- Observed system performance and reported recommendations for improvement
- Direct Report for 4 Operations Managers
- Wrote and maintained four department line schedules on a monthly basis

2007-2009

MONOC EMS

Wall Township, NJ

Operations Manager

- Provided Shift Command to more than 40 field units at a time
- Provided continuous Medical Branch Incident Command at large scale incidents
- Conducted investigations
- Interviewed applicants

2006-2007

MONOC EMS

Wall Township, NJ

Field Supervisor

- Provided shift supervision to Basic and Advanced Life Support Units
- Provided initial Incident Command at large scale incidents

1999-2006

MONOC EMS

Wall Township, NJ

Staff Paramedic

- Provided advanced lifesaving medical attention to severely ill or injured patients scenes of pre-hospital emergencies

1996-1999

MONOC EMS

Wall Township, NJ

Communications Center Supervisor

- Oversaw Dispatchers and Call Takers during shift

- Oversaw efficient utilization of units throughout large system

1994-1996

MONOC EMS

Wall Township, NJ

911 Telecommunicator

- Answered and processed 9-1-1 emergency telephone calls
- Dispatched and tracked 30+ Emergency Medical Service Units simultaneously utilizing computer aided dispatch software to assign and track more than 300 requests for service each day

Education

American Public University

Charlottesville, WV

Bachelor of Business Administration

- Summa Cum Laude

Certifications

Fellow of the American College of Paramedic Executives, New Jersey Paramedic, Advanced Cardiac Life Support Instructor, Pediatric Advanced Life Support Provider, Advanced Treatment of Trauma Provider, Cardio Pulmonary Resuscitation Professional Provider, Homeland Security Exercise and Evaluation Coordinator, American Ambulance Association Ambulance Service Manager, Six Sigma Yellow Belt

Current Memberships

Board of Directors Medical Transportation Association of New Jersey, Payment Reform Committee American Ambulance Association, Membership Committee National EMS Management Association, Safety Committee and Specialty Care Transport Committee New Jersey Department of Health Office of Emergency Medical Services

Appendix 5

HMH JFK EMS Staffing Roster

Name	Department	Primary Job
Abel, Ronald	Advanced Life Support	Paramedic
Ackerman, Kristen	Advanced Life Support	Paramedic
Acquaro, Michael	Basic Life Support	EMT-911 Responder
Addie, Michelle	Specialty Care Transport	Registered Nurse Specialty Care
Aguirre, Marcelo	Advanced Life Support	Paramedic
Albaret, Mathieux	Advanced Life Support	Paramedic
Allegretta, Michael	Basic Life Support	EMT-911 Responder
Alston, Chayce	Basic Life Support	EMT-911 Responder
Alvarez, Paul	Specialty Care Transport	Registered Nurse Specialty Care
Anderson, William	Basic Life Support	EMT-911 Responder
Antonelli, Fred	Advanced Life Support	Paramedic
Atwa, Mohamed	Basic Life Support	EMT-911 Responder
Auger, Christopher	Basic Life Support	EMT-911 Responder
Avila, Estrella	Basic Life Support	EMT-911 Responder
Aviles, Fernando	Basic Life Support	EMT-911 Responder
Ayers, Sara	Basic Life Support	EMT-911 Responder
Banasz, Julie Ann	Specialty Care Transport	Registered Nurse Specialty Care
Barber, Charlene	Administrative	EMS Clinical Educator
Barbieri, Jennifer	Specialty Care Transport	Registered Nurse Specialty Care
Barrett, Lorraine	Advanced Life Support	Paramedic
Basso, Kaitlynn	Communications	EMS Dispatcher Emergency
Bauter, Robert	Administrative	Mgr, Clinical EMS
Beaton, Amanda	Basic Life Support	EMT-911 Responder
Beaton, Erin	Basic Life Support	EMT-911 Responder
Bellusci, Jasen	Basic Life Support	EMT-911 Responder
Bender, Robert	Basic Life Support	EMT-911 Responder
Bereheiko, Robert	Basic Life Support	EMT-911 Responder
Beresford, Johnathan	Supervisor	Sup, Emergency Medical Svcs
Beresford, William	Advanced Life Support	Paramedic
Bergacs, John	Specialty Care Transport	Registered Nurse Specialty Care
Bergen, John	Specialty Care Transport	Registered Nurse Specialty Care
Bernstein, Rena	Advanced Life Support	Paramedic
Berryman, William	Administrative	Sup, EMS Fleet
Betancourt, Alex	Advanced Life Support	Paramedic
Beyda, David	Basic Life Support	EMT-911 Responder
Bielak, Andrew	Advanced Life Support	Paramedic
Bigos, Samantha	Basic Life Support	EMT-911 Responder
Bigos, William	Advanced Life Support	Paramedic
Bloom, Joseph	Basic Life Support	EMT-911 Responder
Bober, Mark	Administrative	Director of EMS
Bonder, Brian	Supervisor	Lead EMS Technology
Bonin, Christopher	Advanced Life Support	Paramedic

Name	Department	Primary Job
Botts, Anthony	Advanced Life Support	Paramedic
Botts, Michael	Advanced Life Support	Paramedic
Bourlotos, Nickolas	Supervisor	Sup, Emergency Medical Svcs
Bowers, John	Advanced Life Support	Paramedic
Boyette, Christopher	Supervisor	Sup, Emergency Medical Svcs
Boyle, Patricia	Advanced Life Support	Paramedic
Braverman, Joseph	Advanced Life Support	Paramedic
Brown, Anna	Advanced Life Support	Paramedic
Brown, Joanna	Advanced Life Support	Paramedic
Buckridee, Elizabeth	Advanced Life Support	Paramedic
Burki, Mumtaz	Basic Life Support	EMT-911 Responder
Cackowski, Michael	Advanced Life Support	Paramedic
Callahan, Sheriann	Basic Life Support	EMT-911 Responder
Campana, Alicia	Advanced Life Support	Paramedic
Canals, Rosalyn	Communications	EMS Dispatcher Emergency
Capella, Brandon	Specialty Care Transport	Registered Nurse Specialty Care
Carnevale, Lindsey	Advanced Life Support	Paramedic
Carns, Allen	Advanced Life Support	Paramedic
Casa, Alexandra	Basic Life Support	EMT-911 Responder
Cassells, Susan	Advanced Life Support	Paramedic
Cattani, Krystal	Advanced Life Support	Paramedic
Cattano, Larry	Advanced Life Support	Paramedic
Celestin, Kessy	Basic Life Support	EMT-911 Responder
Cheatum, Joshua	Basic Life Support	EMT-911 Responder
Christensen, Jane	Advanced Life Support	Paramedic
Christian, Katherine	Supervisor	Sup, Emergency Medical Svcs
Church, Kayla	Basic Life Support	EMT-911 Responder
Clark, Delorfette	Advanced Life Support	Paramedic
Clawson, Rob	Advanced Life Support	Paramedic
Cogar, Elaine	Advanced Life Support	Paramedic
Cohen, Isaac	Advanced Life Support	Paramedic
Colatrella, Nicholas	Communications	EMS Dispatcher Emergency
Cole, Robyn	Specialty Care Transport	Registered Nurse Specialty Care
Coler, Frank	Basic Life Support	EMT-911 Responder
Coles, Sherilyn	Supervisor	Lead Clinical NETS
Collins, James	Basic Life Support	EMT-911 Responder
Conner, Mark	Specialty Care Transport	Registered Nurse Specialty Care
Contreras, Oscar	Basic Life Support	EMT-911 Responder
Corbin, Scott	Advanced Life Support	Paramedic
Cornejo, Ronald	Supervisor	Sup, Emergency Medical Svcs
Corson, Lori	Advanced Life Support	Paramedic
Coury Jr., Edward	Basic Life Support	EMT-911 Responder

Name	Department	Primary Job
Covington, Rashawn	Basic Life Support	EMT-911 Responder
Crede, Kit	Basic Life Support	EMT-911 Responder
Creighton, Krystal	Advanced Life Support	Paramedic
Crome, Micah	Basic Life Support	EMT-911 Responder
Cruz, Antonio	Advanced Life Support	Paramedic
Cuervo, Erika	Advanced Life Support	Paramedic
Cunning, Anthony	Specialty Care Transport	Registered Nurse Specialty Care
D'Angelo, Dino	Specialty Care Transport	Registered Nurse Specialty Care
Danback, Mathew	Basic Life Support	EMT-911 Responder
Davidson, Dana	Basic Life Support	EMT-911 Responder
Davis, Jeffrey	Specialty Care Transport	Registered Nurse Specialty Care
Davis, Justin	Administrative	Mgr, NETS Operations
De Carlo, Mary	Basic Life Support	EMT-911 Responder
Deak, Jr, Stephen	Supervisor	Sup, Emergency Medical Svcs
Dean, Cheryl	Specialty Care Transport	Registered Nurse Specialty Care
Dechellis, Jeff	Advanced Life Support	Paramedic
DeFranza, John	Communications	EMS Dispatcher Emergency
DeJong, Rebecca	Basic Life Support	EMT-911 Responder
DelloRusso, Cariel	Basic Life Support	EMT-911 Responder
Delorme, Bradley	Advanced Life Support	Paramedic
DeMasi, Erin	Advanced Life Support	Paramedic
Demeo, Dawn	Basic Life Support	EMT-911 Responder
DeNicola, Peter	Advanced Life Support	Paramedic
DePinto, Gianna	Basic Life Support	EMT-911 Responder
Devlin, Joseph	Advanced Life Support	Paramedic
Diaz, Cheryl	Basic Life Support	EMT-911 Responder
Diaz, Cristina	Basic Life Support	EMT-911 Responder
Dietler-Basta, Christine	Advanced Life Support	Paramedic
DiMartino, Mike	Specialty Care Transport	Registered Nurse Specialty Care
DiMeglio, Michael	Basic Life Support	EMT-911 Responder
Doherty, Dawn	Communications	EMS Dispatcher Emergency
Dolce, Michael	Basic Life Support	EMT-911 Responder
Dolch, Michael	Basic Life Support	EMT-911 Responder
Donnelly, Shaun	Advanced Life Support	Paramedic
Dooley, Colleen	Specialty Care Transport	Registered Nurse Specialty Care
Downing, Brian	Specialty Care Transport	Registered Nurse Specialty Care
Dudek, Peter	Basic Life Support	EMT-911 Responder
Dunham, Christina	Basic Life Support	EMT-911 Responder
Dunphy, Theresa	Specialty Care Transport	Registered Nurse Specialty Care
Dwight, David	Advanced Life Support	Paramedic
Dworsky, Peter	Advanced Life Support	Paramedic
Eastman, Gillian	Basic Life Support	EMT-911 Responder

Name	Department	Primary Job
Egnatovich, Jeffrey	Specialty Care Transport	Registered Nurse Specialty Care
Eichler, David	Basic Life Support	EMT-911 Responder
Eid, Andrea	Basic Life Support	EMT-911 Responder
Einhorn, Colleen	Communications	EMS Dispatcher Emergency
Elharfouche, Sasha	Basic Life Support	EMT-911 Responder
Elliott, Christopher	Basic Life Support	EMT-911 Responder
Eltouny, Patrick	Basic Life Support	EMT-911 Responder
Ent, Joseph	Supervisor	Sup, Emergency Medical Svcs
Erickson, Jeanette	Communications	EMS Dispatcher Emergency
Escobar, Johnatan	Advanced Life Support	Paramedic
Fazio, Christopher	Advanced Life Support	Paramedic
Felderman, Howard	Advanced Life Support	EMS Medical Director
Fernandez, Christopher	Advanced Life Support	Paramedic
Figueroa, Kimberly	Communications	EMS Dispatcher Emergency
Filippini, Albert	Advanced Life Support	Paramedic
Finn, John	Advanced Life Support	Paramedic
Fitzpatrick, Brian	Advanced Life Support	Paramedic
Flanagan, Michael	Advanced Life Support	Paramedic
Fletcher, Edward	Advanced Life Support	Paramedic
Focht, Marisa	Advanced Life Support	Paramedic
Freis, Kevin	Supervisor	Sup, Emergency Medical Svcs
Frigiola, Jennifer	Basic Life Support	EMT-911 Responder
Gaglianella, Mark	Basic Life Support	EMT-911 Responder
Gaines, Melissa	Advanced Life Support	Paramedic
Gallaway, Paul	Basic Life Support	EMT-911 Responder
Gallego, Fernando	Basic Life Support	EMT-911 Responder
Gallegos-Steele, Mark	Basic Life Support	EMT-911 Responder
Gann, Christopher	Advanced Life Support	Paramedic
Garcia, Isabel	Basic Life Support	EMT-911 Responder
Garris, Lisa	Advanced Life Support	Paramedic
Gass, Aron	Advanced Life Support	Paramedic
Gaudette, Daniel	Administrative	Dir, Specialty Care Transport
Geib, John	Supervisor	Sup, Emergency Medical Svcs
George, Geoffrey	Advanced Life Support	Paramedic
Gettis, Gary	Advanced Life Support	Paramedic
Giberson, Joseph	Advanced Life Support	Paramedic
Giersch, Frederick	Advanced Life Support	Paramedic
Gifford, Matthew	Basic Life Support	EMT-911 Responder
Gilgunn, Joseph	Basic Life Support	EMT-911 Responder
Gilmore, Matthew	Mobility Assistance Vehicle Operators	EMT-911 Responder
Gingrich, Jr., Brian	Basic Life Support	EMT-911 Responder
Gist Jr, Kenneth	Supervisor	Sup, Emergency Medical Svcs

Name	Department	Primary Job
Glagola, Tyler	Basic Life Support	EMT-911 Responder
Glazer, David	Administrative	Sup, NETS Operations
Glick, Ted	Basic Life Support	EMT-911 Responder
Gluck, Dominique	Communications	EMS Dispatcher Emergency
Golba-Norek, Michelle	Administrative	Dir, EMS Education
Golembeski, Alyssa	Basic Life Support	EMT-911 Responder
Gomes, Julia	Advanced Life Support	Paramedic
Gonzalez, Manuel	Basic Life Support	EMT-911 Responder
Gosai, Satyam	Basic Life Support	EMT-911 Responder
Gough, Ashley	Basic Life Support	EMT-911 Responder
Gough, Joseph	Basic Life Support	EMT-911 Responder
Goyal, Samir	Basic Life Support	EMT-911 Responder
Guerra, Christina	Administrative	Administrative Coordinator EMS
Guzman, Javier	Basic Life Support	EMT-911 Responder
Gymnich, Stephan	Specialty Care Transport	Registered Nurse Specialty Care
Hahn, Andrew	Communications	EMS Dispatcher Emergency
Halicki, Matthew	Specialty Care Transport	Registered Nurse Specialty Care
Hanlon, Luke	Basic Life Support	EMT-911 Responder
Hargain, Alexandra	Communications	EMS Dispatcher Emergency
Hausman, Daniel	Basic Life Support	EMT-911 Responder
Hay, Gilbert	Basic Life Support	EMT-911 Responder
Hearon, Rachael	Supervisor	Sup, Emergency Medical Svcs
Herka, Matthew	Basic Life Support	EMT-911 Responder
Hetzler, Kevin	Basic Life Support	EMT-911 Responder
Hicks, Christina	Specialty Care Transport	Registered Nurse Specialty Care
Hill, Lisa	Basic Life Support	EMT-911 Responder
Hillman, Bryce	Basic Life Support	EMT-911 Responder
Hills, Jerome	Basic Life Support	EMT-911 Responder
Hirsch, Monica	Specialty Care Transport	Registered Nurse Specialty Care
Hode, John	Advanced Life Support	Paramedic
Hoeft, Brian	Basic Life Support	EMT-911 Responder
Hoff, Cacheca	Advanced Life Support	Paramedic
Holland, Darrick	Advanced Life Support	Paramedic
Hollinger, Linda	Basic Life Support	EMT-911 Responder
Homza, Danielle	Supervisor	Sup, Emergency Medical Svcs
Hopler, Justin	Advanced Life Support	Paramedic
Hornik, Diane	Basic Life Support	EMT-911 Responder
Hornik, Steven	Basic Life Support	EMT-911 Responder
Hruby, Michael	Basic Life Support	EMT-911 Responder
Hrudowsky, Michael	Advanced Life Support	Paramedic
Hudson, Michael	Advanced Life Support	Paramedic
Husenica, Mike	Administrative	Mgr, EMS Budget

Name	Department	Primary Job
Iazzetta, John	Administrative	Dir, EMS Operations
Ihling, John	Basic Life Support	EMT-911 Responder
Infanti, Steven	Basic Life Support	EMT-911 Responder
Ippolito, Andrew	Basic Life Support	EMT-911 Responder
Ivashenko, David	Basic Life Support	EMT-911 Responder
Ivins-Schreiber, Lorre	Advanced Life Support	Paramedic
James, Elijah	Basic Life Support	EMT-911 Responder
Jasmin, Fritz	Basic Life Support	EMT-911 Responder
Jedonne, Frantz	Basic Life Support	EMT-911 Responder
Jeter, Khalinda	Basic Life Support	EMT-911 Responder
Jew, Timothy	Basic Life Support	EMT-911 Responder
Johnson, Tara	Advanced Life Support	Paramedic
Jones, Michael	Specialty Care Transport	Registered Nurse Specialty Care
Kachroo, Shreya	Basic Life Support	EMT-911 Responder
Kadakia, Dhwani	Communications	EMS Dispatcher Emergency
Kaplan, Michael	Specialty Care Transport	Registered Nurse Specialty Care
Kasperski, Christopher	Communications	EMS Dispatcher Emergency
Kausch, Richard	Advanced Life Support	Paramedic
Kay, Jacob	Basic Life Support	EMT-911 Responder
Kayser, Eric	Advanced Life Support	Paramedic
Kearstan, Autumn	Basic Life Support	EMT-911 Responder
Keene, Brian	Advanced Life Support	Paramedic
Kelper, Christopher	Advanced Life Support	Paramedic
Keller, Richard	Basic Life Support	EMT-911 Responder
Kelly, James	Advanced Life Support	Paramedic
Kennard, Richard	Advanced Life Support	Paramedic
Kershaw, Matthew	Communications	EMS Dispatcher Emergency
Kerzner, Ari	Basic Life Support	EMT-911 Responder
Ketterer, George	Advanced Life Support	Paramedic
Kichikov, Carmen	Specialty Care Transport	Registered Nurse Specialty Care
Kiefer, Matthew	Basic Life Support	EMT-911 Responder
Killjanski, Elaine	Advanced Life Support	Paramedic
Killian, Susan	Advanced Life Support	Paramedic
King, Kevin	Basic Life Support	EMT-911 Responder
Kirk, Melissa	Specialty Care Transport	Registered Nurse Specialty Care
Knott, Lydia	Advanced Life Support	Paramedic
Kobin, Thomas	Basic Life Support	EMT-911 Responder
Kolenovic, Refika	Basic Life Support	EMT-911 Responder
Kovalcik, Calum	Basic Life Support	EMT-911 Responder
Kovalcik, Stephen	Basic Life Support	EMT-911 Responder
Koven, Jonathan	Specialty Care Transport	Registered Nurse Specialty Care
Krajcik, Daniel	Basic Life Support	EMT-911 Responder

Name	Department	Primary Job
Kreyling, Arthur	Administrative	Emergency Preparedness Coordinator
Krott, Bradford	Advanced Life Support	Paramedic
Krupski, Stephen	Basic Life Support	EMT-911 Responder
Kuchen, Nichole	Basic Life Support	EMT-911 Responder
Kulesa, Julia	Advanced Life Support	Paramedic
Kunz-Cotroneo, Shannon	Advanced Life Support	Paramedic
La Coste, Christine	Basic Life Support	EMT-911 Responder
Lammer, Katelyn	Advanced Life Support	Paramedic
Latham, Robin	Basic Life Support	EMT-911 Responder
Lavin, Frederick	Specialty Care Transport	EMT-911 Responder
Lawrence, Jacqueline	Advanced Life Support	Paramedic
Laxer, Matthew	Basic Life Support	EMT-911 Responder
LeBaron, Katelyn	Basic Life Support	EMT-911 Responder
Lee, Samuel	Basic Life Support	EMT-911 Responder
Leonard, Jack	Basic Life Support	EMT-911 Responder
Lewinsky, Alexander	Administrative	Mgr, EMS Operations
Lewis, Brandon	Administrative	Sup, Clinical, EMS
Lewitter, Ari	Advanced Life Support	Paramedic
Lichtenstein, Colette	Basic Life Support	EMT-911 Responder
Lojewski, Dyan	Education	Training Center Educator
Lopes, Kristina	Basic Life Support	EMT-911 Responder
Lopes, Mario	Basic Life Support	EMT-911 Responder
Lopez, Ricardo	Advanced Life Support	Paramedic
Lotrowski, Eric	Basic Life Support	EMT-911 Responder
Lowe, Suzanne	Advanced Life Support	Paramedic
Lucas, Ryan	Basic Life Support	EMT-911 Responder
Lunde, Dennis	Advanced Life Support	Paramedic
Lush, Devin	Basic Life Support	EMT-911 Responder
Lustrino, Cynthia	Advanced Life Support	Paramedic
Lynch, Dennis	Basic Life Support	EMT-911 Responder
Mahoney, Caitlin	Specialty Care Transport	Registered Nurse Specialty Care
Majied, Rashad	Basic Life Support	EMT-911 Responder
Malekani, Christine	Basic Life Support	EMT-911 Responder
Malhotra, Raj	Basic Life Support	EMT-911 Responder
Malo, Chris	Communications	EMS Dispatcher Emergency
Mandac, Rafroby	Basic Life Support	EMT-911 Responder
Manfre, Joseph	Supervisor	Sup, Emergency Medical Svcs
Marcus, Philip	Basic Life Support	EMT-911 Responder
Marella, Michael	Basic Life Support	EMT-911 Responder
Marone, Stephanie	Basic Life Support	EMT-911 Responder
Marsh, Lance	Basic Life Support	EMT-911 Responder
Martin-Shepherd, Natalie	Advanced Life Support	Paramedic

Name	Department	Primary Job
Martin, James	Advanced Life Support	Paramedic
Martinez, Carlos	Basic Life Support	EMT-911 Responder
Martinez, Joel	Basic Life Support	EMT-911 Responder
Martinez, Martin	Basic Life Support	EMT-911 Responder
Martinho, Amanda	Communications	EMS Dispatcher Emergency
Martino, Adrianna	Advanced Life Support	Paramedic
Mastrocola, Jessica	Specialty Care Transport	Registered Nurse Specialty Care
Matecki, Andrew	Basic Life Support	EMT-911 Responder
Mathies, Michael	Specialty Care Transport	Registered Nurse Specialty Care
Mathis, Tyler	Basic Life Support	EMT-911 Responder
Matis, Donna	Basic Life Support	EMT-911 Responder
Mauro, Brian	Advanced Life Support	Paramedic
Mayer, Jonathan	Advanced Life Support	Paramedic
Mayer, Mark	Basic Life Support	EMT-911 Responder
Mayer, Peter	Advanced Life Support	Paramedic
Mazalewski, Lorraine	Advanced Life Support	Paramedic
Mazza, Kevin	Advanced Life Support	Paramedic
Mcallister, Kyle	Basic Life Support	EMT-911 Responder
McAlpine, Heather	Basic Life Support	EMT-911 Responder
McAuley, Patrick	Basic Life Support	EMT-911 Responder
McBride, Jamie	Specialty Care Transport	Registered Nurse Specialty Care
McBride, Jeff	Administrative	Sup, Clinical, EMS
McClellan, Matthew	Advanced Life Support	Paramedic
McConnon, Gene	Specialty Care Transport	Registered Nurse Specialty Care
McCord, Robert	Basic Life Support	EMT-911 Responder
Mcdonnell, Gerette	Basic Life Support	EMT-911 Responder
McKenna, Kevin	Advanced Life Support	Paramedic
McKeon, Jason	Basic Life Support	EMT-911 Responder
McLaughlin, Robert	Advanced Life Support	Paramedic
McMahon, Robert	Supervisor	Sup, Emergency Medical Svcs
Mcmaster, Laura	Basic Life Support	EMT-911 Responder
McNamara, Stephen	Specialty Care Transport	Registered Nurse Specialty Care
Meades, Vanessa	Advanced Life Support	Paramedic
Meahan, Ryan	Basic Life Support	EMT-911 Responder
Meccia, Nicholas	Specialty Care Transport	Registered Nurse Specialty Care
Meehan, John	Supervisor	Sup, Emergency Medical Svcs
Megill, Robert	Advanced Life Support	Paramedic
Meiers, Iryna	Basic Life Support	EMT-911 Responder
Merchant, Adrienne	Basic Life Support	EMT-911 Responder
Meyer, Ashley	Specialty Care Transport	Registered Nurse Specialty Care
Meyerink, Katherine	Specialty Care Transport	Registered Nurse Specialty Care
Mikita, Paul	Specialty Care Transport	Registered Nurse Specialty Care

Name	Department	Primary Job
Moke, Joshua	Supervisor	Sup, Emergency Medical Svcs
Monaghan, Ryan	Advanced Life Support	Paramedic
Monaghan, Sandra	Advanced Life Support	Paramedic
Mott, Evelyn	Basic Life Support	EMT-911 Responder
Motus, Walter	Basic Life Support	EMT-911 Responder
Movsik, Lawrence	Basic Life Support	EMT-911 Responder
Mrozek, Jakub	Administrative	Sup, EMS Communications, C
Muhammad, Ahmad	Basic Life Support	EMT-911 Responder
Murawski, Edward	Administrative	Mgr. EMS Communications
Murawski, Judith	Basic Life Support	EMT-911 Responder
Murawski, Mallorie	Basic Life Support	EMT-911 Responder
Murphy, Keri	Basic Life Support	EMT-911 Responder
Murphy, Richard	Basic Life Support	EMT-911 Responder
Myloie, Tyler	Specialty Care Transport	Registered Nurse Specialty Care
Naples, Richard	Basic Life Support	EMT-911 Responder
Napolitano, Brian	Administrative	SCTU Nurse Manager
Nash, Michael	Advanced Life Support	Paramedic
Nemeth, Beau	Supervisor	Sup, Emergency Medical Svcs
Newsom, Madilyn	Basic Life Support	EMT-911 Responder
Niech, Andrew	Advanced Life Support	Paramedic
Norek, Christopher	Advanced Life Support	Paramedic
Noriega, Ralph	Basic Life Support	EMT-911 Responder
Nowacki, Steven	Communications	EMS Dispatcher Emergency
O'Flaherty, Patrick	Advanced Life Support	Paramedic
O'Grady, Kevin	Advanced Life Support	Paramedic
O'Regan, Patrick	Basic Life Support	EMT-911 Responder
Oakes, Joseph	Basic Life Support	EMT-911 Responder
Odza, Aferdita	Basic Life Support	EMT-911 Responder
Oquendo, Daniel	Supervisor	Sup, Emergency Medical Svcs
Orlando, Brian	Administrative	Mgr, EMS Technology
Ortega, Edwin	Basic Life Support	EMT-911 Responder
Ortutay, Jason	Basic Life Support	EMT-911 Responder
Otarola, Jhon	Advanced Life Support	Paramedic
Ott, Kevin	Basic Life Support	EMT-911 Responder
Pacis, Glenn	Specialty Care Transport	Registered Nurse Specialty Care
Pagano, Christine	Advanced Life Support	Paramedic
Pagnotta, Thomas	Advanced Life Support	Paramedic
Paik, Steven	Basic Life Support	EMT-911 Responder
Pais, Philip	Basic Life Support	EMT-911 Responder
Palazzo, Andrew	Basic Life Support	EMT-911 Responder
Paniccioli, Christian	Basic Life Support	EMT-911 Responder
Pannullo, Richard	Basic Life Support	EMT-911 Responder

Name	Department	Primary Job
Panzarino, Joseph	Basic Life Support	EMT-911 Responder
Pappas, Joey	Basic Life Support	EMT-911 Responder
Pasichana, Melissa	Basic Life Support	EMT-911 Responder
Paskow, Jessica	Communications	EMS Dispatcher Emergency
Patel, Parth	Advanced Life Support	Paramedic
Patel, Viran	Advanced Life Support	Paramedic
Peaks, Hans	Basic Life Support	EMT-911 Responder
Pedicini, Geraldine	Administrative	Sup, EMS Customer Relations
Peralta, Jose	Basic Life Support	EMT-911 Responder
Pereira, Alan	Basic Life Support	EMT-911 Responder
Perlmutter, Andrew	Communications	EMS Dispatcher Emergency
Petras, Christian	Basic Life Support	EMT-911 Responder
Petrick, Dennis	Basic Life Support	EMT-911 Responder
Pinghlia, Ravinder	Basic Life Support	EMT-911 Responder
Pipoli, Justin	Advanced Life Support	Paramedic
Pirozzoli, Connor	Basic Life Support	EMT-911 Responder
Pisciotta, Adam	Basic Life Support	EMT-911 Responder
Pitzal, Ralph	Basic Life Support	EMT-911 Responder
Platt, Bryan	Advanced Life Support	Paramedic
Pluviose, Wedlyne	Basic Life Support	EMT-911 Responder
Polese, Kristine	Administrative	Administrative Coordinator
Polo, Dawn	Administrative	Dir, EMS Administrative Svcs
Portillo, Leiny	Basic Life Support	EMT-911 Responder
Powell, William	Communications	EMS Dispatcher Emergency
Powers, Kim	Advanced Life Support	Paramedic
Powers, Scott	Administrative	Mgr, EMS Logistics
Pritzker, Abraham	Advanced Life Support	Paramedic
Proano, Julio	Basic Life Support	EMT-911 Responder
Przywara, Linda	Supervisor	Sup, Emergency Medical Svcs
Quinlan, Darlene	Specialty Care Transport	Registered Nurse Specialty Care
Quinn, Jerry	Advanced Life Support	Paramedic
Quintana, Debbie	Administrative	Mgr, EMS Training Center
Rabinowitz, Irene	Basic Life Support	EMT-911 Responder
Rafferty, Kyle	Basic Life Support	EMT-911 Responder
Rallo, Richard	Supervisor	Sup, Emergency Medical Svcs
Ramekar, Rajat	Basic Life Support	EMT-911 Responder
Ramos, Robert	Basic Life Support	EMT-911 Responder
Ratcliffe, Richard	Specialty Care Transport	Registered Nurse Specialty Care
Reeve, John	Administrative	Mgr, EMS Customer Relations
Regan, Sean	Basic Life Support	EMT-911 Responder
Reid, Linda	Specialty Care Transport	Registered Nurse Specialty Care
Reilley, Daniel	Advanced Life Support	Paramedic

Name	Department	Primary Job
Reilley, Vanessa	Specialty Care Transport	Registered Nurse Specialty Care
Retamozo, Yuri	Basic Life Support	EMT-911 Responder
Reyes, Catherine	Basic Life Support	EMT-911 Responder
Rhode, Eric	Basic Life Support	EMT-911 Responder
Richards, Siobhan	Advanced Life Support	Paramedic
Richie, Nikolas	Basic Life Support	EMT-911 Responder
Rios, Christian	Basic Life Support	EMT-911 Responder
Rivera, Andrew	Advanced Life Support	Paramedic
Rivera, Janice	Basic Life Support	EMT-911 Responder
Rodriguez - Flores, Fabiola	Basic Life Support	EMT-911 Responder
Rodriguez, Luis	Basic Life Support	EMT-911 Responder
Rodriguez, Paul	Administrative	Dir, Specialty Care Transport
Roesinger, Marykatherine	Basic Life Support	EMT-911 Responder
Roman, Christian	Basic Life Support	EMT-911 Responder
Rosario, Jessey	Basic Life Support	EMT-911 Responder
Rose, Michala	Basic Life Support	EMT-911 Responder
Rosen, William	Advanced Life Support	Paramedic
Ross, Lissa	Advanced Life Support	Paramedic
Ruane, Alexander	Specialty Care Transport	Registered Nurse Specialty Care
Runyon, Lawrence	Advanced Life Support	Paramedic
Russell, Kristy	Basic Life Support	EMT-911 Responder
Ruth, Evan	Basic Life Support	EMT-911 Responder
Ryan, Christopher	Advanced Life Support	Paramedic
Ryan, Timothy	Basic Life Support	EMT-911 Responder
Saboya Rosales, Jose	Basic Life Support	EMT-911 Responder
Sacks , Tiffany	Advanced Life Support	Paramedic
Sacks, Eric	Communications	EMS Dispatcher Emergency
Sadek, Adnan	Basic Life Support	EMT-911 Responder
Salvador, Miguel	Basic Life Support	EMT-911 Responder
Sance, Bony	Basic Life Support	EMT-911 Responder
Sanders, Matthew	Advanced Life Support	Paramedic
Sands, Ryan	Basic Life Support	EMT-911 Responder
Sanon, Adleothard	Basic Life Support	EMT-911 Responder
Saul, Michael	Specialty Care Transport	Registered Nurse Specialty Care
Scalzo, Paul	Advanced Life Support	Paramedic
Scharnikow, Richard	Basic Life Support	EMT-911 Responder
Schenker, Alex	Basic Life Support	EMT-911 Responder
Schill III, Michael	Specialty Care Transport	Registered Nurse Specialty Care
Schlosser, Richard	Administrative	Mgr, Clinical EMS
Schmiedl, Janet	Communications	EMS Dispatcher Emergency
Schneider, Sheldon	Specialty Care Transport	Registered Nurse Specialty Care
Schwartz, Vincent	Advanced Life Support	Paramedic

Name	Department	Primary Job
Schwester Jr., Daniel	Advanced Life Support	Paramedic
Sepulveda, Angela	Basic Life Support	EMT-911 Responder
Serebrowski, Yaakov	Specialty Care Transport	Registered Nurse Specialty Care
Sevilla, Alexis	Specialty Care Transport	Registered Nurse Specialty Care
Sevilla, Cristian	Basic Life Support	EMT-911 Responder
Seyler, Megan	Advanced Life Support	Paramedic
Seyler, Michael	Supervisor	Sup, Emergency Medical Svcs
Shah, Aakash	Basic Life Support	EMT-911 Responder
Shanabrook, Heather	Specialty Care Transport	Registered Nurse Specialty Care
Sharpe, Christopher	Advanced Life Support	Paramedic
Sheehan, Michael	Basic Life Support	EMT-911 Responder
Shepherd, Phil	Supervisor	Sup, Emergency Medical Svcs
Shkarofsky, Efraim	Advanced Life Support	Paramedic
Shotwell, David	Advanced Life Support	Paramedic
Simko-Bednarski, Lucas	Specialty Care Transport	Registered Nurse Specialty Care
Sinka, Brian	Basic Life Support	EMT-911 Responder
Skarzynski, Glenn	Advanced Life Support	Paramedic
Slizewicz, Jr., Andrew	Basic Life Support	EMT-911 Responder
Smith, Allen	Advanced Life Support	Paramedic
Smith, Allen Michael	Basic Life Support	EMT-911 Responder
Smith, David	Specialty Care Transport	Registered Nurse Specialty Care
Smith, Thomas	Advanced Life Support	Paramedic
Soden, Craig	Supervisor	Sup, Emergency Medical Svcs
Sokolik, Allison	Basic Life Support	EMT-911 Responder
Sonner, John	Advanced Life Support	Paramedic
Sorge, Edward	Supervisor	Sup, Emergency Medical Svcs
Southard, Eric	Advanced Life Support	Paramedic
Spencer, Colton	Basic Life Support	EMT-911 Responder
Spinella, Michael	Basic Life Support	EMT-911 Responder
Sprance, Sean	Advanced Life Support	Paramedic
Stackhouse, Stephen	Basic Life Support	EMT-911 Responder
Staugaitis, Robert	Basic Life Support	EMT-911 Responder
Steussing, Ana	Specialty Care Transport	Registered Nurse Specialty Care
Stevens, Kalli	Communications	EMS Dispatcher Emergency
Strekman, Mitchell	Basic Life Support	EMT-911 Responder
Stroud, Charles	Advanced Life Support	Paramedic
Sturdivant, Timothy	Basic Life Support	EMT-911 Responder
Sudo, Christina	Basic Life Support	EMT-911 Responder
Sudul, Michelle	Basic Life Support	EMT-911 Responder
Sullivan, Kathleen	Specialty Care Transport	Registered Nurse Specialty Care
Sullivan, Timothy	Advanced Life Support	Paramedic
Surgent, Catherine	Advanced Life Support	Paramedic

Name	Department	Primary Job
Swords, Ian	Raritan Bay ALS	Paramedic
Takach, John	Basic Life Support	EMT-911 Responder
Tamargo, Armando	Basic Life Support	EMT-911 Responder
Tancredi, Rocco	Administrative	Mgr, EMS Operations
Taveras, Aaron	Basic Life Support	EMT-911 Responder
Taylor, Angela	Communications	EMS Dispatcher Emergency
Thomas, Ashley	Communications	EMS Dispatcher Emergency
Thor, Lee	Specialty Care Transport	Registered Nurse Specialty Care
Toia, Frank	Advanced Life Support	Paramedic
Tomasello, Michael	Advanced Life Support	Paramedic
Tomosky, Michael	Basic Life Support	EMT-911 Responder
Tondi, Amanda	Basic Life Support	EMT-911 Responder
Toomey, Kevin	Basic Life Support	EMT-911 Responder
Trapani, Anthony	Basic Life Support	EMT-911 Responder
Trivedi, Sushma	Specialty Care Transport	Registered Nurse Specialty Care
Trupkiewicz, Michael	Basic Life Support	EMT-911 Responder
Tully, Robert	Basic Life Support	EMT-911 Responder
Turgil, Eugene	Advanced Life Support	Paramedic
Udert, Roland	Basic Life Support	EMT-911 Responder
Ulmer, Carl	Advanced Life Support	Paramedic
Valente, Celia	Basic Life Support	EMT-911 Responder
Van Althuis, Kimberly	Advanced Life Support	Paramedic
Van Gaasbeck, David	Supervisor	Paramedic
Van Gaasbeck, Michael	Advanced Life Support	Paramedic
Van Wart, Andrew	Basic Life Support	EMT-911 Responder
VanWagner, Edward	Specialty Care Transport	Registered Nurse Specialty Care
Varca, Roseann	Communications	EMS Dispatcher Emergency
Vargas, Patrick	Basic Life Support	EMT-911 Responder
Vasquez, Alejandro	Basic Life Support	EMT-911 Responder
Vavrak, Martin	Basic Life Support	EMT-911 Responder
Vazquez, Melissa	Specialty Care Transport	Registered Nurse Specialty Care
Velez, Cathy	Emergency Department	EMT-911 Responder
Verzosa, Patrick	Basic Life Support	EMT-911 Responder
Vitale, Jay	Specialty Care Transport	Registered Nurse Specialty Care
Voeltzel, Rachel	Advanced Life Support	Paramedic
Voight, Cheryl	Basic Life Support	EMT-911 Responder
Vostrovsky, Ladislav	Specialty Care Transport	Registered Nurse Specialty Care
Wachlaczko, Daniel	Advanced Life Support	Paramedic
Wagner, Kevin	Advanced Life Support	Paramedic
Wallace, Brandon	Basic Life Support	EMT-911 Responder
Wallace, Cassandra	Basic Life Support	EMT-911 Responder
Wanamaker, Trisha	Administrative	Paramedic

Name	Department	Primary Job
Warren, Jonathan	Administrative	Sup, EMS Communications, S
Weber, Nicholas	Advanced Life Support	Paramedic
Weidele, John	Basic Life Support	EMT-911 Responder
Weis, Daniel	Basic Life Support	EMT-911 Responder
Welsh, Michael	Advanced Life Support	Paramedic
Whalen, Terence	Advanced Life Support	Paramedic
White jr, Willis	Basic Life Support	EMT-911 Responder
White, Micah	Communications	EMS Dispatcher Emergency
Wilde Jr., William	Basic Life Support	EMT-911 Responder
Willey, Brian	Advanced Life Support	Paramedic
Williams-Peters, Kim	Basic Life Support	EMT-911 Responder
Wilson, Abubakari	Basic Life Support	EMT-911 Responder
Wilson, Jr, Darryl	Basic Life Support	EMT-911 Responder
Wisniewski, John	Specialty Care Transport	Registered Nurse Specialty Care
Wohlgemuth, Courtney	Specialty Care Transport	Registered Nurse Specialty Care
Wolf, Timothy	Basic Life Support	EMT-911 Responder
Wong, Kok	Basic Life Support	EMT-911 Responder
Woodrow, Maura	Basic Life Support	EMT-911 Responder
Worsley, Amber	Basic Life Support	EMT-911 Responder
Wright, Deirdre	Advanced Life Support	Paramedic
Yates-Cocuzza, Nicholas	Basic Life Support	EMT-911 Responder
Yourstone, Samuel	Advanced Life Support	Paramedic
Yusah, Zainalabeedin	Basic Life Support	EMT-911 Responder
Zakarzewski, Kirk	Basic Life Support	EMT-911 Responder
Zarszynski, Dean	Specialty Care Transport	Registered Nurse Specialty Care
Zetino, Jorge	Basic Life Support	EMT-911 Responder
Zier, Barbra	Basic Life Support	EMT-911 Responder
Zinser, George	Administrative	Sup, EMS Technology
Zupan, Daniel	Basic Life Support	EMT-911 Responder

Appendix 6

Fleet Resources

Vehicle	Year Make	Model
101A Type I Response Vehicle	2001 Ford	F350 SD
113A Type I Response Vehicle	2013 Ford	F350 SD
116C Type I Response Vehicle	2016 Ford F-350 Diesel	Type I Ambulance
117C Type I Response Vehicle	2017 Ford F-450 Diesel	Type I Ambulance
1871 Type II Response Vehicle	2011 Freightliner	Sprinter
1875 Type II Response Vehicle	2011 Freightliner	Sprinter
210A Type II Response Vehicle	2010 Freightliner	Sprinter
211B Type II Response Vehicle	2011 Freightliner	Sprinter
213A Type II Response Vehicle	2013 Ford	E350
213C Type II Response Vehicle	2013 Ford	E350
213D Type II Response Vehicle	2013 Ford	E350
213E Type II Response Vehicle	2013 Ford	E350
213F Type II Response Vehicle	2013 Ford	E350
214B Type II Response Vehicle	2014 Ford	E350
214C Type II Response Vehicle	2014 Ford	E350
214D Type II Response Vehicle	2014 Ford	E350
214E Type II Response Vehicle	2014 Ford	E-350
214F Type II Response Vehicle	2014 Ford	E350
215A Type II Response Vehicle	2015 Ford	Transit 250
217C Type II Response Vehicle	2017 Ford	Transit 250
217D Type II Response Vehicle	2017 Ford	Transit 250
2906 Type III Response Vehicle	2012 Chevrolet	4500
303A Type III Response Vehicle	2003 Ford	E450
306B Type III Response Vehicle	2006 Ford	E450
307A Type III Response Vehicle	2007 Dodge	Sprinter 3500
308A Type III Response Vehicle	2008 Dodge	Sprinter 3500
315A Type III Response Vehicle	2015 Ford	E3250
315B Type III Response Vehicle	2015 Ford	E350
316A Type III Response Vehicle	2016 Ford	E350
316B Type III Response Vehicle	2016 Ford	E350
316D Type III Response Vehicle	2016 Ford	E450
316E Type III Response Vehicle	2016 Ford	E450
317B Type III Response Vehicle	2017 Ford	E350
317C Type III Response Vehicle	2017 Ford	E350
318A Type III Response Vehicle	2018 Ford	E350
318B Type III Response Vehicle	2018 Ford	E350
318C Type III Response Vehicle	2018 Ford	E350
319A Type III Response Vehicle	2019 Ford	E350
319B Type III Response Vehicle	2019 Ford	E350
319C Type III Response Vehicle	2019 Ford	E350
319E Type III Response Vehicle	2019 Ford	E-350
3877 Type II Response Vehicle	2013 Ford	E350
3913 Type I Response Vehicle	2013 Ford	F350 SD

Vehicle	Year Make	Model
4880 Type III Response Vehicle	2014 Ford	E350
4881 Type II Response Vehicle	2014 Ford	E350
4893 Type II Response Vehicle	2014 Ford	E350
4894 Type III Response Vehicle	2014 Ford	E350
509A Non-Emergent Support Vehicle	2009 Ford	Escape
509B Non-Emergent Support Vehicle	2009 Ford	Escape
511A Non-Emergent Support Vehicle	2011 Ford	Transit
5887 Type III Response Vehicle	2015 Ford	E350
5888 Type III Response Vehicle	2015 Ford	E350
5889 Type III Response Vehicle	2015 Ford	E350
5896 Type III Response Vehicle	2015 Ford	E350
600A Emergent Support Vehicle	2000 Ford	Excursion
616A Emergent Support Vehicle	2016 Ford	Explorer
616B Emergent Support Vehicle	2016 Ford	Explorer
6839 Type III Response Vehicle	2006 Freightliner	Sprinter 3500
6891 Type III Response Vehicle	2006 Ford	E350
6895 Type III Response Vehicle	2016 Ford	E350
6898 Type II Response Vehicle	2016 Ford	Transit 250
7902 Type III Response Vehicle	2017 Ford E-350 GAS	Ambulance
7903 Type III Response Vehicle	2017 Ford	E350
7904 Type III Response Vehicle	2017 Ford	E450
7907 Type II Response Vehicle	2017 Ford	Transit 250
7908 Type II Response Vehicle	2017 Ford	Transit 250
7911 Type III Response Vehicle	2017 Ford	E450
7914 Type III Response Vehicle	2017 Ford	E450
8915 Type III Response Vehicle	2018 Ford	E350
8916 Type III Response Vehicle	2018 Ford	E350
8917 Type III Response Vehicle	2018 Ford	E350
8918 Type III Response Vehicle	2018 Ford E-350 GAS	AMBULANCE
E- 2 Non-Emergent Support Vehicle	1997 Ford	Expedition
E- 6 Type III Response Vehicle	2011 Ford E-350 GAS	Ambulance
E- 7 Type III Response Vehicle	2011 Ford E-350 GAS	Ambulance
E- 8 Type III Response Vehicle	2002 Ford E-450	Ambulance
E-10 Type III Response Vehicle	2002 Ford E-450	Ambulance
E-11 Type III Response Vehicle	2001 Ford E450	Ambulance
E-17 Type III Response Vehicle	2014 Chevy G3500	Ambulance
E-19 Type III Response Vehicle	2010 Ford E-450 GAS	Ambulance
E-20 Type III Response Vehicle	2013 Ford E-450 GAS	Ambulance
E-21 Type III Response Vehicle	2014 Ford E-350 Gas	Ambulance
E-22 Type III Response Vehicle	2014 Ford E-350 Gas	Ambulance
E-23 Type III Response Vehicle	2014 Ford E-450 GAS	Ambulance
E-24 Type I Response Vehicle	2016 Ford F-450 Diesel	Type I Ambulance

Vehicle	Year Make	Model
E-25 Type I Response Vehicle	2016 Ford F-350 Diesel	Type I Ambulance
E-27 Type I Response Vehicle	2017 Ford F-450 Diesel	Type I Ambulance
E-28 Type I Response Vehicle	2017 Ford F-450 Diesel	Type I Ambulance
E-30 Type III Response Vehicle	2017 Ford F-450 Diesel	Type I Ambulance
E-31 Type III Response Vehicle	2011 Ford E350	Ambulance
E-32 Type III Response Vehicle	2013 Ford E350	Ambulance
E-33 Type III Response Vehicle	2014 Ford E350	Ambulance
E-34 Type III Response Vehicle	2017 Ford E450	Ambulance
E-35 Type I Response Vehicle	2019 Ford	E450 SD
E-36 Type I Response Vehicle	2019 Ford	E450 SD
E-37 Type I Response Vehicle	2019 Ford	F450 SD
E-38 Type I Response Vehicle	2019 Ford	F450 SD
E-39 Type I Response Vehicle	2019 Ford	F450 SD
E-40 Type I Response Vehicle	2019 Ford	E450 SD
E-41 Type I Response Vehicle	2019 Ford	F450 SD
E-42 Type I Response Vehicle	2019 Ford	F450 SD
E-43 Type I Response Vehicle	2019 Ford	F450 SD
E-44 Type I Response Vehicle	2019 Ford	F450 SD
E-45 Type I Response Vehicle	2019 Ford	F450 SD
E-46 Type I Response Vehicle	2019 Ford	F450 SD
E-47 Type I Response Vehicle	2019 Ford	F450 SD
E-48 Type I Response Vehicle	2019 Ford	F450 SD
E-49 Type I Response Vehicle	2019 Ford	F450 SD
FSU2 Emergent Support Vehicle	2002 Chevrolet	Trailblazer
FSU3 Non-Emergent Support Vehicle	2004 Chevrolet	Suburban
FSU6 Emergent Support Vehicle	2014 Chevrolet	Tahoe
FSU7 Non-Emergent Support Vehicle	2016 Ford	F350
FSU8 Non-Emergent Support Vehicle	2017 Ford	Escape
M-1 Emergent Support Vehicle	2019 Chevrolet	Tahoe
M-15 Emergent Support Vehicle	2009 Chevy	Suburban
M-16 Emergent Support Vehicle	2009 Chevy	Suburban
M-17 Emergent Support Vehicle	2011 Chevrolet	Suburban
M-18 Emergent Support Vehicle	2013 GMC	Yukon XL
M-19 Emergent Support Vehicle	2013 GMC	Yukon XL
M-20 Emergent Support Vehicle	2015 Chevy	Suburban
P-24 Emergent Support Vehicle	2004 GMC	Yukon XL
SP-1 Emergent Support Vehicle	2003 Trailer	Trailer



TOWNSHIP OF PISCATAWAY
MIDDLESEX COUNTY
NEW JERSEY

FAIR AND OPEN SOLICITATION OF REQUEST FOR PROPOSAL
FOR:

"AMBULANCE SERVICES

BRIAN WAHLER, MAYOR

PISCATAWAY TOWNSHIP COUNCIL

KAPIL K. SHAH, COUNCIL PRESIDENT

MICHELE LOMBARDI, COUNCIL VICE PRESIDENT

CHANELLE MCCULLUM

GABRIELLE CAHILL

JAMES BULLARD

STEVE D. CAHN

FRANK UHRIN

BUSINESS ADMINISTRATOR

TIMOTHY J. DACEY

TOWNSHIP CLERK

MELISSA A. SEADER

TITLE: AMBULANCE SERVICES

RFP DATE: THURSDAY, JULY 8, 2021 AT 2:00 PM

NAME: HMH Hospitals Corporation d/b/a JFK University Medical Center

ADDRESS: 65 James Street

CITY, STATE, ZIP: Edison, NJ 08820

TEL. NO. 732-321-7700

E-Mail address: Mark.Bober@hmhn.org

NOTICE TO BIDDERS

TOWNSHIP OF PISCATAWAY, MIDDLESEX COUNTY, NEW JERSEY FAIR AND OPEN REQUEST FOR PROPOSALS AMBULANCE SERVICES

Sealed Proposals will be received by the Township Purchasing Agent, or designated representative, for the Township of Piscataway, in the County of Middlesex, State of New Jersey on **Thursday, JULY 8, 2021 at 2 p.m.** prevailing time, outside in the Municipal Building, 455 Hoes Lane, Piscataway, NJ 08854, then opened and received for completeness for the following:

"AMBULANCE SERVICES"

No proposals will be accepted after that time and date, and any proposals received after such time and date will be returned unopened.

The Township of Piscataway is requesting proposals from qualified service providers in accordance with the specifications set forth by the Township.

Standardized submission requirements and selection criteria are available on the Piscataway Township website –<http://bids.piscatawaynj.org/> under EGov in the tab marked "RFP Notices, Requests for Proposals." **SHOULD THERE BE AN ISSUE WITH THE TOWNSHIP'S BID WEBSITE: Only** If the Township's Bid Website is not in operational, you may obtain the whole bid packet in a FLASH DRIVE by calling the Purchasing Agent @ 732-562-2321 and making arrangement to pick up the Bid Flash Drive. A Fee will be \$25.00 for the Flash Drive. Only a Check will be acceptable made out to the: "TOWNSHIP OF PISCATAWAY".

Proposals must be made on standard proposal form, be enclosed in a sealed package bearing the name and address of bidder and clearly marked indicating the professional service on the outside of the package and delivered to the Township Purchasing office, 455 Hoes Lane, Piscataway, NJ 08854 during regular business hours, 8:30 am to 12:20 pm and 1:30 pm to 4:30 pm., Monday through Friday, excluding holidays. Bidders must call Purchasing office 732-562-2321 to drop off the sealed RFP. *Please be advised that the municipal building is closed daily between 12:20 PM and 1:30 PM.*

QUESTIONS & ANSWERS DUE DATE: JUNE 28, 2021 @12:00 NOON.

Purchasing@piscatawaynj.org

Addendum may be downloaded from the Township website <http://bids.piscatawaynj.org/>

Only: IF THERE SHOULD BE AN ISSUE WITH THE TOWNSHIP'S BID WEBSITE ANY ADDENDUMS WILL BE E-MAILED.) 732-562-2321)

Due to the COVID 19: To drop off your Sealed Proposal please, call Purchasing @ 732-562-2321. Purchasing will be accepting the sealed proposals outside in front of the municipal building.

(1) Bid Packet marked "ORIGINAL" (1) Photo Copy of the Original marked "TRUE COPY"
RFP Title Name shall be on the outside of the envelope.

RFP'S can be hand delivered to the Municipal Building by calling the Purchasing Agent in Purchasing@732-562-2321.

If using an outside delivery and/or messenger service (i.e.) Sealed Proposal can be hand Delivered by calling Purchasing @ 732-562-2321 .Federal Express, UPS, etc.), please note the following: **The Township will not be responsible for deliveries made prior to or after normal business hours, or to any other office, or for the failure of a bidder to affix the label provided with the bid package on the courier envelope.** Name of Bid must appear on the Outside of the FEDEX /UPS envelope. Your Company Name must appear on the Outside of the envelope.

All professional service contractors are required to comply with the requirements of N.J.S.A. 52:32-44 (Business Registration of Public Contractors), N.J.S.A. 10:5-31 et seq. and N.J.A.C. 17:27 et seq. (Contract Compliance and Equal Employment Opportunities in Public Contracts).

Submissions by Corporations and Partnerships shall include a completed Disclosure of Ownership from (N.J.S.A. 52:25-24.2) and shall include a completed Non-Collusion Affidavit.

The Township reserves the right to reject any or all submissions due to any defects or waive informalities and accept any submissions that in their judgment will be in the best interest of the Township. Division of Purchasing

RFP

**TOWNSHIP OF PISCATAWAY: AMBULANCE SERVICES FOR THE
TOWNSHIP OF PISCATAWAY.'**

PRE-BID Conference / N/A

Bidder's Electronic Question Due Date: JUNE 28, 2021@ 12:00 NOON.

To: purchaing@piscatawaynj.rog

Bid Submission Due Date: JULY 8, 2021 @ 2 PM

Due to the COVID 19: To drop off your Sealed Proposal please, call Purchasing @ 732-562-2321. Purchasing will be accepting the sealed proposals outside in front of the municipal building.

REQUIRED: (1) RFP Packet Clearly Marked "ORIGINAL", Documents all filled out & Signed in Blue Ink.

REQUIRED: (1) a Photo Copy of the Original RFP Clearly Marked "TRUE COPY"

(No original documents in the true copy.)

RFP

THE TOWNSHIP OF PISCATAWAY



INSTRUCTIONS

Pages 1-13



MARIA E. VALENTE-CAEMMERER

Purchasing Agent

TOWNSHIP OF PISCATAWAY

**INFORMATION FOR AMBULANCE SERVICES SOLICITATION QUALIFICATIONS
AND RATES FOR: 2021-2026**
(FAIR & OPEN PUBLIC SOLICITATION PROCESS)

1.1 RECEIPT AND OPENING OF SUBMISSIONS

1.1.1 OWNER AND PROJECT

The Township of Piscataway, Middlesex County, New Jersey (hereinafter called the "OWNER") invites submissions for the service(s) mentioned in the Public Notice for Professional Services Qualifications and Rates for 2019.

1.1.2 TIME AND PLACE OF SUBMISSION OPENINGS

Purchasing Agent and/or her designated representative will receive submissions at the time and place mentioned in the Public Notice for Solicitation, and at such time and place will be publicly opened and read aloud.

1.1.3 SUBMISSIONS NOT IN COMPLIANCE

The OWNER may waive any informality or reject any and/or all submissions, in accordance with the *Fair and Open Public Solicitation Process for EMS Service(s)* pursuant to P.L. 2004, c. 19 (N.J.S.A. 19:44A-20.4 et seq.)

1.1.4 WITHDRAWING SUBMISSIONS

Submissions forwarded to the Township Purchasing Agent and/or her designated representative before the time of opening of submissions may be withdrawn upon written application of the professional services entity who shall be required to produce evidence showing that they are or they represents the principal or principals involved in the submission. Submissions may not be withdrawn within twenty-four (24) hours of the stipulated time of opening of submissions.

1.2 QUALIFICATIONS OF PROFESSIONAL SERVICES ENTITIES

1.2.1 INDIVIDUALS PERFORMING TASKS

Name and roles of the individuals who will perform the tasks and descriptions of their education and experience similar to the services contained herein.

1.2.2 PAST PERFORMANCE

Documented past performance of same and/or similar service.

1.2.3 REFERENCES

References and record of success of same or similar service.

1.2.4 DESCRIPTION OF ABILITIES

Description of ability to provide the services in a timely fashion (including staffing, familiarity and location of key staff).

1.2.5 COST DETAILS

If applicable, cost details including the hourly rates of each of the individuals who will be performing services and all expense.

1.2.6 TECHNICAL PROCESS AND EQUIPMENT

Description of technical process and equipment used in performing the task(s).

1.3 PREPARATION OF SUBMISSIONS

1.3.1 COMPLETION OF SUBMISSIONS

Each submission must be provided on a Standardized Submission Form as supplied in the submission package and signed by the Ambulance Services for the Township of Piscataway or principal thereof and shall contain the name, address, and telephone number of the Ambulance Services for the Township of Piscataway. All prices and amounts must be written in Blue Ink or preferably typewritten. Each signatory to the submission must initial all erasures or corrections.

Each submission shall be contained in a sealed envelope addressed to: Township Purchasing Agent, Township of Piscataway, 455 Hoes Lane, Piscataway, NJ 08854 and said envelope shall specify the Appointment Title Ambulance Service for the Township of Piscataway, which the submission is provided. The submission is to be clearly marked "(AMBULANCE SERVICES) -- Sealed Submission Enclosed" (- sealed submission enclosed) and must be delivered at the place and time required or mailed so as to be received prior to the opening time set in the advertisement. Submissions received after the hour herein named or in unsealed envelopes shall not be considered.

All bids must be delivered to the Township Purchasing Office at the above address during normal business hours, 8:30 AM to 12:20 PM and 1:30 PM to 4:30 PM, Monday through Friday. We will not accept bid packages on weekday holidays when the Township Purchasing Office is closed. NO other office is authorized to accept bids. Please be advised that the municipal building is closed daily between 12:20 PM and 1:30 PM. Bids can be hand delivered by calling the Purchasing office at: 732-562-2321. If using an outside delivery and/or messenger service (i.e. Federal Express, UPS, etc.), please note the following: The Township

will not be responsible for deliveries made prior to or after normal business hours, or to any other office.

The Owner will not be responsible for submissions forwarded through the U.S. Mail or any delivery service if lost in transit at any time before submission opening, or if hand-delivered to incorrect location.

The submission shall be accompanied by (1) a Non-Collusion Affidavit, (2) a Disclosure of Ownership Form, (3) an Insurance Requirement Acknowledgement Form, (4) a Mandatory Equal Employment Opportunity Notice Acknowledgement, (5) a copy of the applicable Business Registration Certificate, (6) EMS Services for the Township of Piscataway Entity Information Form, (7) a Qualifications Submission, and (8) an Acknowledgement of Corrections, Additions or Deletions Form, (9) Certificate of employee, (10) Hold Harmless form, (11) Plan and experience form, (12) False Statement, (13) ADA False Statement, (14) Play to Play form, (15) Entity Submission form, (16) Post Contract award form, (17) Plan & Experience form and all forms listed above, and all the required forms on Check List (shall be completed in their entirety.

1.3.2 ERRORS IN SUBMISSIONS

If applicable, in the event there is a discrepancy between the unit prices and the extended totals, the unit prices shall govern or if between the correct sum of the extended totals and the total submission submitted, the correct sum shall govern. Amounts written in words shall govern over the amounts written in numerals.

1.4 TIME FOR AWARD OF CONTRACT

The contracting unit shall award the contract or reject all submissions for annual appointments within such time as may be specified in the invitation for submission, but in no case more than 60 days, except that the submissions of any EMS services entities who consent thereto may, at the request of the contracting unit, be held for consideration for such longer period as may be agreed.

Those who submit for "AMBULANCE SERVICES for the Township of Piscataway. Ambulance Services for Township of Piscataway from September 5, 2021 thru September 6, 2026. Contractor must maintain their proposed rates for any contract awarded in Sept 5, 2021 thru September 6, 2026. Contracts will be awarded after a specific AMBULANCE SERVICES Services for the Township of Piscataway proposal is provided and approved.

The award of the Contract for this AMBULANCE SERVICES will not be made unless the Township's Chief Financial Officer has certified the necessary funds in a lawful manner.

1.5 MODIFICATIONS OF SUBMISSIONS

Any Ambulance Services entity may modify his/her submission by mail, courier or hand delivery at any time prior to the scheduled closing time for receipt of submissions. The OWNER, prior to the closing time, must receive such communication. The communication should not reveal the submission price but should provide the addition to or subtraction from or other modification so that the OWNER will not know the final price(s) or term(s) until the sealed submission is opened.

1.6. MULTIPLE SUBMISSIONS NOT ALLOWED

More than one submission from an individual, a firm or partnership, a corporation or association of principals under the same or different names shall not be considered.

1.6.2 UNBALANCED SUBMISSIONS

Submissions, which are obviously unbalanced, may be rejected at the option of the OWNER.

1.6.3 RIGHT TO REJECT SUBMISSIONS

REJECTION OF PROPOSALS

RFPs shall be rejected in accordance with N.J.S.A. 40A:11-13.2. RFPs shall also be rejected in accordance with the Checklist of Required Documents and for any of the following reasons:

1. If more than one proposal is received from an individual, firm or partnership, corporation or association under the same name for the same position;
2. Multiple submissions from an agent representing competing applicants; or
3. The RFP is inappropriately unbalanced; or
4. The Applicant is determined to possess, pursuant to N.J.S.A. 40A:11-4b, Prior Negative Experience; or,
5. If the Successful Applicant fails to enter into a contract within 21 days of the resolution, Sundays and holidays excepted, or as otherwise agreed upon by the parties to the contract.

The Township reserves the right to reject RFPs and to waive any minor informality in any RFP should it be deemed in the best interest of the Township to do so in accordance with N.J.S.A. 40A:11-13.2.

1.6.4 METHOD OF AWARD OF SUBMISSIONS

The right is reserved by the Township of Piscataway to award submissions on a "service by service" basis, "per project" basis, in part or in whole as determined by the Owner. By Criteria process.

Criteria

EVALUATION CRITERIA OF PROPOSALS

Evaluation criteria utilized in assessing the proposals received shall include, but not be limited to, the following:

Technical

Acceptance of the Conditions: Respondent should indicate acceptance of terms and conditions and/or provide details of their methodology to comply with each item of this RFP especially including:

- Response Times
- Availability of Secondary Ambulance
- Presents clear, complete statement of work and demonstrates an understanding of all tasks accomplished.....50 points

Management

Bidder Qualifications: This criterion will measure the ability of the prospective Provider to successfully complete the contract as required

- Proposer's experience providing Emergency Medical Services to municipalities similar to Piscataway Township
- Proposer's overall experience in providing Emergency Medical Services
- The experience and certification of operation level personnel employed by proposer, who will service this contract.....50 points

The detailed criteria along with contract requirements is used in the selection process of finding the most experienced and cost effective EMS Services for the Township of Piscataway.

1.6.5 RIGHT TO WAIVE INFORMALITIES RESERVED

The owner expressly reserves the right to waive any informality in any submission, and to accept the submission, which in the OWNER'S judgment serves its best interests.

1.7 SERVICES ENTITY REFERRED TO LAWS

The attention of the professional services entity is especially directed to the provisions of Federal, State, County and Local Government statutes and regulations that may apply to the work.

1.8 PAYMENT

Generally, checks are processed by the Township of Piscataway within 30 days of invoicing. It is necessary that the approved signed vouchers be accompanied by an invoice and be submitted in advance. Payment Schedule and a list of Township holidays will be attached to the Executed Contract.

1.9 TRANSITIONAL PERIOD

In the event that a new contract has not been awarded prior to the contract expiration date, it shall be incumbent upon the professional services entity to continue the contract under the same terms and conditions until a new contract(s) can be completely operational. At no time shall this transition period extend more than ninety (90) days beyond the expiration date of the contract.

1.10 POLITICAL CONTRIBUTIONS

Pay-to-Play Disclosure

Business entities are advised of their responsibility to file an annual disclosure statement of political contributions with the New Jersey Election Law Enforcement Commission (ELEC) pursuant to N.J.S.A. 19:44A-20.27 if they receive contracts in excess of \$50,000 from public entities in a calendar year.

Business entities are responsible for determining if filing is necessary. Additional information on this requirement is available from ELEC at 888-313-3532 or at www.elec.state.nj.us.

1.11 STATE COMPTROLLER REQUIREMENTS

In accordance with N.J.A.C. 17:44-2.2 the Contractor/Vendor shall maintain all documentation related to products, transactions and/or services under this contract for a period of five years from the date of final payment. Such records shall be made available to the New Jersey Office of the State Comptroller.

1.12 FACSIMILE DOCUMENTS PROVIDED IN A SUBMISSION

Under no circumstances, on submission documents requiring authorized signatures, will the OWNER accept documents provided through facsimile machines.

1.13 CONTRACT COMPLIANCE AND EQUAL EMPLOYMENT OPPORTUNITY IN PUBLIC CONTRACTS

Goods, Professional Services and general services contracts, entities are required to comply with the requirements of N.J.S.A. 10:5-31 et seq. and N.J.A.C. 17:27 et seq.

1.14 NOTIFICATION OF AWARD

1. Upon the adoption of a Resolution by the Township awarding the contract, two (2) contracts will be forwarded to the successful Applicant with a copy of the approving Resolution. The Applicant shall return two (2) signed copy of the contract to Purchasing within ten (10) days of the date of the notice of award of the contract.
2. No Resolution of Award will become binding on the Township before the contract documents have been fully executed by all parties and all requirements of the Checklist of Required Documents have been met.
3. Should the successful Applicant fail to execute the contract within ten (10) days of notification of award, the Township will be free to award the contract to another Applicant.
4. Payment Schedule and a list of Township holidays will be attached to the Executed Contract.

1.15 TAXPAYER IDENTIFICATION

A U.S. taxpayer identification number (TIN), W-9 Form, shall be submitted with the FRP.

1.16 GENERAL REQUIREMENTS/INFORMATION

The professional services entity shall guarantee any or all material and services supplied under these specifications. Defective or inferior items shall be replaced at the expense of the professional services entity.

It is understood by the EMS Company Services entity that this submission is provided on the basis of standardized submission requirements prepared by Township of Piscataway and the fact that any EMS Company Services entity is not familiar with these standardized submission requirements or conditions will not be accepted as an excuse.

NO MINIMUM PAYMENT IS IMPLIED OR GUARANTEED.

Township of Piscataway reserves the right to cancel any contract entered into upon thirty (30) days written notice.

1.18 BID GUARANTY

Bidder shall submit with the bid a certified check or bid bond in the amount of ten percent (10%) of the total price bid, but not in excess of \$20,000.00, payable unconditionally to the Township of Piscataway. When submitting a Bid Bond, it shall contain Power of Attorney for full amount of Bid bond from a surety company authorized to do business in the State of New Jersey and acceptable to the Township of Piscataway. The check or bond of the unsuccessful bidder(s) shall be returned as prescribed by law. The check or bond of the bidder to whom the contract is awarded shall be retained until a contract is executed and the required performance bond or other security is submitted. The check or bond of the successful bidder shall be forfeited if the bidder fails to enter into a contract pursuant to N.J.S.A. 40A:11-21. FAILURE TO SUBMIT THIS SHALL BE CAUSE FOR REJECTION OF THE BID. BIDDER MUST USE TOWNSHIP BID BOND FORM.

****AIA-** Document will **NOT** be accepted by The Township. Bidders must use Township Bid Bond Form in the bid.

CONSENT OF SURETY

Bidder shall submit with the bid a Certificate (Consent of Surety) with Power of Attorney for full amount of bid price from a Surety Company authorized to do business in the State of New Jersey and acceptable to the Township of Piscataway stating that it will provide said bidder with a Performance Bond in the full amount of the bid. This certificate shall be obtained in order to confirm that the bidder to whom the contract is awarded will furnish Performance and Payment Bonds from an acceptable surety company on behalf of said bidder, any or all subcontractors or by each respective subcontractor or by any combination thereof which results in performance security equal to the total amount of the contract, pursuant to N.J.S.A. 40A:11-22. FAILURE TO SUBMIT THIS SHALL BE CAUSE FOR REJECTION OF THE BID.

EXHIBIT A

MANDATORY EQUAL EMPLOYMENT OPPORTUNITY LANGUAGE N.J.S.A. 10:5-31 et seq. and N.J.A.C. 17:27 et seq.

GOODS, PROFESSIONAL SERVICES AND GENERAL SERVICE CONTRACTS

During the performance of this contract, the contractor agrees as follows:

The contractor or subcontractor, where applicable, will not discriminate against any employee or applicant for employment because of age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, or sex. Except with respect to affectional or sexual orientation, the contractor will take affirmative action to ensure that such applicants are recruited and employed, and that employees are treated during employment, without regard to their age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, or sex. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the Public Agency Compliance Officer setting forth provisions of this non-discrimination clause.

The contractor or subcontractor, where applicable will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation or sex.

The contractor or subcontractor, where applicable, will send to each labor union or representative or workers with which it has a collective bargaining agreement or other contract or understanding, a notice, to be provided by the agency contracting officer advising the labor union or workers' representative of the contractor's commitments under this act and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

The contractor or subcontractor, where applicable, agrees to comply with any regulations promulgated by the Treasurer pursuant to N.J.S.A. 10:5-31 et seq., as amended and supplemented from time to time and the Americans with Disabilities Act.

The contractor or subcontractor agrees to attempt in good faith to employ minority and female workers consistent with the applicable county employment goals established in accordance with N.J.A.C. 17:27-5.2, or a binding determination of the applicable county employment goals determined by the Division, pursuant to N.J.A.C. 17:27-5.2.

The contractor or subcontractor agrees to inform in writing its appropriate recruitment agencies including, but not limited to, employment agencies, placement bureaus, colleges, universities, labor unions, that it does not discriminate on the basis of age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, or sex, and that it will discontinue the use of any recruitment agency which engages in direct or indirect discriminatory practices.

The contractor or subcontractor agrees to revise any of its testing procedures, if necessary, to assure that all personnel testing conforms with the principles of job-related testing, as established by the statutes and court decisions of the State of New Jersey and as established by applicable Federal law and applicable Federal court decisions.

In conforming with applicable employment goals, the contractor or subcontractor agrees to review all procedures relating to transfer, upgrading, downgrading and layoff to ensure that all such actions are taken without regard to age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, or sex, consistent with the statutes and court decisions of the State of New Jersey, and applicable Federal law and applicable Federal court decisions.

The contractor shall submit to the public agency, after notification of award but prior to execution of a goods and services contract, one of the following three documents:

Letter of Federal Affirmative Action Plan Approval

Certificate of Employee Information Report

Employee Information Report Form AA302

The contractor and its subcontractor shall furnish such reports or other documents to the Division of Contract Compliance & EEO as may be requested by the Division from time to time in order to carry out the purposes of these regulations, and public agencies shall furnish such information as may be requested by the Division of Contract Compliance & EEO for conducting a compliance investigation pursuant to Subchapter 10 of the Administrative Code at N.J.A.C. 17:27.

ATTENTION ALL PROFESSIONAL SERVICE ENTITIES

On June 29, 2004, Governor McGreevy signed P.L. 2004, c.57, Business Registration of Contractors with Government Agencies, into law. Effective September 1, 2004, all business organizations that do business with a local contracting agency (i.e. Borough of Hampton) are required to be registered with the State of New Jersey, Department of Treasury, Division of Revenue, and provide proof of that registration to the contracting agency before the contracting agency may enter into a contract with the business.

A "Business Organization" means an individual, partnership, association, joint stock company, trust, corporation or other legal business entity or successor thereof.

The law provides that: A copy of the Business Registration Certificate issued by the NJ Department of Treasury, Division of Revenue shall be provided at the time any submission is received; *failure to do so is a fatal defect that cannot be cured.* This law covers construction as well as non-construction submissions.

Further information may be obtained by visiting the following web site at the State of New Jersey: www.nj.gov/treasury/revenue/busregcert.htm

Goods & Services Contracts (including purchase orders):

N.J.S.A. 52:32-44 imposes the following requirements on contractors and all subcontractors that **knowingly** provide goods or perform services for a contractor fulfilling this contract:

- 1) The contractor shall provide written notice to its subcontractors and suppliers to submit proof of business registration to the contractor;
- 2) Prior to receipt of final payment from a contracting agency, a contractor must submit to the contracting agency an accurate list of all subcontractors or attest that none were used;
- 3) During the term of this contract, the contractor and its affiliates shall collect and remit, and shall notify all subcontractors and their affiliates, that they must collect and remit to the Director, New Jersey Division of Taxation, the use tax due pursuant to the Sales and Use Tax Act, (N.J.S.A. 54:32B-1 et seq.) on all sales of tangible personal property delivered into this State.

A contractor, subcontractor or supplier who fails to provide proof of business registration or provides false business registration information shall be liable to a penalty of \$25 for each day of violation, not to exceed \$50,000 for each business registration not properly provided or maintained under a contract with a contracting agency.

TOWNSHIP OF PISCATAWAY

AMERICANS WITH DISABILITIES ACT OF 1990 **EQUAL OPPORTUNITY FOR INDIVIDUALS WITH DISABILITY**

The CONTRACTOR and the TOWNSHIP OF PISCATAWAY (herein referred to as the TOWNSHIP) do hereby agree that the provisions of Title 11 of the Americans With Disabilities Act of 1990 (the "Act") (42 U.S.C. S12101 et seq.), which prohibits discrimination on the basis of disability by public entities in all services, programs and activities provided or made available by public entities, and the rules and regulations promulgated pursuant thereto, are made a part of this contract. In providing any aid, benefit, or service on behalf of the TOWNSHIP pursuant to this contract, the CONTRACTOR agrees that the performance shall be in strict compliance with the Act. In the event the CONTRACTOR, its agents, servants, employees, or subcontractors violate or are alleged to have violated the Act during the performance of this contract, the CONTRACTOR shall defend the TOWNSHIP in any action or administrative proceeding commenced pursuant to this Act. The CONTRACTOR shall indemnify, protect, and save harmless the TOWNSHIP, its agents, servants, and employees from and against any and all suits, claims, losses, demands, or damages of whatever kind or nature arising out of or claimed to arise out of the alleged violation. The CONTRACTOR shall, at its own expense, appear, defend, and pay any and all charges for legal services and any and all costs and other expenses arising from such action or administrative proceeding or incurred in connection therewith. In any and all complaints brought pursuant to the TOWNSHIP'S grievance procedure, the CONTRACTOR agrees to abide by any decision of the TOWNSHIP, which is rendered pursuant to, said grievance procedure. If any action or administrative proceeding results in an award of damages against the TOWNSHIP or if the TOWNSHIP incurs any expense to cure a violation of the ADA which has been brought pursuant to its grievance procedure, the CONTRACTOR shall satisfy and discharge the same at its own expense.

The TOWNSHIP shall, as soon as practicable after a claim has been made against it, give written notice thereof to the CONTRACTOR along with full and complete particulars of the claim. If any action or administrative proceeding is brought against the TOWNSHIP or any of its agents, servants, and employees, the TOWNSHIP shall expeditiously forward or have forwarded to the CONTRACTOR every demand, complaint, notice, summons, pleading, or other process received by the TOWNSHIP or its representatives.

It is expressly agreed and understood that any approval by the TOWNSHIP of the services provided by the CONTRACTOR pursuant to this contract will not relieve the CONTRACTOR of the obligation to comply with the Act and to defend, indemnify, protect, and save harmless the TOWNSHIP pursuant to this paragraph.

It is further agreed and understood that the TOWNSHIP assumes no obligation to indemnify or save harmless the CONTRACTOR, its agents, servants, employees and subcontractors for any claim which may arise out of their performance of this Agreement. Furthermore, the CONTRACTOR expressly understands and agrees that the provisions of this indemnification clause shall in no way limit the CONTRACTOR'S obligations assumed in this Agreement, nor shall they be construed to relieve the CONTRACTOR from any liability, nor preclude the TOWNSHIP from taking any other actions available to it under any other provisions of this Agreement or otherwise at law.

TOWNSHIP OF PISCATAWAY

AMERICANS WITH DISABILITIES ACT OF 1990 EQUAL OPPORTUNITY FOR INDIVIDUALS WITH DISABILITY

Discrimination on the basis of disability in contracting for the purchase of goods and services is prohibited. If awarded the contract, the contractor is required to comply with requirements related to the Americans with Disabilities Act as provided in this RFP Document. The contractor is obligated to comply with the Act and to hold the owner harmless for any violations committed under the contract.

In providing any aid, benefit, or service on behalf of the Owner pursuant to this contract, the contractor agrees that the performance shall be in strict compliance with the Act.

The undersigned certifies that that the applicant is aware of the commitment to comply with the requirements of the Americans with Disabilities Act of 1990 as stated on the following page.

TOWNSHIP OF PISCATAWAY

STANDARDIZED SUBMISSION REQUIREMENTS & SELECTION CRITERIA **(FAIR & OPEN PUBLIC SOLICITATION PROCESS FOR AMBULANCE SERVICES)**

The Township of Piscataway is seeking sealed submissions in response to a Public Notice for the Solicitation of a Ambulance Service for the Township Piscataway Contracts.

The standardized submission requirements shall include:

1. Names and roles of the individuals who will perform the services/tasks and descriptions of their experience with projects similar to the services contained herein including their education, degrees and certifications.
2. References and record of success of same or similar service.
3. Description of ability to provide the services in a timely fashion (including staffing, familiarity and location of key staff).
4. Cost details, including the hourly rates of each of the individuals who will perform services and time estimates for each individual, all expenses and total cost of "not to exceed" amount.
5. See technical specification for additional information.

Proposals will be evaluated by the Town Council of the Township of Piscataway on the basis of the most advantageous, price and other factors considered. The evaluation will consider:

1. Experience and reputation in the field;
2. Knowledge of the Township of Piscataway and the subject matter to be addressed under the contract;
3. Availability to accommodate any required meetings of the Township;
4. Compensation proposal;
5. Other factors if demonstrated to be in the best interest of the Township of Piscataway.

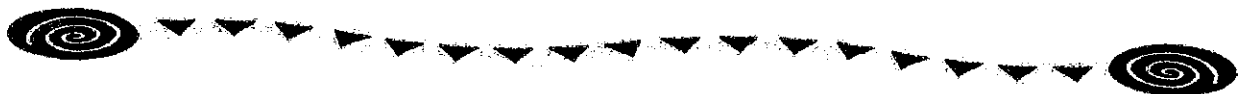
Please Note this Additional Requirement:

Entities shall submit one (1) RFP Original and one (1) additional Photo Copy of the Original marked "True Copy" properly labeled with the Name of FIRM and the category of the Ambulance Services Company. Ambulance Service for the Township of Piscataway in their sealed submission.

THE TOWNSHIP OF PISCATAWAY



**TECHNICAL
SPECIFICATIONS
PAGES
1-6**



MARIA E. VALENTE-CAEMMERER

Purchasing Agent

TOWNSHIP OF PISCATAWAY AMBULANCE SCOPE OF SERVICES

GENERAL OBJECTIVES

The Township of Piscataway is soliciting proposals from qualified emergency medical services (EMS) organizations to provide 24 hours per day, 7 days a week, 365 days per year, Basic Life Support (BLS) emergency medical services to the parties listed below. This contract is for a five (5) year term.

PARTIES TO BE COVERED BY AGREEMENT:

For each and every year the contract is in force it shall cover the following parties:

- Each and every resident household within the Township's territorial jurisdiction;
- Visitors to resident households when the transport of that individual originates at the resident's private home;
- Visitors to businesses within the Township of Piscataway when the transport of the individual originates at the business location within the Township;
- Each and every employee of a commercial business located within the Township's territorial jurisdiction only during the hours when the employee is working for said business; and
- All Township employees who are transported from within the Township during their scheduled work hours.
- Any and all people that while travelling through the jurisdiction of Piscataway are involved in a motor vehicle crash and require transportation to a local hospital
- Any and all people that are present in the Township of Piscataway at the time they require emergency medical attention.

SECTION 1: OBLIGATIONS OF PROVIDER

1.1 Ambulance Services:

The provider will agree to maintain at least three (3) dedicated primary ambulances dispersed within the Township in a ready state to respond to emergency medical service calls received by the Township. The appropriate NJ licensed Emergency Medical Technicians (EMTs) are required to be on site with the ambulances. The provider further agrees that it will make every reasonable effort to provide backup ambulances that will be dispatched from another municipality if the Township receives additional emergency calls while the 3 primary ambulances are already in use. There is no minimum or maximum number of calls.

1.2 Data

	Number of BLS Responses	Number of Transports	Number of Medicare Patents
2020	1502	1229	235

TOWNSHIP OF PISCATAWAY AMBULANCE SCOPE OF SERVICES

1.3 Licensure:

The three (3) primary ambulances, as well as any backup ambulances dispatched for service within the Township, will meet the requirements of all applicable Federal, State and local laws, regulations and licensure standards.

1.4 Markings:

The three (3) primary ambulances as well as any backup ambulances to be used for service within the Township shall be conspicuously lettered to denote that they are being operated by the service provider.

1.5 Maintenance:

The three (3) primary ambulances as well as any backup ambulances to be used for service within the Township shall be maintained in sound mechanical condition and will be cleaned and properly stocked with the usual, necessary and appropriate supplies as to meet NJ Department of Health, Division of the Office of Emergency Medical Service standards.

2.0 DISPATCH AND HOURS OF SERVICE

2.1 Cooperation of Township Police Department:

All calls requesting emergency medical services from the Township are received by the Piscataway Police Department and it is the responsibility of the Piscataway Police Department to thereafter dispatch an ambulance to respond to the emergency calls.

2.2 Hours of Service Required:

.Monday at 0000 through Sunday 2359 (seven days per week, twenty-four hours per day) to respond to any and all requests for emergency medical service within the Township.

2.3 Volunteer Rescue Squad

Piscataway currently has two (2) volunteer rescue squads that cover a portion of the Township. If fully staffed and available, they may be dispatched in certain instances. Dispatch decisions in any and all instances will be solely at the discretion of the Township.

2.4 Additional Required Services:

Provider will also attend up to twelve (12) special events in the Township such as fireworks, community and sporting events. The special events will not be a separately billed item.

The Township acknowledges that this vehicle may have to be called away in response to an emergency call.

3.0: RESPONSE TIMES

3.1 Primary Ambulances Response Time:

The primary ambulances will make all reasonable efforts to provide a response time of acceptable industry standards, and strive to provide a response time of no more than ten (10) minutes for ninety percent (90%) of the Township emergency calls to which it responds. This is a critical aspect of the proposal and will be a major element in the consideration of which provider will be awarded contract.

TOWNSHIP OF PISCATAWAY AMBULANCE SCOPE OF SERVICES

3.2 Secondary Ambulance Response Time:

The secondary ambulances will make all reasonable efforts to respond to Township emergency calls as quickly as possible.

4.1 Vehicle Operators:

Each ambulance supplied by the provider shall be staffed by no less than two (2) certified Emergency Medical Technicians ("EMT's") employed by the agreed party. The vendor is responsible for all operating expenses including but not limited to salaries, benefits and insurance for the personnel assigned to work in the Township. It shall be expressly understood that the personnel assigned to the township are employees of the vendor and not employees of the Township.

4.2 Training and Appearance:

The provider shall ensure all personnel assigned to staff an ambulance satisfy annual training updates and continuing education requirements. In addition, each will receive any and all training deemed appropriate by the providing agency, or in special situations the Township. Additionally, personnel shall maintain a neat, clean and professional appearance, dressed in a recognizable uniform with name badge visible, and will perform their duties in a professional and caring manner.

4.3 Non Discrimination:

Provider shall not differentiate or discriminate in the delivery of its services to individuals because of race, color, national origin, ancestry, religion, gender, marital status, sexual preference, age, financial ability or medical condition; and shall render treatment and care to all persons in the same manner and in accord with the same standards as offered to other persons.

4.4 EMT-Defibrillation:

All ambulances that service the Township will be equipped with an automated external defibrillator, and all personnel employed by the provider to staff the ambulances will be certified to operate said AED. They must also be current in any additional or ancillary certifications that are required to perform any and all job responsibilities.

5.0: POST LOCATION

5.1 Post Locations:

Adequate locations, in different sections of town, will be provided for stationing personnel and parking the primary ambulances. The Township reserves the right to alter these locations.

- Piscataway Fire Training Center located at 171 Baekeland Avenue
- Piscataway OEM Building located at 1601 W 4th Street
- Municipal Complex located at 455 Hoes Lane

6: COMPENSATION

6.1 Invoicing:

The provider shall be solely responsible for billing and payment collection. The Provider shall not seek co-pay reimbursement from residents.

TOWNSHIP OF PISCATAWAY AMBULANCE SCOPE OF SERVICES

6.2 Subscription Agreement:

In addition, the Township will pay to the service provider an annual Subscription Fee, which over the life of the agreement covers the unreimbursed service fees for the following persons:

- Each and every resident household within the Township territorial jurisdiction;
- Visitors to resident households when the transport of that individual originates at the resident's private home;
- Visitors to businesses within the Township of Piscataway when the transport of the individual originates at the business location within the Township;
- Each and every employee of a commercial business located within the Township's territorial jurisdiction only during the hours when the employee is working for said business; and
- All Township employees who are transported from within the Township during their scheduled work hours.
- Any and all people that while travelling through the jurisdiction of Piscataway are involved in a motor vehicle crash and require transportation to a local hospital
- Any and all people that are present in the Township of Piscataway at the time they require emergency medical attention.

The Subscription Agreement shall secure all individuals referenced in 6.2 from any out-of-pocket expenses related to the use of all ambulance services that meet the guidelines established by Federal and State reimbursement programs.

.3 Payment of Subscription Fee:

The Estimated Subscription Fee shall be paid to the service provider in quarterly payments. The quarterly payment shall be paid within 60 days of the end of each three (3) month period for which services are rendered. Within 60 days of the end of each contract year the parties will conduct a reconciliation of the Estimated Subscription Fee with the actual amount of co-payments waived for the individuals listed in 6.2. If the reconciliation results show that the actual co-payments waived exceeds the Estimated Fee, then the Township shall pay the difference to the Services Provider within 60 days. If the reconciliation results in the actual co-payments waived being less than the Estimated Subscription Fee, then the Service Provider shall pay the difference to the Township within 60 days. The provider's contracted rates for insured patient transports, the Medicare rate for Medicare patients, and the lesser of the providers rates for uninsured transports or the usual and customary rates for similar services charged by like providers in central New Jersey, shall form the basis for calculation of the Subscription Fee and reconciliation.

6.4 Waiver of Collection of Co-Payments:

In exchange for payment of the Subscription Fee, the provider will waive the collection of any co-payments or deductibles applicable to the ambulance services to be provided under this Agreement for Township residents and persons listed in section 6.2 exclusively and will not accept any payments directly from these covered persons for any services provided unless said moneys represent payments received from the patient's insurance carrier to cover the cost of the ambulance services provided. Any statement forwarded to a Township resident, employee or agent, by the agreed party shall clearly state that it is not an invoice or liability of the resident, employee or agent of the Township, and that the invoice has been sent to the appropriate insurance carriers for reimbursement.

TOWNSHIP OF PISCATAWAY AMBULANCE SCOPE OF SERVICE

7: QUALITY ASSURANCE

7.1 Quality Assurance Program:

The provider will establish a Quality Assurance Program to monitor and ensure compliance to the standards listed herein and to make reasonable modifications to the manner in which services are provided whenever appropriate.

8: RECORDS AND REPORTS

8.1 Operating Report

The Township will require that the successful provider supply certain reports as described below to the Township with each quarterly invoice. A copy of said report will also be sent to the Mayor's office as well as the Chief of Police. Generating and delivering these reports is the sole responsibility of the provider. All record keeping required by State law or regulation shall be maintained in the manner prescribed by law.

The report shall contain the following information:

- a. Total number of BLS responses for the period;
- b. The response time to BLS calls, identifying time of dispatch and time of arrival on scene;
- c. The number of response times over 10 (ten) minutes
- d. The number of incidents a BLS Unit was not available;
- e. The number of incidents when a mutual aid ambulance was called into the Township;
- f. The total number of calls where the patient was not transported;
- g. The total number of patient emergency transports;

In addition, the provider shall maintain proper documentation of calls for billing purposes.

8.2 Financial Report

The provider shall also supply a quarterly financial report which shall include:

- a. Total number of BLS calls for the three (3) month period;
- b. Number of calls and associated dollar amounts considered uncollectible (if available to the provider);
- c. Amount billed and amount received for BLS calls for the three (3) month period, including the payer mix of collections

8.3 Other Required Reports

The provider shall supply a written report of each complaint of service delivered by the provider that the provider receives. Said report shall state name, address, and telephone number of the complainant, nature of complaint, exact status of ambulance and personnel involved on behalf of the provider. The provider shall reply to all complaints of service received within one (1) week. If the provider believes that the complaint is due to the actions of the Township or its designee (rather than the provider), the provider shall refer the complaint to the appropriate person representing the Township and supply the Township Administrator a copy of initial complaint within one (1) week.

TOWNSHIP OF PISCATAWAY AMBULANCE SCOPE OF SERVICE

All records and reports required to be prepared and maintained by the respondent shall be maintained and made available as herein required during the term of the Agreement and for a period of six (6) years following the termination of the agreement. The Township shall, upon two (2) days written notice, have the right to conduct periodic program audits, vehicle inspections, patient care equipment inspections, and fiscal audits as often as it deems necessary for the purposes of monitoring the effectiveness of this Agreement. Such audits and inspections shall occur during normal business hours. The provider shall receive a full copy of each report finding. The provider agrees to cooperate fully with the Township in the monitoring of the Agreement.

9.0: METHOD OF AWARD

The Township reserves the right to award this contract not necessarily to the firm with the lowest proposed price. The successful proposal will be determined by the Township Council utilizing both price and criteria as outlined in this RFP.

10.0 QUALIFICATIONS OF THE BIDDER

The Township, by and through the use of specific committees, independent consultants and others as deemed necessary and appropriate, will review all proposals meeting the criteria of this RFP. The Township's objective is to select the Respondent with that will provide high quality and cost effective services. Respondents must demonstrate they have the capability, reputation and willingness to provide high quality services to the Township in the manner described in this RFP.

All proposals will be evaluated and points awarded from 0 to the maximum assigned to each criterion for a total possible points of 100. All evaluations of proposals will be based on objective data that is to be submitted by the bidder. Should the bidder fail to address any of the criteria listed below, no points will be awarded.

10.1 EVALUATION CRITERIA OF PROPOSALS

Evaluation criteria utilized in assessing the proposals received shall include, but not be limited to, the following:

Technical

Acceptance of the Conditions: Respondent should indicate acceptance of terms and conditions and/or provide details of their methodology to comply with each item of this RFP especially including:

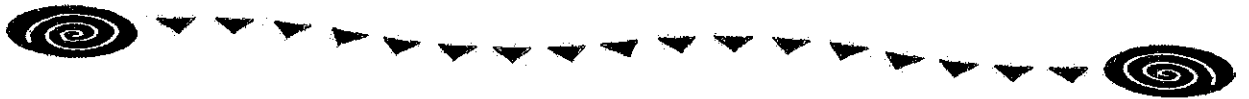
- Response Times
- Availability of Secondary Ambulance
- Presents clear, complete statement of work and demonstrates an understanding of all tasks accomplished.....50 points

Management

Bidder Qualifications: This criterion will measure the ability of the prospective Provider to successfully complete the contract as required

- Proposer's experience providing Emergency Medical Services to municipalities similar to Piscataway Township
- Proposer's overall experience in providing Emergency Medical Services
- The experience and certification of operation level personnel employed by proposer, who will service this contract.....50 points

THE TOWNSHIP OF PISCATAWAY



PROPOSAL SHEETS

Page 1 of 4



MARIA E. VALENTE-CAEMMERER

Purchasing Agent

*For budgeting purposes it is important for the township to have the service provider's best estimate of the annual waived co-payments and deductibles ("Estimated Annual Subscription Fee.") The service provider should provide an actuarially sound estimate of such waived co-payments based on their experience and describe below in detail how such estimate was determined.

ESTIMATED ANNUAL SUBSCRIPTION FEE

Coverage: 24 hours per day, 7 days a week, 365 days per year

Estimated Subscription Fee Year 1 September 6, 2021 - December 31, 2021

\$ 62,600.00

Amount Written Out:

Sixty Two Thousand and Six Hundred Dollars

Estimated Subscription Fee – Quarterly Installment

\$ 62,600.00

Amount Written Out:

Sixty Two Thousand and Six Hundred Dollars

Estimated Subscription Fee Year 2 January 1, 2022 - December 31, 2022

\$ 198,619.00

Amount Written Out:

One Hundred Ninety Eight Thousand Six Hundred and Nineteen Dollars

Estimated Subscription Fee – Quarterly Installment

\$ 49,654.75

Amount Written Out:

Forty Nine Thousand Six Hundred Fifty Four Dollars and Seventy Five Cents

Estimated Subscription Fee Year 3 January 1, 2023 - December 31, 2023

\$ 201,613.00

Amount Written Out:

Two Hundred One Thousand Six Hundred and Thirteen Dollars

Estimated Subscription Fee – Quarterly Installment

\$ 50,403.25

Amount Written Out:

Fifty Thousand Four Hundred Three Dollars and Twenty Five Cents

Estimated Subscription Fee Year 4 January 1, 2024 - December 31, 2024

\$ 204,607.00

Amount Written Out:

Two Hundred Four Thousand Six Hundred and Seven Dollars

Estimated Subscription Fee – Quarterly Installment

\$ 51,151.75

Amount Written Out:

Fifty One Thousand One Hundred Fifty One Dollars and Seventy Five Cents

Estimated Subscription Fee Year 5 January 1, 2025 - December 31, 2025

\$ 207,601.00

Amount Written Out:

Two Hundred Seven Thousand Six Hundred and One Dollars

Estimated Subscription Fee – Quarterly Installment

\$ 51,900.25

Amount Written Out:

Fifty One Thousand Nine Hundred Dollars and Twenty Five Cents

Estimated Subscription Fee January 1, 2026 - September 6, 2026

\$143,844.00

Amount Written Out:

One Hundred Forty Three Thousand Eight Hundred Forty Four Dollars

Estimated Subscription Fee - Quarterly Installment

\$ 47,948.00

Amount Written Out:

Forty Seven Thousand Nine Hundred and Forty Eight Dollars

THE TOWNSHIP OF PISCATAWAY



GOOD & SERVICES BID REQUIRED DOCUMENTS

All documents in this section shall be completed, signed and submitted with the bid package – Failure to submit the bid documents and other documents so specified may be cause to reject the bid for being non-responsive.



MARIA E. VALENTE-CAEMMERER
Purchasing Agent/Township Secretary

The following section contains a mandatory checklist and other forms that must be completed and submitted per the instructions. Please read carefully and complete all forms required in BLUE INK. Incomplete packages will be rejected.

These required forms must be kept together with any supplemental materials attached behind as this makes reviewing the submittal for completeness easier.

Thank you in advance for your cooperation.

TOWNSHIP OF PISCATAWAY CHECKLIST

TITLE: AMBULANCE SERVICES FOR THE TOWNSHIP OF PISCATAWAY.

Please fill in the appropriate title in the space above.

SUBMISSION DATE: Thursday, July 8, 2021, - NO LATER THAN 2:00 PM.

The following items, as indicated below (X), MUST be included with your sealed submission unless otherwise noted. Please initial each item included.

CHECK LIST OF REQUIRED DOCUMENTS

ALL ITEMS CHECKED below shall be initialed as acknowledgement of inclusion in the Bid submission

Failure to complete and provide the following documents/pages, as checked, with your RFP submission SHALL result in your RFP being disqualified. These are MANDATORY requirements of this RFP package:

	<u>Initials</u>
RFP Proposal Forms: One "Original" on the proposal forms contained in this RFP package with supporting documentation. One photo copy "True Copy"	✓ <u>act</u>
Checklist of Required Documents, signed below	✓ <u>act</u>
Bid Bond (Bid Guarantee) Certificate of Surety(N.J.S.A. 40A:11-21,22)	✓ <u>act</u>
Acknowledgement of Addenda	✓ <u>act</u>
EEO/Affirmative Action Certification	✓ <u>act</u>
Equal Employment Opportunity	✓ <u>act</u>
New Jersey Anti-Discrimination Provisions	✓ <u>act</u>
Americans With Disabilities Act	✓ <u>act</u>
Pay to Play Advisory	✓ <u>act</u>
Statement of Ownership Disclosure	✓ <u>act</u>
NJ Business Registration Requirements	✓ <u>act</u>
Disclosure of Investment Activities in Iran	✓ <u>act</u>
False Statement Penalties Certification	✓ <u>act</u>
Non-Collusion Affidavit	✓ <u>act</u>
Professional Services Entity Information form	✓ <u>act</u>
Hold Harmless	✓ <u>act</u>
Bidders Affidavit	✓ <u>act</u>
Plan & Experience Questionnaire	✓ <u>act</u>
Responsible Acknowledgement Post Contract Award	✓ <u>act</u>
Qualifications Submission	✓ <u>act</u>
Acknowledgement of corrections, additions & deletions form	✓ <u>act</u>
Acknowledgment of read the entirety RFP	✓ <u>act</u>
COVER PAGE FILLED OUT REQUIRED:	✓ <u>act</u>

Failure to complete and include the following documents/pages, as checked, with your RFP submission MAY result in your RFP being disqualified or a request for clarification issued. These items are REQUESTED of this RFP package:

	<u>Initials</u>
Responsible Applicant Checklist	✓ <u>act</u>
Insurance Certification	✓ <u>act</u>
Taxpayer Identification W-9	✓ <u>act</u>
Responsibility Acknowledgement	✓ <u>act</u>
Documentation as requested in the Proposal Form, General Conditions and/or	✓ <u>act</u>
Scope of Work	✓ <u>act</u>

All items checked below shall be initialed as acknowledgement of these additional document requirements.

Prior To Award of the contract the following documents, as checked, shall be submitted:

	<u>Initials</u>
Business Registration Certificate	✓ <u>act</u>
EEO/Affirmative Action Certificate of Employee Information Report copy, AA302 or letter of approval	✓ <u>act</u>

After Award of the contract the following documents, as checked, shall be submitted:

	<u>Initials</u>
Signed Contracts	✓ <u>act</u>
Certificate of Insurance for the length of the contract, in accordance with the requirements contained herein naming the Township as additional Certificate Holder	✓ <u>act</u>

EACH REQUIRED ITEM CHECKED ABOVE, MUST BE INITIALED IN THE SPACE PROVIDED AS ACKNOWLEDGEMENT OF THE DOCUMENTS THAT ARE INCLUDED AND THE DOCUMENTS TO BE PROVIDED BEFORE AND AFTER THE AWARD.

THIS CHECKLIST MUST BE SIGNED AND SUBMITTED WITH THE PROPOSAL PACKAGE.

Amie D.Thornton

Printed Name of Authorized Agent

Chief Hospital Executive

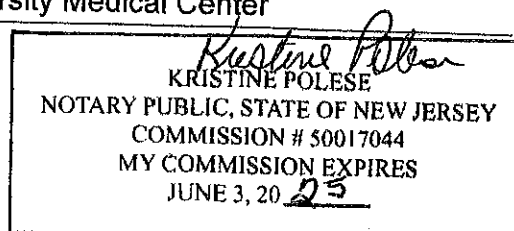
Title

Amie Thornton
Signature of Authorized Agent

July 7, 2021

Date

HMH Hospitals Corporation d/b/a JFK University Medical Center
Company Name



Please submit one (1) original and one (1) Photo copy or CD properly labeled with the Name of FIRM and the category of the AMBULANCE SERVICES in their sealed submission..

Each submission shall be contained in a sealed envelope addressed to: Township Purchasing Agent, Township of Piscataway, 455 Hoes Lane, Piscataway, NJ 08854 and said envelope shall specify the Appointment Title/Professional Service for which the submission is provided.

The submission is to be clearly marked (indicating the category of the AMBULANCE SERVICES) -- "Sealed Submission Enclosed" (e.g. EMS Services – sealed submission enclosed) and must be delivered at the place and time required or mailed so as to be received prior to the opening time set in the advertisement.

Submissions received after the hour herein named or in unsealed envelopes shall not be considered.

All RFP'S must be delivered to the Township Purchasing Office by calling 732-562-2321 at the above address during normal business hours, 8:30 AM to 4:30 PM, Monday through Friday. We will not accept bid packages on weekday holidays when the Township Purchasing Office is closed. NO other office is authorized to accept bids. Please be advised that the municipal building is closed daily between 12:20 PM and 1:30 PM. Bids can be hand delivered to the Municipal building to the Purchasing Agent. If using an outside delivery and/or messenger service (i.e. Federal Express, UPS, etc.), please note the following: The Township will not be responsible for deliveries made prior to or after normal business hours, or to any other office.

Sealed Proposal can be hand delivered by calling Purchasing at 732-562-2321. If using an outside delivery and/or messenger service (i.e. Federal Express, UPS, etc.), please note the following: The Township will not be responsible for deliveries made prior to or after normal business hours, or to any other office.

Due to the COVID 19: To drop off your Sealed Proposal please, call Purchasing @ 732-562-2321. Purchasing will be accepting the sealed proposals outside in front of the municipal building.

BID BOND

BOND NO. _____

KNOW ALL MEN BY THESE PRESENTS, That we, HMH Hospitals Corporation d/b/a JFK University Medical Center
as Principal, and Travelers Casualty and Surety Company of America a corporation duly organized under the laws of the State of
New Jersey, as Surety, are held and firmly bound unto the Township of Piscataway as Obligee, in the
sum of Ten Percent (10%) of the Total Bid, Not to Exceed Twenty Thousand Dollars (\$20,000.00) for
the payment of which Principal and Surety Bind ourselves, our heirs, executors, administrators,
successors and assigns, jointly and severally.

WHEREAS, Principal has submitted a bid for Ambulance Services
the "Project."

NOW, THEREFORE, if the Obligee shall make any award according to the terms of said bid and the
Principal shall enter into a contract with said Obligee in accordance with the terms of said bid and give
bond for the faithful performance thereof within the time specified; or if no time is specified within
thirty days after the date of said award; or if the Principal shall, in the case of failure so to do, shall
pay to the Obligee the difference, not to exceed the amount of this Bond, between the amount specified
in bid and such larger amount for which the Obligee may in good faith contract with another party to
perform the work covered by said bid, then this obligation shall be null and void: otherwise to remain
in full force and effect.

Signed and sealed this 29th day of June, 2021

Surety: Travelers Casualty and Surety Company of America

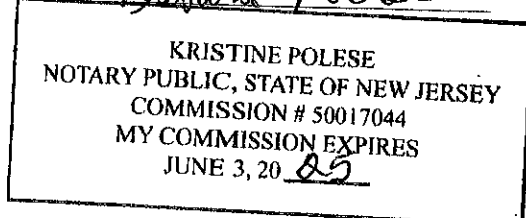
By: Thomas Coticchio
Thomas Coticchio, Attorney-In-Fact

Witness: Michael

Principal: Amie Thornton

By: Amie D. Thornton

Witness: Kristine Polese





June 29, 2021

Township of Piscataway
455 Hoes Lane
Piscataway, NJ 08854

Re: Township of Piscataway -Middlesex County, New Jersey for "Ambulance Services"

CONSENT OF SURETY

TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA a corporation of **CONNECTICUT** authorized to transact business in the State of **New Jersey** hereby consents and agrees that if the accompanying proposal of **HMH HOSPITALS CORPORATION d/b/a JFK UNIVERSITY MEDICAL CENTER**, be accepted and contract awarded to it, the **TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA** as Surety, at their request we will give favorable consideration to providing the required performance and payment bonds.

Please note that the decision to issue performance and payment bonds is a matter between **HMH HOSPITALS CORPORATION d/b/a JFK UNIVERSITY MEDICAL CENTER**, and Travelers, and will be subject to our standard underwriting at the time of the final bond request, which will include but not be limited to the acceptability of the contract documents, bond forms and financing. We assume no liability to third parties or to you if for any reason we do not execute said bonds.

Dated this **29th** day of **June**, 2021

**TRAVELERS CASUALTY AND SURETY COMPANY OF
AMERICA**

BY: _____

Thomas Coticchio
Thomas Coticchio , Attorney-In-Fact

Travelers is an A++ (Superior) A.M. Best rated insurance company (Financial Size Category XV) (\$2 billion or more).

RECEIPT OF ADDENDA FORM

The Bidder hereby acknowledges the receipt of the following Addenda, if any, distributed by the Architect, Engineer and/or Township Official:

NO ADDENDA WAS RECEIVED FOR THIS BID _____

OR

ACKNOWLEDGEMENT OF ADDENDA BELOW

Addendum # 1 dated 7/1/2021 Addendum # _____ dated _____

Addendum # _____ dated _____ Addendum # _____ dated _____

Addendum # _____ dated _____ Addendum # _____ dated _____

Addendum # _____ dated _____ Addendum # _____ dated _____

Addendum # _____ dated _____ Addendum # _____ dated _____

DATED: July 7, 2021

Amie Thornton
(Signature)

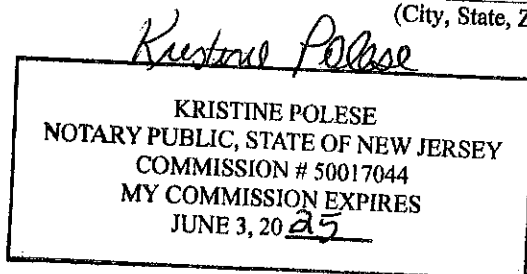
Amie D. Thornton, Chief Hospital Executive
(Name and Title)

HMH Hospitals Corporation d/b/a JFK University Medical Center
(Company Name)

65 James Street
(Address)

Edison, NJ 08820
(City, State, Zip Code)

(Corporate Seal)



**EQUAL EMPLOYMENT OPPORTUNITY/AFFIRMATIVE ACTION
COMPLIANCE CERTIFICATION**

N.J.S.A. 10:5-31 et seq. and N.J.A.C. 17:27 et seq

The undersigned certifies that the applicant, if awarded a contract, shall submit to the public agency, after notification of award but prior to execution of this contract, one of the following three documents as forms of evidence:

(a) A photocopy of a valid letter that the Contractor is operating under an existing Federally approved or sanctioned affirmative action program (good for one year from the date of the letter);

OR

(b) A photocopy of a Certificate of Employee Information Report approval, issued in accordance with N.J.A.C. 17:27-4;

OR

(c) A photocopy of an Employee Information Report (Form AA302) provided by the Division and distributed to the public agency to be completed by the Contractor in accordance with N.J.A.C. 17:27-4.

The successful vendor may obtain the Affirmative Action Employee Information Report (AA302) from the contracting unit during normal business hours.

The successful vendor(s) must submit the copies of the AA302 Report to the Division of Contract Compliance and Equal Employment Opportunity in Public Contracts (Division). The Public Agency copy is submitted to the public agency, and the vendor copy is retained by the vendor.

Goods, General Services and Professional Services Vendors must sign a contract containing the Mandatory Language as stated on the following Mandatory Equal Employment Opportunity Requirements page. If the vendor refuses to sign a contract containing the Mandatory EEO/AA Contract Language at the time the contract is submitted for signing by the Public Agency, the Public Agency shall reject the vendor's proposal as non-responsive. When such a rejection occurs, the same EEO/AA requirements shall apply to any other successful vendors selected by the Public Agency in accordance with contracting laws and procedures.

The undersigned certifies that that the applicant is aware of the commitment to comply with the requirements of

N.J.S.A. 10:5-31 et seq. and N.J.A.C. 17:27 et seq. as stated on the following Mandatory Equal Employment Opportunity Requirements page and agrees to furnish the required forms of evidence as required.

The undersigned further understands that this proposal shall be rejected as non-responsive if said applicant fails to comply with these requirements.

Printed Name of Authorized Agent Signature of Authorized Agent

Chief Hospital Executive

Title

Amie D. Thornton

July 7, 2021

Date

HMH Hospitals Corporation d/b/a JFK University Medical Center

Company Name

Kristine Polese
KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

EXHIBIT A

MANDATORY EQUAL EMPLOYMENT OPPORTUNITY LANGUAGE

N.J.S.A. 10:5-31 et seq. (P.L.1975, c.127)

N.J.A.C. 17:27 et seq.

GOODS, GENERAL SERVICES, AND PROFESSIONAL SERVICES CONTRACTS

During the performance of this contract, the contractor agrees as follows:

The contractor or subcontractor, where applicable, will not discriminate against any employee or applicant for employment because of age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex. Except with respect to affectional or sexual orientation and gender identity or expression, the contractor will ensure that equal employment opportunity is afforded to such applicants in recruitment and employment, and that employees are treated during employment, without regard to their age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex. Such equal employment opportunity shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the Public Agency Compliance Officer setting forth provisions of this nondiscrimination clause.

The contractor or subcontractor, where applicable will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex.

The contractor or subcontractor will send to each labor union, with which it has a collective bargaining agreement, a notice, to be provided by the agency contracting officer, advising the labor union of the contractor's commitments under this chapter and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

The contractor or subcontractor, where applicable, agrees to comply with any regulations promulgated by the Treasurer pursuant to N.J.S.A. 10:5-31 et seq., as amended and supplemented from time to time and the Americans with Disabilities Act.

The contractor or subcontractor agrees to make good faith efforts to meet targeted county employment goals established in accordance with N.J.A.C. 17:27-5.2.

EXHIBIT A (Cont)

The contractor or subcontractor agrees to inform in writing its appropriate recruitment agencies including, but not limited to, employment agencies, placement bureaus, colleges, universities, and labor unions, that it does not discriminate on the basis of age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex, and that it will discontinue the use of any recruitment agency which engages in direct or indirect discriminatory practices.

The contractor or subcontractor agrees to revise any of its testing procedures, if necessary, to assure that all personnel testing conforms with the principles of job related testing, as established by the statutes and court decisions of the State of New Jersey and as established by applicable Federal law and applicable Federal court decisions.

In conforming with the targeted employment goals, the contractor or subcontractor agrees to review all procedures relating to transfer, upgrading, downgrading and layoff to ensure that all such actions are taken without regard to age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex, consistent with the statutes and court decisions of the State of New Jersey, and applicable Federal law and applicable Federal court decisions.

The contractor shall submit to the public agency, after notification of award but prior to execution of a goods and services contract, one of the following three documents:

Letter of Federal Affirmative Action Plan Approval;

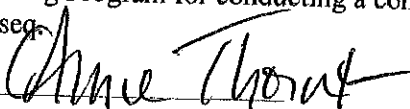
Certificate of Employee Information Report; or

Employee Information Report Form AA-302 (electronically provided by the Division and distributed to the public agency through the Division's website at: http://www.state.nj.us/treasury/contract_compliance/).

The contractor and its subcontractors shall furnish such reports or other documents to the Division of Purchase & Property, CCAU, EEO Monitoring Program as may be requested by the office from time to time in order to carry out the purposes of these regulations, and public agencies shall furnish such information as may be requested by the Division of Purchase & Property, CCAU, EEO Monitoring Program for conducting a compliance investigation pursuant to N.J.A.C. 17:27-1.1 et seq.

DATED: July 7, 2021

SIGNATURE:

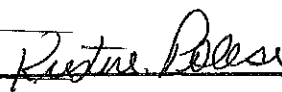


PRINTED NAME AND TITLE: Amie D. Thornton, Chief Hospital Executive

COMPANY NAME: HMM Hospitals Corporation d/b/a JFK University Medical Center

ADDRESS: 65 James Street

ADDRESS: Edison, NJ 08820



KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY^S
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 20 25

Certification 1085

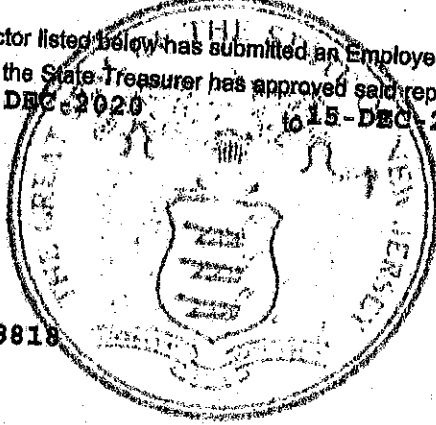
CERTIFICATE OF EMPLOYEE INFORMATION REPORT

RENEWAL

This is to certify that the contractor listed below has submitted an Employee Information Report pursuant to N.J.A.C. 17:27-1.1 et. seq. and the State Treasurer has approved said report. This approval will remain in effect for the period of **15-DEC-2020** to **15-DEC-2023**

**JFK MEDICAL CENTER
65 JAMES STREET
EDISON**

NJ 08818



Elizabeth Maher Muoio
ELIZABETH MAHER MUOIO
State Treasurer

TOWNSHIP OF PISCATAWAY

NEW JERSEY ANTI-DISCRIMINATION PROVISIONS

N.J.S.A. 10:2-1 et seq.

Pursuant to N.J.S.A. 10:2-1, if awarded a contract, the contractor agrees that:

- a. In the hiring of persons for the performance of work under this contract or any subcontract hereunder, or for the procurement, manufacture, assembling or furnishing of any such materials, equipment, supplies or services to be acquired under this contract, no contractor, nor any person acting on behalf of such contractor or subcontractor, shall, by reason of race, creed, color, national origin, ancestry, marital status, gender identity or expression, affectional or sexual orientation or sex, discriminate against any person who is qualified and available to perform the work to which the employment relates;
- b. No contractor, subcontractor, nor any person on his behalf shall, in any manner, discriminate against or intimidate any employee engaged in the performance of work under this contract or any subcontract hereunder, or engaged in the procurement, manufacture, assembling or furnishing of any such materials, equipment, supplies or services to be acquired under such contract, on account of race, creed, color, national origin, ancestry, marital status, gender identity or expression, affectional or sexual orientation or sex;
- c. There may be deducted from the amount payable to the contractor by the contracting public agency, under this contract, a penalty of \$50.00 for each calendar day during which such person is discriminated against or intimidated in violation of the provisions of the contract; and
- d. This contract may be canceled or terminated by the contracting public agency, and all money due or to become due hereunder may be forfeited, for any violation of this section of the contract occurring after notice to the contractor from the contracting public agency of any prior violation of this section of the contract. No provision in this section shall be construed to prevent a board of education from designating that a contract, subcontract or other means of procurement of goods, services, equipment or construction shall be awarded to a small business enterprise, minority business enterprise or a women's business enterprise pursuant to P.L.1985, c.490 (C.18A:18A-51 et seq.).

The undersigned therefor agrees not to discriminate in employment and agrees to abide by all anti-discrimination laws including but not limited to N.J.S.A. 10:2-1.

Amie D. Thornton

Printed Name of Authorized Agent

Chief Hospital Executive

Title

Amie Thornton
Signature of Authorized Agent

July 7, 2021

Date

HMH Hospitals Corporation d/b/a JFK University Medical Center

Company Name

Kristine Polese

KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

AMERICANS WITH DISABILITIES ACT OF 1990
Equal Opportunity for Individuals with Disabilities

The contractor and the owner do hereby agree that the provisions of Title 11 of the Americans with Disabilities Act of 1990 (the "Act") (42 U.S.C. 5121 01 et seq.), which prohibits discrimination on the basis of disability by public entities in all services, programs, and activities provided or made available by public entities, and the rules and regulations promulgated pursuant there unto, are made a part of this contract. In providing any aid, benefit, or service on behalf of the owner pursuant to this contract, the contractor agrees that the performance shall be in strict compliance with the Act. In the event that the contractor, its agents, servants, employees, or subcontractors violate or are alleged to have violated the Act during the performance of this contract, the contractor shall defend the owner in any action or administrative proceeding commenced pursuant to this Act. The contractor shall indemnify, protect, and save harmless the owner, its agents, servants, and employees from and against any and all suits, claims, losses, demands, or damages, of whatever kind or nature arising out of or claimed to arise out of the alleged violation. The contractor shall, at its own expense, appear, defend, and pay any and all charges for legal services and any and all costs and other expenses arising from such action or administrative proceeding or incurred in connection therewith. In any and all complaints brought pursuant to the owner's grievance procedure, the contractor agrees to abide by any decision of the owner which is rendered pursuant to said grievance procedure. If any action or administrative proceeding results in an award of damages against the owner, or if the owner incurs any expense to cure a violation of the ADA which has been brought pursuant to its grievance procedure, the contractor shall satisfy and discharge the same at its own expense.

The owner shall, as soon as practicable after a claim has been made against it, give written notice thereof to the contractor along with full and complete particulars of the claim, if any action or administrative proceeding is brought against the owner or any of its agents, servants, and employees, the owner shall expeditiously forward or have forwarded to the contractor every demand, complaint, notice, summons, pleading, or other process received by the owner or its representatives.

It is expressly agreed and understood that any approval by the owner of the services provided by the contractor pursuant to this contract will not relieve the contractor of the obligation to comply with the Act and to defend, indemnify, protect, and save harmless the owner pursuant to this paragraph. It is further agreed and understood that the owner assumes no obligation to indemnify or save harmless the contractor, its agents, servants, employees and subcontractors for any claim which may arise out of their performance of this Agreement. Furthermore, the contractor expressly understands and agrees that the provisions of this indemnification clause shall in no way limit the contractor's obligations assumed in this Agreement, nor shall they be construed to relieve the contractor from any liability, nor preclude the owner from taking any other actions available to it under any other provisions of the Agreement or otherwise at law.

TOWNSHP OF PISCATAWAY

AMERICANS WITH DISABILITIES ACT OF 1990 COMPLIANCE CERTIFICATION

Discrimination on the basis of disability in contracting for the purchase of goods and services is prohibited. If awarded the contract, the contractor is required to comply with requirements related to the Americans with Disabilities Act as provided in this RFP Document. The contractor is obligated to comply with the Act and to hold the owner harmless for any violations committed under the contract.

In providing any aid, benefit, or service on behalf of the Owner pursuant to this contract, the contractor agrees that the performance shall be in strict compliance with the Act.

The undersigned certifies that that the applicant is aware of the commitment to comply with the requirements of the Americans with Disabilities Act of 1990 as stated on the following page.

Amie D. Thornton

Printed Name of Authorized Agent

Chief Hospital Executive

Title

Amie Thornton

Signature of Authorized Agent

July 7, 2021

Date

HMH Hospitals Corporation d/b/a JFK University Medical Center

Kristine Polese

KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

PAY TO PLAY ADVISORY
Disclosure Requirement
P.L. 2005, Chapter 271, Section
3 Reporting (N.J.S.A.
19:44A - 20.27)

Any business entity that has received \$50,000 or more in contracts from government entities in a calendar year is required to file an annual disclosure report with ELEC.

The report will include certain contributions and contract information for the current calendar year.

At a minimum, a list of all business entities that file an annual disclosure report will be listed on ELEC's website at www.elec.state.nj.us.

If you have any questions please
contact ELEC at: 1-888-313-ELEC
(toll free in NJ) or
609-292-8700

An analyst from ELEC's Special Programs Section will assist you.

INITIAL act

Page 15

Kristine Polese
KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

STATEMENT OF OWNERSHIP DISCLOSURE

N.J.S.A. 52:25-24.2 (P.L. 1977, c.33, as amended by P.L. 2016, c.43)

This statement shall be completed, certified to, and included with all bid and proposal submissions. Failure to submit the required information is cause for automatic rejection of the bid or proposal.

Name of Organization: HMM Hospitals Corporation d/b/a JFK University Medical Center

Organization Address: 65 James Street, Edison, NJ 08820

Part I Check the box that represents the type of business organization:

- ☐ Sole Proprietorship (skip Parts II and III, execute certification in Part IV)
- ☒ Non-Profit Corporation (skip Parts II and III, execute certification in Part IV)
- ☐ For-Profit Corporation (any type) ☐ Limited Liability Company (LLC)
- ☐ Partnership ☐ Limited Partnership ☐ Limited Liability Partnership (LLP)
- ☐ Other (be specific): _____

Part II

- ☐ The list below contains the names and addresses of all stockholders in the corporation who own 10 percent or more of its stock, of any class, or of all individual partners in the partnership who own a 10 percent or greater interest therein, or of all members in the limited liability company who own a 10 percent or greater interest therein, as the case may be. **(COMPLETE THE LIST BELOW IN THIS SECTION)**

OR

- ☐ No one stockholder in the corporation owns 10 percent or more of its stock, of any class, or no individual partner in the partnership owns a 10 percent or greater interest therein, or no member in the limited liability company owns a 10 percent or greater interest therein, as the case may be. **(SKIP TO PART IV)**

(Please attach additional sheets if more space is needed):

Name of Individual or Business Entity	Home Address (for Individuals) or Business Address

Part III DISCLOSURE OF 10% OR GREATER OWNERSHIP IN THE STOCKHOLDERS, PARTNERS OR LLC MEMBERS LISTED IN PART II

If a bidder has a direct or indirect parent entity which is publicly traded, and any person holds a 10 percent or greater beneficial interest in the publicly traded parent entity as of the last annual federal Security and Exchange Commission (SEC) or foreign equivalent filing, ownership disclosure can be met by providing links to the website(s) containing the last annual filing(s) with the federal Securities and Exchange Commission (or foreign equivalent) that contain the name and address of each person holding a 10% or greater beneficial interest in the publicly traded parent entity, along with the relevant page numbers of the filing(s) that contain the information on each such person. **Attach additional sheets if more space is needed.**

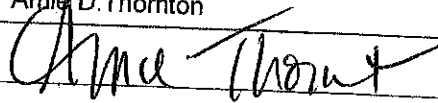
Website (URL) containing the last annual SEC (or foreign equivalent) filing	Page #'s

Please list the names and addresses of each stockholder, partner or member owning a 10 percent or greater interest in any corresponding corporation, partnership and/or limited liability company (LLC) listed in Part II **other than for any publicly traded parent entities referenced above.** The disclosure shall be continued until names and addresses of every noncorporate stockholder, and individual partner, and member exceeding the 10 percent ownership criteria established pursuant to N.J.S.A. 52:25-24.2 has been listed. **Attach additional sheets if more space is needed.**

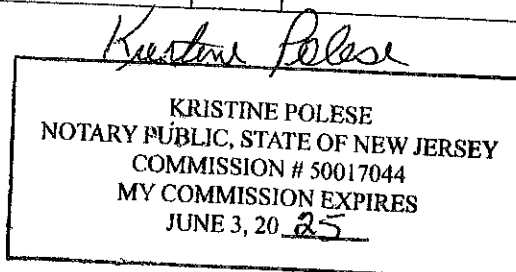
Stockholder/Partner/Member and Corresponding Entity Listed in Part II	Home Address (for Individuals) or Business Address

Part IV Certification

I, being duly sworn upon my oath, hereby represent that the foregoing information and any attachments thereto to the best of my knowledge are true and complete. I acknowledge: that I am authorized to execute this certification on behalf of the bidder/proposer; that the **PISCATAWAY TOWNSHIP** is relying on the information contained herein and that I am under a continuing obligation from the date of this certification through the completion of any contracts with **PISCATAWAY TOWNSHIP** to notify the PISCATAWAY TOWNSHIP in writing of any changes to the information contained herein; that I am aware that it is a criminal offense to make a false statement or misrepresentation in this certification, and if I do so, I am subject to criminal prosecution under the law and that it will constitute a material breach of my agreement(s) with the, permitting the **PISCATAWAY TOWNSHIP** to declare any contract(s) resulting from this certification void and unenforceable.

Full Name (Print):	Amie D. Thornton	Title:	Chief Hospital Executive
Signature:		Date:	July 7, 2021

Page 17



TOWNSHIP OF PISCATAWAY
NEW JERSEY BUSINESS REGISTRATION REQUIREMENTS

Pursuant to N.J.S.A. 52:32-44, Township of Piscataway ("Contracting Agency") is prohibited from entering into a contract with an entity unless the bidder/proposer/contractor, and each subcontractor that is required by law to be named in a bid/proposal/contract has a valid Business Registration Certificate on file with the Division of Revenue and Enterprise Services within the Department of the Treasury.

Prior to contract award or authorization, the contractor shall provide the Contracting Agency with its proof of business registration and that of any named subcontractor(s).

Subcontractors named in a bid or other proposal shall provide proof of business registration to the applicant, who in turn, shall provide it to the Contracting Agency prior to the time a contract, purchase order, or other contracting document is awarded or authorized.

During the course of contract performance:

1. the contractor shall not enter into a contract with a subcontractor unless the subcontractor first provides the contractor with a valid proof of business registration.
2. the contractor shall maintain and submit to the Contracting Agency a list of subcontractors and their addresses that may be updated from time to time.
3. the contractor and any subcontractor providing goods or performing services under the contract, and each of their affiliates, shall collect and remit to the Director of the Division of Taxation in the Department of the Treasury, the use tax due pursuant to the Sales and Use Tax Act, (N.J.S.A. 54:32B-1 et seq.) on all sales of tangible personal property delivered into the State. Any questions in this regard can be directed to the Division of Taxation at (609)292-6400. Form NJ-REG can be filed online at www.state.nj.us/treasury/revenue/busregcert.shtml.

Before final payment is made under the contract, the contractor shall submit to the Contracting Agency a complete and accurate list of all subcontractors used and their addresses.

Pursuant to N.J.S.A. 54:49-4.1, a business organization that fails to provide a copy of a business registration as required, or that provides false business registration information, shall be liable for a penalty of \$25 for each day of violation, not to exceed \$50,000, for each proof of business registration not properly provided under a contract with a contracting agency.

The undersigned acknowledges these requirements and understands that this proposal shall be rejected as non-responsive if said Contractor fails to comply.

Amie D. Thornton

Printed Name of Authorized Agent

Amie Thornton
Signature of Authorized Agent

Chief Hospital Executive

Title

July 7, 2021

Date

HMH Hospitals Corporation d/b/a JFK University Medical Center

Company Name

Kristine Polese

KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

CERT-1

05/30/17

Taxpayer Identification# 226-019-101/000

Dear Business Representative:

Congratulations! You are now registered with the New Jersey Division of Revenue.

Use the Taxpayer Identification Number listed above on all correspondence with the Divisions of Revenue and Taxation, as well as with the Department of Labor (if the business is subject to unemployment withholdings). Your tax returns and payments will be filed under this number, and you will be able to access information about your account by referencing it.

Additionally, please note that State law requires all contractors and subcontractors with Public agencies to provide proof of their registration with the Division of Revenue. The law also amended Section 92 of the Casino Control Act, which deals with the casino service industry.

We have attached a Proof of Registration Certificate for your use. To comply with the law, if you are currently under contract or entering into a contract with a State agency, you must provide a copy of the certificate to the contracting agency.

If you have any questions or require more information, feel free to call our Registration Hotline at (809)292-9292.

I wish you continued success in your business endeavors.

Sincerely,



James J. Fruscione
Director
New Jersey Division of Revenue

STATE OF NEW JERSEY
BUSINESS REGISTRATION CERTIFICATE

DEPARTMENT OF TREASURY/
DIVISION OF REVENUE
PO BOX 252
TRENTON, NJ 08646-0252

TAXPAYER NAME:

THE COMMUNITY HOSPITAL GROUP, INC.

ADDRESS:

65 JAMES ST
EDISON NJ 08820-3947

EFFECTIVE DATE:

07/01/66

TRADE NAME:

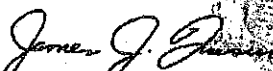
JOHN F KENNEDY MEDICAL CENTER

SEQUENCE NUMBER:

0104695

ISSUANCE DATE:

05/30/17



Director
New Jersey Division of Revenue

(04-08), D205846V

STATE OF NEW JERSEY
DEPARTMENT OF THE TREASURY
DIVISION OF TAXATION
SALES TAX COLLECTION SCHEDULE
RATE 6.875% EFFECTIVE JANUARY 1, 2017

Amount of Sale	Tax to be Collected	Amount of Sale	Tax to be Collected
\$0.01 to \$0.07	None	\$6.04 to \$6.18	\$0.42
0.08 to 0.21	\$0.01	6.19 to 6.32	.43
0.22 to 0.36	.02	6.33 to 6.47	.44
0.37 to 0.50	.03	6.48 to 6.61	.45
0.51 to 0.65	.04	6.62 to 6.76	.46
0.66 to 0.79	.05	6.77 to 6.90	.47
0.80 to 0.94	.06	6.91 to 7.05	.48
0.95 to 1.09	.07	7.06 to 7.20	.49
1.10 to 1.23	.08	7.21 to 7.34	.50
1.24 to 1.38	.09	7.35 to 7.49	.51
1.39 to 1.52	.10	7.50 to 7.63	.52
1.53 to 1.67	.11	7.64 to 7.78	.53
1.68 to 1.81	.12	7.79 to 7.92	.54
1.82 to 1.96	.13	7.93 to 8.07	.55
1.97 to 2.10	.14	8.08 to 8.21	.56
2.11 to 2.25	.15	8.22 to 8.36	.57
2.26 to 2.39	.16	8.37 to 8.50	.58
2.40 to 2.54	.17	8.51 to 8.65	.59
2.55 to 2.69	.18	8.66 to 8.80	.60
2.70 to 2.83	.19	8.81 to 8.94	.61
2.84 to 2.98	.20	8.95 to 9.09	.62
2.99 to 3.12	.21	9.10 to 9.23	.63
3.13 to 3.27	.22	9.24 to 9.38	.64
3.28 to 3.41	.23	9.39 to 9.52	.65
3.42 to 3.56	.24	9.53 to 9.67	.66
3.57 to 3.70	.25	9.68 to 9.81	.67
3.71 to 3.85	.26	9.82 to 9.96	.68
3.86 to 4.00	.27	9.97 to 10.00	.69
4.01 to 4.14	.28		
4.15 to 4.29	.29	Over \$10	1.38*
4.30 to 4.43	.30	Over \$20	2.06*
4.44 to 4.58	.31	Over \$30	2.75*
4.59 to 4.72	.32	Over \$40	3.44*
4.73 to 4.87	.33	Over \$50	4.13*
4.88 to 5.01	.34	Over \$60	4.81*
5.02 to 5.16	.35	Over \$70	5.50*
5.17 to 5.30	.36	Over \$80	6.19*
5.31 to 5.45	.37	Over \$90	6.88*
5.46 to 5.60	.38	Over \$100	7.57*
5.61 to 5.74	.39	Over \$200	13.75*
5.75 to 5.89	.40	Over \$300	20.63*
5.90 to 6.03	.41	Over \$400	27.50*
		Over \$500	34.38*

On any sale of tangible personal property for which the amount of sale, plus the tax on each part of the amount in excess of a full dollar in accordance

NOTICE: The enclosed N.J. State Sales Tax Certificate of Authority (CA-1) is a permit to:

- Collect N.J. State Sales Tax
- Issue N.J. Resale Certificates (ST-3)
- Issue N.J. Exempt Use Certificates (ST-4)

Resale and Exempt Use Certificates can be found at: <http://www.nj.gov/treasury/taxation/pmtsale.shtml>
You must have a valid N.J. Sales Tax Certificate to collect Sales Tax or issue certificates.
You are not subject to collect N.J. Sales Tax but need to issue Resale or Exempt Use Certificates, you can request to be placed on a "Non-reporting Basis". To be placed on a "Non-reporting Basis" you must complete Form ST-6205. This form can be obtained by downloading it at: http://www.nj.gov/treasury/taxation/pdf/other_forms/sales/ca205st.pdf or by calling (800) 292-8292.

This Certificate of Authority (CA-1) must be displayed at your place of business.

STATE OF NEW JERSEY Certificate of Authority

DIVISION OF TAXATION
TRENTON, N.J. 08646

The person, partnership or corporation named below is hereby authorized to collect:

NEW JERSEY SALES & USE TAX

pursuant to N.J.S.A. 54:32B-1 ET SEQ.

This authorization is good ONLY for the named person at the location specified herein.
This authorization is null and void if any change of ownership or address is reflected.

**THE COMMUNITY HOSPITAL GROUP,
JOHN F KENNEDY MEDICAL CENTER
65 JAMES ST
EDISON NJ 08820-3947**

Tax Registration No.: **XXX-XXX-101/000**

Tax Effective Date: **07-01-07**

Document Locator No.: **B0000952576**

Date Issued: **05-30-17**

Acting Director, Division of Taxation

This Certificate is NOT assignable or transferable. It must be conspicuously displayed at above address.

CERT-1
03-17, D205846L

(See Reverse Side)

TOWNSHIP OF PISCATAWAY
DISCLOSURE OF INVESTMENT ACTIVITIES IN IRAN

Proposer: HMH Hospitals Corporation d/b/a JFK University Medical Center

Pursuant to Public Law 2012, c. 25, any person or entity that submits a bid or proposal or otherwise proposes to enter into or renew a contract must complete the certification below to attest, under penalty of perjury, that the person or entity, or one of the person or entity's parents, subsidiaries, or affiliates, is not identified on a list created and maintained by the New Jersey Department of the Treasury as a person or entity engaging in investment activities in Iran. If the Director finds a person or entity to be in violation of the principles which are the subject of this law, s/he shall take action as may be appropriate and provided by law, rule or contract, including but not limited to, imposing sanctions, seeking compliance, recovering damages, declaring, declaring the party in default and seeking debarment or suspension of the person or entity.

I certify, pursuant to Public Law 2012, c. 25, that the person or entity listed above for which I am authorized to submit a proposal: Must check appropriate boxes

- ☒ Is not providing goods or services of \$20,000,000 or more in the energy sector of Iran, including a person or entity that provides oil or liquefied natural gas tankers, or products used to construct or maintain pipelines used to transport oil or liquefied natural gas, for the energy sector of Iran, and
- ☒ Is not a financial institution that extends \$20,000,000 or more in credit to another person or entity, for 45 days, or more, if that person or entity will use the credit to provide goods or services in the energy sector in Iran.

In the event that a person or entity is unable to make the above certification because it or one of its parents, subsidiaries, or affiliates has engaged in the above referenced activities, a detailed, accurate and precise description of the activities must be provided in part 2 below to the Township of Piscataway under penalty of perjury. Failure to provide such will result in the proposal being rendered as non-responsive and appropriate penalties, fines and/or sanctions will be assessed as provided by law.

Part 2: PLEASE PROVIDE FURTHER INFORMATION RELATED TO INVESTMENT ACTIVITIES IN IRAN
You must provide a detailed, accurate and precise description of the activities of the proposer, or one of its parents, subsidiaries or affiliates, engaging in the investment activities in Iran outlined above by completing the boxes below.

Name: _____	Relationship to Proposer: _____
Description of Activities: _____	
Duration of Engagement: _____	Anticipated Cessation Date: _____
Proposer Contact Name: _____	Contact Phone Number: _____

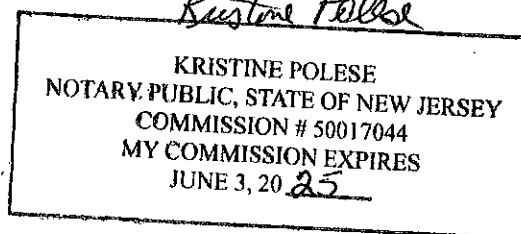
Certification: I, being duly sworn upon my oath, hereby represent and state that the foregoing information and any attachments thereto to the best of my knowledge are true and complete. I attest that I am authorized to execute this certification on behalf of the above referenced person or entity. I acknowledge that the Township of Piscataway, State of New Jersey is relying on the information contained herein and thereby acknowledge that I am under a continuing obligation from the date of this certification through the completion of any contracts with the Township to notify the Township in writing of any changes to the answers of information contained herein. I acknowledge that I am aware that it is a criminal offense to make a false statement or misrepresentation in this certification, and if I do so, I recognize that I am subject to criminal prosecution under the law and that it will also constitute a material breach of my agreement(s) with the Township of Piscataway, State of New Jersey and that the Township at its option may declare any contract(s) resulting from this certification void and unenforceable.

Full Name (Print): Amie D. Thornton

Signature: _____

Title: Chief Hospital Executive

Date: July 7, 2021



FALSE STATEMENT PENALTIES CERTIFICATION

N.J.S.A. 40A:11-34

Any person who makes or causes to be made, a false, deceptive or fraudulent statement in the statement or answers in response to the questionnaire, or in the course of any hearing hereunder, shall be guilty of a misdemeanor, and upon conviction shall be punishable by a fine of not less than \$100.00 nor more than \$1,000.00, and shall be permanently disqualified from bidding on all public work or contracts of the contracting unit which submitted the questionnaire; or, in the case of an individual or an officer or employee charged with the duty of responding to the questionnaire for a person, firm, co-partnership, association or corporation, by such fine or by imprisonment, not exceeding 6 months, or both.

I hereby certify that as a duly authorized agent of the Applicant and the requirements of N.J.S.A. 40A:11-34 have been read and are understood.

Amie D. Thornton, Chief Hospital Executive
Printed Name of Authorized Agent

Amie Thornton
Signature of Authorized Agent

Kristine Polese
KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 20 25

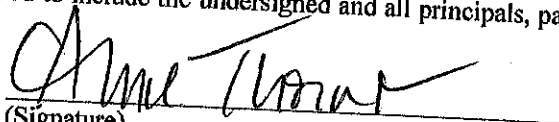
AFFIDAVIT OF NON-COLLUSION

The undersigned bidder of full age, being duly sworn according to law depose and hereby specifically certifies that:

- a. To the best of the bidder's knowledge and belief, the annexed bid proposal for this project has not been prepared in collusion with any other bidder of like item or services and the prices, discounts, terms and conditions thereof have not been directly or indirectly communicated by or on behalf of the bidder to any person other than the recipient of the bid and will not be communicated to any person prior to the official opening of the bid.
- b. The bidder fully understands that no premiums, rebates, or gratuities are permitted either with, prior to, or after signing of contract. Any violation will result in cancellation and removal from the bid list.
- c. The bidder further certifies that the undersigned has the necessary authority to sign this stipulation stating that the bidder has not entered into any agreement, or otherwise taken any action in restraint of free competitive bidding in connection with this bid.

All references to the bidder are understood to include the undersigned and all principals, partners and officers of the bidder.

DATED: July 7, 2021


(Signature)

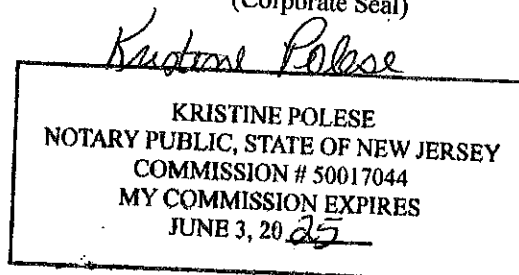
Amie D. Thornton, Chief Hospital Executive
(Name and Title)

HMH Hospitals Corporation d/b/a JFK University Medical Center
(Company Name)

65 James Street
(Address)

Edison, NJ 08820
(City, State, Zip Code)

(Corporate Seal)



**TOWNSHIP OF PISCATAWAY
AMBULANCE SERVICE ENTITY INFORMATION FORM**

If the Ambulance Service Entity is an **INDIVIDUAL**, sign name and give the following information:

Name: _____
Address: _____
Telephone No.: _____ Social Security No.: _____
Fax No.: _____ E-Mail: _____

If individual has a **TRADE NAME**, give such trade name:

Trading As: _____ Telephone No.: _____

If the Ambulance Service Entity is a **PARTNERSHIP**, give the following information:

Name of Partners: _____
Firm Name: _____
Address: _____
Telephone No. _____ Federal I.D. No.: _____
Fax No.: _____ E-Mail: _____
Social Security No.: _____

Signature of authorized agent: _____

If the Ambulance Service Entity is **INCORPORATED**, give the following information:

State under whose laws incorporated: New Jersey

Location of principal office: 65 James Street, Edison, NJ 08820

Telephone No.: 732-744-5710 Federal I.D. No.: 22-1487576

Fax No.: 732-248-0772 E-Mail: Amie.Thornton@hmn.org

Name of agent in charge of said office upon whom notice may be legally served:

Amie D. Thornton, Chief Hospital Executive

Telephone No.: 732-321-7700 Name of Corporation: HMH Hospitals Corporation d/b/a
JFK University Medical Center

Signature: *Amie Thornton* By: Amie D. Thornton

Title: Chief Hospital Executive Address: 65 James Street, Edison, NJ 08820

TOWNSHIP OF PISCATWAY

SUBMISSION FORM

1. **Names and roles of the individuals who will perform the services and description of their education and experience with projects similar to the services contained herein including their education, degrees and certifications:** *Attach additional sheets as necessary.*

Please see pages 14 and 15 of the proposal for the leadership biographies and appendix 5 of the proposal for all BLS team members.

2. **References and record of success of same or similar service:**

Please see pages 4 and 5 of the proposal.

3. Description of ability to provide the services in a timely fashion (Including staffing, familiarity and location of key staff): Attach additional sheets as necessary.

Please see pages 4, 5 and 7 of the proposal.

4. Cost details, services, and all expenses. (5 -YEAR CONTRACT)

YEAR-SEPTEMBER 6, 2021-DECEMBER 31, 2021	\$	\$ 62,600.00
YEAR-JANUARY 1, 2022-DECEMBER 31, 2022	\$	\$198,619.00
YEAR-JANUARY 1, 2023-DECEMBER 31, 2023	\$	\$201,613.00
YEAR -JANUARY 1, 2024- DECEMBER 31, 2024	\$	\$204,607.00
YEAR-JANUARY 1 2025 TO DECEMBER 31, 2025	\$	\$207,607.00
YEAR- JANUARY 1, 2026 TO SEPTEMBER 6, 2026	\$	\$143,844.00
Total for Yr 1 - Yr 5 \$		\$1,018,884.00

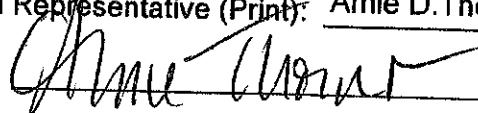
Amount in words: One Million Eighteen Thousand Eight Hundred and Eighty Four Dollars

Note: Attach additional sheets as necessary.

Firm: HMH Hospitals Corporation d/b/a
JFK University Medical Center

Date: July 7, 2021

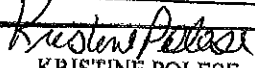
Authorized Representative (Print): Amie D. Thornton

Signature:  Title: Chief Hospital Executive

Telephone #: 732-321-7700

Fax #: 732-248-0772

E-Mail: Amie.Thornton@hmhn.org


KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

HOLD HARMLESS AGREEMENT

HMH Hospitals Corporation d/b/a
JFK University Medical Center
"To the fullest extent permitted by law, _____
(Name of Contractor/Vendor/Facility User) agrees to defend, pay on behalf of,
indemnify, and hold harmless the Township of Piscataway, its elected and appointed
officials, its agents, employees and volunteers and others working on behalf of the
Township of Piscataway, against any and all claims, demands, suits, or loss including all
costs connected therewith, and for any damages which may be asserted, claimed or
recovered against or from the Township of Piscataway, its elected and appointed
officials, its agents, employees, volunteers or others working on behalf of the Township
of Piscataway, by reason of personal injury, including bodily injury or death and/or
property damage, including loss of use thereof, which arises out of or is in any way
connected for associated with this contract"

HMH Hospitals Corporation d/b/a
By: JFK University Medical Center
Contractor/Vendor/Facility User

Amie Thornton
(Authorized Signature)

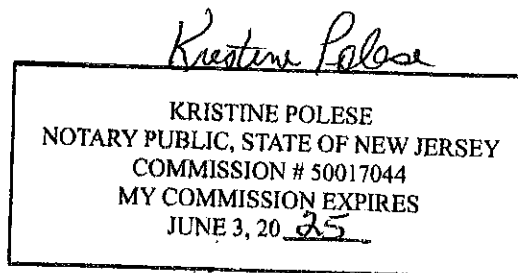
Township Of Piscataway

Amie D. Thornton, Chief Hospital Executive
(Printed Name of Above)

65 James Street
(Address)

Edison, NJ 08820
(City, State, Zip)

732-321-7700
(Phone)



BIDDER'S AFFIDAVIT

I, Amie D. Thornton, being duly sworn, deposes that he/she

resides at 214 Bertrand Drive, Princeton, NJ 08540

and that he/she is the Chief Hospital Executive of HMH Hospitals Corporation d/b/a
(Title) (Name of Bidder)
JFK University Medical Center

I am duly authorized to sign the bid and that bid is the true offer of the bidder, that the seal attached thereto is the seal of the bidder, and that each, every and all the declarations and statements contained in the bid and any and all affidavits, questionnaires and documents submitted pursuant to the proposal forbids are true to the best of my knowledge and belief.

Amie Thornton
(Affiant)

(Corporate Seal)

Kristine Polese
KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

PLAN, EXPERIENCE AND EQUIPMENT QUESTIONNAIRE

Submitted to Township of Piscataway

By HMH Hospitals Corporation d/b/a

)A Corporation

JFK University Medical Center

)A Copartnership

Principal Office Amie D. Thornton

)An Individual

The signatory of this questionnaire guarantees the truth and accuracy of all statements and of all answers to interrogatories hereinafter made.

- 1) In what manner have you inspected the proposed work? (explain in detail)

Not applicable.

- 2) Explain your plan or layout for performing the proposed work.

Please see proposal.

- 3) The work, if awarded to you, will have the personal supervision of whom?

Mark Bober

- 4.1) How many years has your organization been in business under your present name?

JFK Medical Center has had EMS since 1976

- 4.2) Have you ever failed to complete any work awarded to you? Yes ☐ No ☒
(If yes, attach additional sheet with details and explanation.)

- 5) Do you intend to sublet any portion(s) of this work? Yes ☐ No ☒
If yes, state amount of sub-contract, and if known, the name and address of the sub-contractor, amount and type of his equipment and financial responsibility.

- 6.) What equipment do you own that is available for and intended to be used on the present project?

QUANTITY	ITEM	DESCRIPTION, SIZE, CAPACITY, ETC	CONDITION	YEARS OF SERVICE	PRESENT LOCATION
Please see	appendix 6 of the proposal.				

- 7.) What equipment do you intend to purchase or lease for use on the proposed work, should the contract be awarded to you?

QUANTITY	ITEM	DESCRIPTION, SIZE, CAPACITY, ETC	APPROXIMATE COST	
			PURCHASE	LEASE
Not applicable				

- 8) Have you made contracts or received firm offers for all materials prices used in preparing your proposal ? Yes ___ No ☒ Do not give names of dealers or manufacturers.

STATUS OF PRESENT AND PAST CONTRACTS

- 9) Give full information about past and present contracts, whether private or governmental contracts, whether prime or sub-contracts; whether completed or in progress or awarded but not yet begun; or whether you are low bidder pending award of contract.

OWNER	LOCATION	DESCRIPTION	ADJUSTED CONTRACT AMOUNT	AMOUNT COMPLETED AND BILLED	ADDITIONAL EARNED SINCE LAST ESTIMATE	BALANCE TO BE COMPLETED	ESTIMATED DATE OF COMPLETION
See attached spreadsheet.							

Owner	Location	Description	Contract Dates
Township of Edison	Edison, NJ	BLS Services	August, 2013 - Present
Borough of Metuchen	Metuchen, NJ	BLS Services	February, 2012 - Present
Borough of South Plainfield	South Plainfield, NJ	BLS Services	January, 2015 - December, 2017
City of Perth Amboy	Perth Amboy, NJ	BLS Services	July, 2019 - Present
Borough of Sayreville	Sayreville, NJ	BLS Services	December, 2019 - Present
Borough of Red Bank	Red Bank, NJ	BLS Services	January, 2018 - Present
Township of Aberdeen/Matawan	Aberdeen, NJ	BLS Services	January, 2018 - Present
Borough of Highlands	Highlands, NJ	BLS Services	May, 2020 - Present

I CERTIFY THAT THE ABOVE INFORMATION IS CORRECT TO THE BEST OF MY KNOWLEDGE.

DATED: July 7, 2021

Amie Thornton
(Signature)

Amie D. Thornton, Chief Hospital Executive
(Name and Title)

HMH Hospitals Corporation d/b/a JFK University Medical Center
(Company Name)

65 James Street
(Address)

Edison, NJ 08820
(City, State, Zip Code)

(Corporate Seal)

Kristine Polese

KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

TOWNSHIP OF PISCATAWAY

RESPONSIBILITY ACKNOWLEDGEMENT **POST CONTRACT AWARD**

The undersigned hereby acknowledges that the following documents shall be submitted, in accordance with the Checklist of Required Documents, to the Division of Purchasing within 10 days after receiving a notification of award of contract.

Signed Contracts

- In accordance with Instructions for Applicants section "Notification of Award"

Certification of Insurance

- In accordance with the Instructions for Applicants section "Insurance"

Company Principal that will sign the Contract

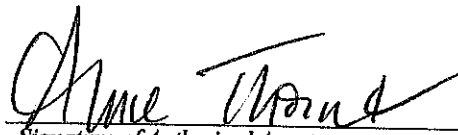
Print Name : Amie D. Thornton, Chief Hospital Executive

Amie D. Thornton

Printed Name of Authorized Agent

Chief Hospital Executive

Title



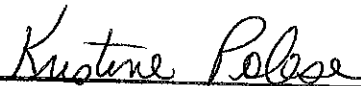
Signature of Authorized Agent

July 7, 2021

Date

HMH Hospitals Corporation d/b/a JFK University Medical Center

Company Name



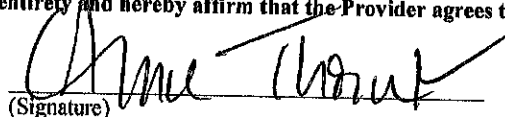
KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

TOWNSHIP OF PISCATAWAY

ACKNOWLEDGEMENT

I have read this RFP in its entirety and hereby affirm that the Provider agrees to all criteria as outlined.

DATED: July 7, 2021


(Signature)

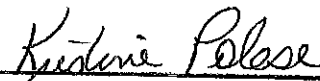
Amie D. Thornton, Chief Hospital Executive
(Name and Title)

HMH Hospitals Corporation d/b/a JFK University Medical Center
(Company Name)

65 James Street
(Address)

Edison, NJ 08820
(City, State, Zip Code)

(Corporate Seal)



KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

TOWNSHIP OF PISCATAWAY

INSURANCE REQUIREMENTS AND ACKNOWLEDGEMENT FORM

Certificate(s) of Insurance shall be filed with the Township Purchasing Office upon award of contract by the Mayor and Township Council.

The minimum amount of insurance to be carried by the Professional Service Entity shall be as follows:

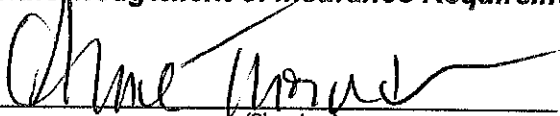
GENERAL & UMBRELLA LIABILITY INSURANCE

Limits shall be a minimum of \$3,000,000.00 for each claim and \$10,000,000.00 aggregate each policy period.

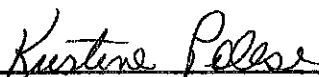
ADDITIONAL INSURED

The Township of Piscataway must be named additional Insured and loss payee.
The description of the Services, Location must be listed.

Acknowledgement of Insurance Requirement:


(Signature) July 7, 2021
(Date)

HMH Hospitals Corporation d/b/a JFK University Medical Center
(Printed Name and Title)


KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

CERTIFICATE OF INSURANCE

2021/21672

ISSUE DATE June 21, 2021**PRODUCER**

CASUALTY COMPANY LTD.
DYNA MANAGEMENT SERVICES LTD.
1 VICTORIA STREET
HAMILTON HM 11
BERMUDA
PHONE: (441) 294-3962 FAX: (441) 292-1723

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY
AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS
CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE
COVERAGE AFFORDED BY THE POLICIES BELOW.

COMPANIES AFFORDING COVERAGES

HMH CASUALTY COMPANY LTD.

INSURED

HACKENSACK MERIDIAN HEALTH, INC.
343 THORNALL STREET
EDISON, NJ 08837
U.S.A.

COVERAGES

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS MAY HAVE BEEN REDUCED BY PAID CLAIMS.

TYPE OF INSURANCE	POLICY NUMBER	POLICY INCEPTION	POLICY EXPIRATION	LIMITS
General Liability Health Care Facility Professional Liability	HMH-2021-01	January 1, 2021	January 1, 2022	US\$4,000,000 each and every claim
Excess Liability	HMH-2021-02	January 1, 2021	January 1, 2022	Difference between US\$20,000,000 each claim/ US\$20,000,000 aggregate and underlying primary limits

DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/SPECIAL ITEMS

Re: Ambulance Services RFP for the Township of Piscataway

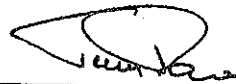
The Township of Piscataway is included as Additional Insured for General Liability where required by written contract.

CERTIFICATE HOLDER

Township of Piscataway
455 Hoes Lane
Piscataway, NJ 08854

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED
BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE
DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.



SIGNED AUTHORIZED REPRESENTATIVE



CERTIFICATE OF LIABILITY INSURANCE

HACKMER-01

JERWIN

DATE (MM/DD/YYYY)

6/21/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES HEREON. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

NOTE: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
William H. Connolly & Co., LLC
5 Park Street
Montclair, NJ 07042

CONTACT

NAME:

PHONE (A/C, No, Ext): (973) 744-8500

FAX (A/C, No): (973) 744-6021

E-MAIL ADDRESS:

INSURER(S) AFFORDING COVERAGE

INSURER A: Chubb Insurance Company of N.J.

NAIC #

41386

INSURER B:

INSURER C:

INSURER D:

INSURER E:

INSURER F:

INSURED

Hackensack Meridian Health Inc.
343 Thornall Street
Edison, NJ 08837

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

SR	TR	TYPE OF INSURANCE	ADDL	SUBR	POLICY NUMBER	POLICY EFF	POLICY EXP	LIMITS
			INSR	WVD		(MM/DD/YYYY)	(MM/DD/YYYY)	
		COMMERCIAL GENERAL LIABILITY						
		☐ CLAIMS-MADE ☐ OCCUR						EACH OCCURRENCE \$
								DAMAGE TO RENTED PREMISES (Each occurrence) \$
								MED EXP (Any one person) \$
								PERSONAL & ADV INJURY \$
								GENERAL AGGREGATE \$
								PRODUCTS - COMP/OP AGG \$
		GEN'L AGGREGATE LIMIT APPLIES PER:						
		☐ POLICY ☐ PRO-JECT ☐ LOC						
		OTHER:						
		MOBILE LIABILITY						
		ANY AUTO			73607188	1/1/2021	1/1/2022	COMBINED SINGLE LIMIT (Each accident) \$ 2,000,000
		☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS						BODILY INJURY (Per person) \$
		☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY						BODILY INJURY (Per accident) \$
								PROPERTY DAMAGE (Per accident) \$
		UMBRELLA LIAB						
		☐ EXCESS LIAB ☐ CLAIMS-MADE						EACH OCCURRENCE \$
		DED RETENTION \$						AGGREGATE \$
		WORKERS COMPENSATION AND EMPLOYERS' LIABILITY						
		ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)						PER STATUTE \$
		If yes, describe under DESCRIPTION OF OPERATIONS below						OTH-ER \$
								E.L. EACH ACCIDENT \$
								E.L. DISEASE - EA EMPLOYEE \$
								E.L. DISEASE - POLICY LIMIT \$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Ambulance Services RFP for the Township of Piscataway

CERTIFICATE HOLDER

Township of Piscataway
455 Hoes Lane
Piscataway, NJ 08854

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

ACORD 25 (2016/03)

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Form W-9
(Rev. October 2018)
Department of the Treasury
Internal Revenue Service

Request for Taxpayer Identification Number and Certification

Give Form to the
requester. Do not
send to the IRS.

Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type.
See Specific Instructions on page 3.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.

HMH HOSPITALS CORPORATION

2 Business name/disregarded entity name, if different from above

JFK UNIVERSITY MEDICAL CENTER

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only **one** of the following seven boxes.

☐ Individual/sole proprietor or single-member LLC ☒ C Corporation ☐ S Corporation ☐ Partnership ☐ Trust/estate

☐ Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶

Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.

☐ Other (see Instructions) ▶

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) **5**

Exemption from FATCA reporting code (if any)

(Applies to accounts maintained outside the U.S.)

5 Address (number, street, and apt. or suite no.) See instructions.

65 JAMES ST.

6 City, state, and ZIP code

EDISON, NJ 08820

7 List account number(s) here (optional)

Requester's name and address (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

--	--	--	--	--	--	--	--	--	--

or

Employer identification number

2	2	-	1	4	8	7	5	7	6
---	---	---	---	---	---	---	---	---	---

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not subject to backup withholding. However, you must provide your correct TIN. See the instructions for Part II, later.

Signature of U.S. person ▶ *Steven Chen*

Date ▶ 6/30/2021

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See *What is backup withholding*, later.

State of New Jersey
DIVISION OF TAXATION

SALES TAX

FORM ST-13

To be completed by contractor and
retained by seller.CONTRACTOR'S NEW JERSEY TAX
REGISTRATION NUMBER*

22-1487576

CONTRACTOR'S EXEMPT PURCHASE CERTIFICATE

TO: HMH Hospitals Corporation d/b/a JFK University Medical Center

07/06/21

(Name of Seller)

(Date)

65 James Street, Edison, NJ 08820

(Address of Seller)

The materials, supplies, or services purchased by the undersigned are for exclusive use in erecting structures, or building on, or otherwise improving, altering, or repairing real property of an exempt organization, governmental entity, or qualified housing sponsor and are exempt from Sales and Use Tax under N.J.S.A. 54:32B-8.22. For purposes of this exemption, "exclusive use" means that the supplies and materials purchased will be entirely used or consumed on the job contracted for by the exempt organization, governmental entity, or qualified housing sponsor named below.

*THE EXEMPTION APPLIES AS LONG AS THE PROPERTY IS OWNED (OR LEASED) BY: (Check one)

☐ EXEMPT ORGANIZATION

Name of Exempt Organization

Address

Exempt Organization Number

☒ NEW JERSEY OR FEDERAL GOVERNMENTAL ENTITYName of Governmental Entity Township of PiscatawayAddress of Governmental Entity 455 Hoes Lane, Piscataway, NJ 08854☐ QUALIFIED HOUSING SPONSOR

Name of Qualified Housing Sponsor

Address of Qualified Housing Sponsor ..

ADDRESS OR LOCATION OF CONTRACT WORK SITE: (property must be owned or leased by one of the above)

455 Hoes Lane, Piscataway, NJ 08854

I, the undersigned contractor, hereby verify and affirm that all of the information shown on this certificate is true.

HMH Hospitals Corporation d/b/a JFK University Medical Center

Name of Contractor as registered with the New Jersey Division of Taxation*

65 James Street, Edison, NJ 08820

Address of Contractor*

[Signature]
Signature of Contractor or Authorized Employee**Kristine Polese*KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

See INSTRUCTIONS on reverse side.

*Required

MAY BE REPRODUCED
(Front & Back Required)

**INSTRUCTIONS TO SELLERS CONCERNING
CONTRACTOR'S EXEMPT PURCHASE CERTIFICATES - ST-13**

1. Registered sellers who accept fully completed exemption certificates within 90 days subsequent to the date of sale are relieved of liability for the collection and payment of sales tax on the transactions covered by the exemption certificate. The following information must be obtained from a purchaser in order for the exemption certificate to be fully completed:

- Purchaser's name and address;
- Type of business;
- Reasons(s) for exemption;
- Purchaser's New Jersey tax identification number or, for a purchaser that is not registered in New Jersey, the Federal employer identification number or out-of-State registration number. Individual purchasers must include their driver's license number;
- If a paper exemption certificate is used (including fax), the signature of the purchaser.

The seller's name and address are not required and are not considered when determining if an exemption certificate is fully completed. A seller that enters data elements from paper into an electronic format is not required to retain the paper exemption certificate.

The seller may, therefore, accept this certificate as a basis for exempting sales to the signatory purchaser and is relieved of liability even if it is determined that the purchaser improperly claimed the exemption. If it is determined that the purchaser improperly claimed an exemption, the purchaser will be held liable for the nonpayment of the tax.

2. **Retention of Certificates** - Certificates must be retained by the seller for a period of not less than four years from the date of the last sale covered by the certificate. Certificates must be in the physical possession of the seller and available for inspection.

3. **Acceptance of an exemption certificate in an audit situation** - On and after October 1, 2011, if the seller either has not obtained an exemption certificate or the seller has obtained an incomplete exemption certificate, the seller has at least 120 days after the Division's request for substantiation of the claimed exemption to either:

1. Obtain a fully completed exemption certificate from the purchaser, taken in good faith, which, in an audit situation, means that the seller obtain a certificate claiming an exemption that:
 - (a) was statutorily available on the date of the transaction, and
 - (b) could be applicable to the item being purchased, and
 - (c) is reasonable for the purchaser's type of business; OR
2. Obtain other information establishing that the transaction was not subject to the tax.

If the seller obtains this information, the seller is relieved of any liability for the tax on the transaction unless it is discovered through the audit process that the seller had knowledge or had reason to know at the time such information was provided that the information relating to the exemption claimed was materially false or the seller otherwise knowingly participated in activity intended to purposefully evade the tax that is properly due on the transaction. The burden is on the Division to establish that the seller had knowledge or had reason to know at the time the information was provided that the information was materially false.

4. **Additional Purchases by Same Purchaser** - This Certificate will serve to cover additional purchases by the same purchaser of the same general type of property or service.

5. **Definitions:**

"Contractor" - means any individual, partnership, corporation or other commercial entity engaged in any business involving erecting structures for others, or building on, or otherwise improving, altering, or repairing real property of others.

"Exempt Organization" - is any organization which holds a valid exempt organization permit issued pursuant to the provisions of N.J.S.A. 54:32B-9(b) which has issued an ST-5 Exempt Organization Certificate to the contractor.

"New Jersey or Federal Governmental Entity" - is any agency, instrumentality, political subdivision, authority, or public corporation of the governments of the United States of America or the State of New Jersey. Governmental agencies, instrumentalities or political subdivisions of states other than New Jersey do not qualify for exemption.

"Qualified Housing Sponsor" - is any person, partnership, corporation or association certified by the New Jersey Housing and Mortgage Finance Agency to have obtained financing, in addition to federal, state or local government subsidies, for a housing project from the New Jersey Housing Mortgage Finance Agency pursuant to N.J.S.A. 55:14K-1, et seq. and has issued a New Jersey Sales and Use Tax Housing Sponsor Letter of Exemption to the contractor.

PRIVATE REPRODUCTION of Contractor's Exempt Purchase Certificates may be made without the prior permission of the Division of Taxation.

FOR MORE INFORMATION: Read publication S&U-6 (Sales Tax Exemption Administration) at <http://www.state.nj.us/treasury/taxation/pdf/pubs/sales/su6.pdf>

DO NOT MAIL THIS FORM TO THE DIVISION OF TAXATION

This form is to be completed by contractor and given to and retained by seller.

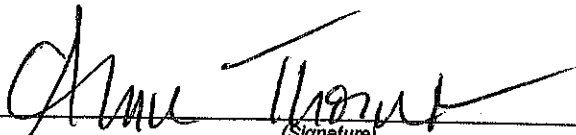
TOWNSHIP OF PISCATAWAY

ACKNOWLEDGEMENT OF CORRECTIONS, ADDITIONS AND DELETIONS FORM

I, Amie D. Thornton

of the firm HMH Hospitals Corporation d/b/a JFK University Medical Center

hereby acknowledge that any corrections, additions and/or deletions
have been initialed and dated in this Submission Package.

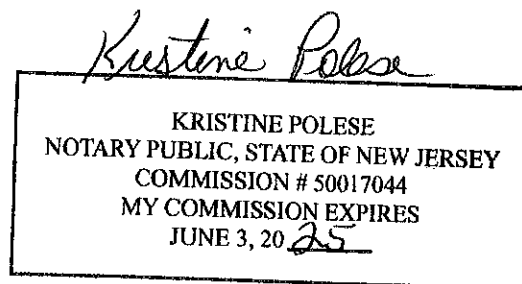

(Signature)

Amie D. Thornton, Chief Hospital Executive

(Type or Print name of affiant and Title, under signature)

July 7, 2021

(Date)

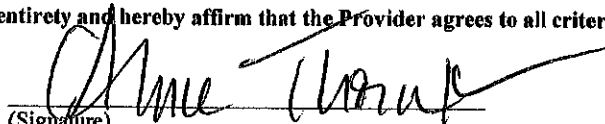


TOWNSHIP OF PISCATAWAY

ACKNOWLEDGEMENT

I have read this RFP in its entirety and hereby affirm that the Provider agrees to all criteria as outlined.

DATED: July 7, 2021


(Signature)

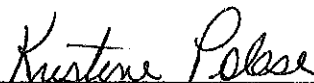
Amie D. Thornton, Chief Hospital Executive
(Name and Title)

HMH Hospitals Corporation d/b/a JFK University Medical Center
(Company Name)

65 James Street
(Address)

Edison, NJ 08820
(City, State, Zip Code)

(Corporate Seal)



KRISTINE POLESE
NOTARY PUBLIC, STATE OF NEW JERSEY
COMMISSION # 50017044
MY COMMISSION EXPIRES
JUNE 3, 2025

THE TOWNSHIP OF PISCATAWAY



LAST PAGE